

Social Democrats poised to rule out joining first wave of entrants to single currency

Sweden to hold back from Emu start

By Greg Mcivor in Stockholm

Sweden's Social Democratic government is poised to rule out joining the proposed European single currency at its planned start in 1999.

That could delay a decision on whether to join the single currency until 2003.

The SDP had been widely expected to adopt a "wait-and-see" approach to Emu against a background of strong public and internal party opposition to the project.

Ministers had previously signalled that a decision to join would be taken by parliament, reflecting a widely held belief that a referendum would be difficult to win.

Analysts said the government might feel more able to win a general election vote on Emu, although the tactic could be risky because of the divergent opinions within the party.

Mr Göran Persson, the prime

minister, declined to comment on the reports but stressed that it was important for any eventual decision to join to be democratically anchored.

He said the leadership would unveil its official stance on Friday or next week.

Investors have largely discounted Swedish absence from the first phase of Emu, but the reports still depressed the krona and pushed up interest rates.

The 10-year bond yield rose 7 basis points to 6.85 per cent, while the krona slipped 2 pfennig against the D-Mark to DM4.52. Share prices were also down.

Sweden meets several of the key Emu entry requirements.

Its budget deficit and inflation rate are well within the target levels and interest rates are low, although the krona is outside the European exchange rate mechanism.

A Swedish opt-out from Emu would not be universally welcomed by its EU partners. The current Dutch presidency yesterday insisted Sweden was obliged to join if it qualified.

Finland, which is aiming to be among the first batch of euro zone members, is also keen to see Swedish participation.

Finland's big forestry industry is concerned that its Swedish rivals could gain a currency advantage if Sweden stays out.

Mr Klas Eklund, chief economist at Skandinaviska Enskilda Banken in Stockholm, suggested Mr Persson's preference was for the Swedish economy to be strong enough to remain outside Emu.

"But he realises that he needs the flexibility if it becomes too costly to remain outside," he said.

A resolution to defer membership would smooth the SDP's relations with the opposition Centre party, with which it co-operates closely and on which it relies for a parliamentary majority.

The anti-Emu Centre recently threatened to turn its back on the SDP if it sought to join a single currency without a referendum.

EUROPEAN NEWS DIGEST

Ukraine and Russia in deal

Ukrainian and Russian leaders said yesterday the two countries had resolved a long-running dispute over the division and berthing of the Black Sea Fleet and were on the verge of signing an historic friendship treaty.

The apparent breakthrough came after a meeting in Kiev between President Leonid Kuchma of Ukraine and Mr Victor Chernomyrdin, the Russian prime minister. Their deal seemed to clear the way for the arrival of President Boris Yeltsin to sign a wide-ranging treaty, although the Russian leader's visit has been called off at the last minute on six previous occasions.

On the contentious issue of the Black Sea Fleet, Russia appears to have dropped its demand that Ukraine abandon the port of Sevastopol. Instead, the two countries will both base fleets there.

Christie Fralich, Moscow

Macedonian cabinet shake-up

Mr Branko Crvenkovski, Macedonia's prime minister, has implemented a far-reaching shake-up of his cabinet in an attempt to rebuild confidence in his embattled government. He has brought in three new deputy prime ministers and nine new ministers.

The coalition led by the Social Democratic Alliance has come under growing pressure from the opposition to call early elections. Turnover has been triggered by the collapse earlier this year of a private savings bank suspected of investing deposits in pyramidal finance schemes in neighbouring Albania.

Mr Crvenkovski has replaced several senior ministers including Mr Jane Mijovski, deputy prime minister and architect of many of economic reforms, and Mr Ljubomir Frkoski, the foreign minister. The former defence minister, Mr Blagol Handzicki, takes over the foreign portfolio.

Mr Borko Stanoevski has been replaced as governor of the central bank by Mr Ljube Trpeski, former deputy prime minister, who last year led Macedonia's successful negotiations over its share of the commercial bank debt of former Yugoslavia.

Kevin Dove, London

Albright firm on war crimes

Mrs Madeleine Albright, US secretary of state, yesterday signalled a tougher stance on the tracking down of war criminals in Bosnia. Speaking at the United Nations war crimes tribunal in The Hague, she said: "Make no mistake, there is no statute of limitations on the crimes that were committed in Bosnia and Rwanda, and no statute of limitations on American support for justice."

Following a meeting with the tribunal's chief prosecutor, Ms Louise Arbour, Mrs Albright said she would press Nato allies to bring criminals to justice and would also travel to Croatia, Serbia and Bosnia to insist on the full implementation of the Dayton peace accords, including complete co-operation with the war crimes tribunal.

Reiner, The Hague

Swiss arms revelations

Switzerland, accused of hoarding the wealth of Jews murdered by Hitler, sold the bulk of its wartime arms exports to Nazi Germany, according to Swiss diplomatic archives published for the first time.

Historian Mr Mauro Carutti said Germany took nearly two-thirds of Swiss exports of arms and war material between 1940 and 1944. It received arms worth SF600m (\$400m) at the time. "These are official figures. They are very precise," he told reporters. "Arms exports ended only at the end of September 1944 following pressure from the Allies."

New material from US archives released yesterday by the World Jewish Congress shows that Switzerland continued to aid Nazi war production as late as October 1944. It sent large quantities of goods such as machine tools, precision instruments and gas motors. The documents undermine the government's assertion that it traded equally with the Nazis and the Allies, and did so to avoid a Nazi invasion.

Norma Cohen, London

Portuguese banks rapped

Portugal's banks are under fire from stock market authorities for encouraging small savers to invest beyond their means as demand for shares in Electricidade de Portugal, the national power utility, rises to fever pitch.

In a letter to all institutions accepting share orders in the country's biggest privatisation to date, the security markets commission condemns banks for inducing small investors to register for more shares than they intend to buy and seeking a free hand to order shares on their customers' behalf.

The warning comes as demand for the initial public offer of EDP, to be concluded on June 15, soars to record levels and many retail investors, faced with the prospect of receiving only 5-10 shares for every 100 they order, register for many more shares than they expect or can afford to buy. A London-based analyst said the marketing of EDP offering was "over-the-top" and sought to "exploit the unsophisticated nature of retail investors" in Portugal.

Peter Wise, Lisbon

Pledge by Bewag investor

Southern Energy, a big US electricity utility, yesterday sought to reassure the German public that it would be a long-term investor in Bewag, the Berlin power utility, and exercise considerable management control over its operations.

The Berlin parliament today votes on the proposed DM3.19bn (\$1.9bn) acquisition. Under the terms of the deal Southern will hold 25 per cent of Bewag's shares, as will two German industrial groups, Veba and Viag. The rest of the equity will be publicly owned. Mr Tom Boran, Southern's president and chief executive, said yesterday that his company was totally committed to the Bewag deal. "We have no intention of selling our shares; we're in it for the long haul."

Simon Holberton, London

Prince in clash with judge

Liechtenstein faces a potentially serious constitutional crisis following a court decision involving the right of the ruler, Prince Hans-Adam II, to approve the appointment of the country's judges.

Dr Herbert Wille, former president of the administrative court, complained to the European Commission of Human Rights after the prince refused to accept the parliament's proposal that he serve a further term of office.

The row was sparked off by a public lecture by Dr Wille in 1985 in which he expressed the view that the constitutional court was competent to interpret the constitution in case of a disagreement between the prince and the government. The prince, who has more powers than most European monarchs, felt the judge had expressed opinions infringing the constitution.

The human rights commission has accepted that the case should be answered which leaves the way for it to be heard - believed to be the first time Liechtenstein has appeared before the commission. The case will focus attention on the long-running debate over the prince's constitutional powers.

Wille, Zurich

German trade in surplus

Germany had a trade surplus of DM9.2bn (\$5.9bn) in March compared with DM8.2bn in the same month last year, according to provisional figures from the federal statistics office. It added that provisional figures from the Bundesbank showed the current account of the balance of payments was also in surplus - DM2.3bn against DM2.2bn in March, 1996.

AEP, Wiesbaden

Jospin raps Germany over criteria 'fudge'

By David Buchan in Paris

Mr Lionel Jospin, the Socialist leader who is set to become prime minister if the left wins Sunday's run-off election in France, yesterday rapped the German government for resorting to accounting devices to qualify for the single European currency.

Speaking on radio, Mr Jospin referred to the recent move by Mr Theo Waigel, the German finance minister, to revalue his country's gold reserves in such a way as to make it easier for Bonn to meet the Maastricht treaty criteria. "Our German friends, who are so rigorous about the criteria, are looking to see if they can't fudge things."

Mr Pierre Guidon, the

Socialists' international secretary, later explained that Mr Jospin was not accusing Bonn of doing anything wrong, but rather just pointing out that "Mr Waigel is ill-placed to give lessons [on meeting the criteria] to others, notably France and Italy". Some German criticism had followed France's decision to use a pension-related payment from France Télécom to reduce its 1997 budget deficit and Italy's imposition of a "Euro-tax" for the same purpose.

Mr Guidon said the left would not reverse the Juppé government's incorporation of the FF37.5bn (\$6.53bn) France Télécom payment into this year's budget. "What's done is done," he said, in contrast to the planned partial privatisation of France Télécom which the left would abandon if it won power.

The franc lost ground yesterday, falling to FF13.282 to the D-Mark by 6pm yesterday, on rumours of unpublished opinion polls indicating a leftwing victory on Sunday. The same rumours also affected the Paris stock market which closed 3.63 per cent down on the day.

At the same time, the French Socialists yesterday issued a joint declaration with their German counterparts, the opposition SPD, calling for a European employment pact to reduce the continent's 15m unemployment figure. It said, "monetary union is not an end in itself and urged 'better co-ordination between European governments to stimulate growth'."

The joint declaration, intended for a European socialist conference in Sweden next week, was actually negotiated in late April. Mr Guidon said the French Socialists had always



French PM Alain Juppé (left) leaves the Elysee Palace after his last cabinet meeting flanked by health minister Herve Gaymard and labour minister Jacques Barrot (right)

intended to release it between the two rounds of the French elections.

Meanwhile, President Jacques Chirac used yesterday's last cabinet session of the outgoing Juppé government to reinforce his televised

warning on Tuesday night against voters forcing a leftwing government on him.

"France cannot suddenly change course without serious risks of creating confusion and weakening the country,"

Battling trio in fight to save their seats

Ms Anne-Marie Couderc perches on a chair in a crowded east Paris living room and presses on with her fight.

The employment minister in the last centre-right administration is one of three ministers battling for survival against a revitalised Socialist challenge in a small semi-circle of territory in the heart of the French capital.

The fortunes of this trio - Mr Jacques Toubon, justice minister, and Ms Corinne Lepage, environment minister, are the other two - may provide a useful pointer to the outcome of Sunday's knife-edge second-round election.

Win and the centre-right will probably be celebrating a renewal of its mandate nationally, in spite of the shock of last Sunday's poor first round result. Lese and Mr Lionel Jospin, the Socialist leader, is likely to be on his way to the Matignon.

Ms Couderc's position looks the most precarious.

Centre-right ministers find revitalised Socialist challenge on their Paris patch puts their political careers in jeopardy

She acknowledges to a group of about 25 largely sympathetic voters that she faces an "unfavourable but close run-off" in a constituency where "sensibilities are a little bit leftwing".

In an hour or so with this not particularly testing audience, she displays plenty of fighting spirit and a firm grasp of detail but little of the popular touch she is likely to need to bring voters round.

With the votes of minority parties such as the Communists and the Greens likely to switch wholesale to Mr Jean-Marie Le Guen, her determined but understated Socialist opponent, Ms Couderc's best chance may lie with the 36 per cent of voters who abstained in the first round.

Next door, in Paris's tenth constituency, Mr Toubon should have less difficulty in securing re-election. His first

round tally of almost 35 per cent gives him a five-point cushion over the Socialists' Mr Serge Blisko, a dishevelled but amiable doctor whose campaign literature is edged in striking fuschia - "a colour I like".

Mr Toubon's task may be made harder by an appeal this week by the hard-right National Front to its supporters to seek to "eliminate" him in Sunday's vote. Mr Jean-Marie Le Pen's party secured nearly 9 per cent of first-round votes in the constituency. But even Mr Blisko expects no more than one in five of these to switch to the Socialists in the second round.

Perhaps the most intriguing contest pitches Ms Lepage against Mr Patrick Bloche, a young-looking 40-year-old billed by his supporters as "one of the first cyber-candidates" because he has an internet site.

The first round gave Mr Bloche a slight edge of nearly two percentage points in a constituency with a high abstention rate of 38.5 per cent.

But the high profile Ms Lepage achieved as environment minister has won her much respect in France's fragmented Green movement, making this one of the few seats in which a big slice of the first-round Green vote will move right rather than left.

Sitting in her stuffy, frenetic campaign headquarters near the Bastille, its walls plastered with posters and newspaper articles including one headlined "the green tornado", Ms Lepage certainly has the energy to turn things around. "I have a big reservoir that can be mobilised," she says.

Mr Bloche, however, sees no reason why traditional rightwing voters who

abstained in the first round should bother to vote on Sunday.

"I don't believe in these rightwing abstainers," he says.

Meanwhile, in north Paris, Mr Patrick Stefanini, another prominent centre-right figure, is struggling in most of his waking hours to keep Alain Juppé's old seat for the Gaullists.

Not surprisingly, this ginger-haired, balding version of the prime minister seemed in a state of controlled breakdown yesterday, as he sought to consolidate his first-round edge of one point over his Socialist challenger by bringing in Mr Charles Pasqua, the rightwing heavy-hitter, for a joint walkabout.

"Yes, yes, you need more police, and you'll get it if you vote for us on Sunday," said Mr Pasqua, the former

interior minister known for his crackdown on illegal immigration, to passers-by griping about delinquents and drugs.

The aim of the Pasqua-Stefanini walkabout was to woo rightwing abstainers and, semi-discreetly, National Front voters. But even the imperturbable Mr Pasqua nearly lost his cool at hecklers (some of them National Front) in a café meeting, telling the proprietress only half jokingly that if she did not give him the Perrier she had earlier promised him, "I'll get behind the bar and help myself."

David Owen

David Buchan

Deutsche Telekom threatened with fine

By Ralph Atkins in Bonn

The German government threatened yesterday to fine Deutsche Telekom, Europe's biggest telecommunications group, unless it revised plans for connecting would-be rivals to its telephone networks.

In a sharp escalation of a dispute over arrangements for liberalising Germany's telecommunications market next January, Mr Wolfgang Bötisch, post and telecommunications minister, issued a formal warning that Deutsche Telekom was abusing its dominant position.

He ordered new proposals by next Wednesday for "interconnection" agreements linking competitors' networks. Deutsche Telekom had failed to meet its rivals' demands for flexible access to customers and its main distribution network.

If it disregarded his directive, Deutsche Telekom could face a fine of up to DM1m (\$690,000), Mr Bötisch said.

Deutsche Telekom sought to defuse the row by saying it had presented three of its main rivals with a fresh offer last week. But last night Mannesmann Arcor - a telecommunications company set up by Mannesmann, the industrial conglomerate, and Deutsche Bahn, the German railway operator - described the new terms as "insufficient".

Another large competitor, o.tel.o, said the proposals were still below the standard required by the ministry. Mr Bötisch's action will go some way to assuaging fears by market entrants that the Bonn government, which is acting as regulator until the end of the year, will be soft on Deutsche Telekom. How-

ever, the row over whether Deutsche Telekom is offering "unbundled" access is only part of complex negotiations over interconnection. Mr Bötisch acknowledged yesterday's decision amounted to a "pre-battle" skirmish.

Interconnection agreements are important in promoting competition because they give access in the "last mile" into customers' homes or businesses. Mr Bötisch said the government wanted competition "as soon as possible".

Mr Bötisch upset Deutsche Telekom's share price earlier this week by confirming the federal government was looking to sell its remaining shares in the group earlier than envisaged. His ministry believes such a move - needed to help fill holes in Germany's public finances - is justified because Deutsche Telekom's financial position is stronger than foreseen.

However, Deutsche Telekom said it would fight to retain its right to raise new capital on the stock market - which the privatisation prospectus said should take priority over government sales.

Mr Bötisch said it remained open which option for selling Deutsche Telekom shares would be used - via the stock market, to a strategic investor or by "parking" the shares with an institution.

German industry, Page 11

Bank staff may face holidays shake-up

Proposals to harmonise working days across Europe would aid single currency transactions

By Richard Adams and Samer Iskandar

Bank holidays could become a thing of the past for many bank staff if proposals for a Europe-wide "business day", expected to be put forward today, are adopted by the financial industry.

Financial institutions that continue to observe bank holidays could be forced to compensate banks from other European Union states that do not observe the holiday, or institutions that choose to ignore the holidays, according to a draft report obtained by the Financial Times.

The proposals aim to harmonise the working practices of banks and financial institutions across Europe after the introduction of a European single currency. Currently, only two holidays are common to all EU countries: Christmas Day and New Year's Day. Only 50 working days in the year are shared by all 15 member states.

"In order to facilitate financial activity throughout the [European monetary union] area, we recommend that the number of Euro business holidays be kept to a minimum and ideally be

limited to 1 January and 25 December," the draft document states.

The final version of the joint statement, by the leading financial associations and the two clearing banks that settle most international securities transactions, is to be released today.

The associations, which account for the vast majority of financial institutions worldwide, think the European Monetary Institute (Emi), the precursor to the European Central Bank, will adopt the same approach for Target, its payments system for financial transactions in euros.

The associations, however, say this approach "may raise questions concerning national legislation governing bank holidays". It could, in some cases, result in a situation where "institutions unable to make payments specified for a Euro business day due to observance of a national holiday would be liable to pay interest for the period of delay", according to the leaked document.

The Emi, based in Frankfurt, is expected to publish its own recommendations shortly. They may include a practical compromise involving

holidays that are shared by the majority of EU countries.

The Bank of England, in a report published last month, said it would be almost impossible to harmonise business days in the EU. But its working party of practitioners in London's international financial markets said it would be possible to define a business day for the purpose of determining when transactions involving euros should be settled.

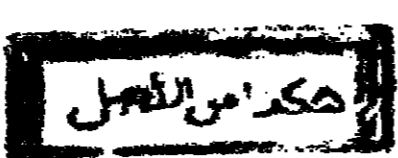
It suggested a definition of days when Cedel and Euroclear - the international clearing banks - are open, in addition to Target. The Bank's working party includes many of the parties to today's joint statement, such as the International Securities Markets Association and the International Primary Markets Association.

CORRECTION

Zagrebačka Banka

In the Croatia Survey published in the FT on May 28 the name of Zagrebačka Banka was incorrectly spelt, owing to an editing error.

Vertical text on the right edge of the page, including "Election of Middle of Dul may h" and "Murray tracks through Irish complex system".



Election outcome could hinge on single group

Middle class of Dublin may hold key

They voted for Fine Gael in the snap election of November 1982. In 1989 they backed the right-of-centre Progressive Democrats. In 1992, their support helped the Labour party to a record 33 seats in Ireland's parliament. How the Dublin middle class vote could well decide the general election on June 6.

"They are the most volatile element in this election, and the least concerned with party or historical baggage. Their loyalty is for sale," says Professor Michael Laver, head of the political sciences department at Trinity College Dublin.

With polls suggesting it will be one of the closest contests in years, the formation of the next Irish government could yet turn on one of the affluent Dublin constituencies.

With just over a week to go, the government parties - the conservative Fine Gael, Labour and the radical Democratic Left - are desperately trying to inject some direction into what has so far been a lacklustre, if accident-free, campaign.

The hot money is still on a coalition between the populist Fianna Fail party and Ms Mary Harney's PDs. But, with an estimated 16 per cent of the electorate undecided, a hung Dail (parliament) is a real possibility.

John Murray Brown tracks path through complex Irish voting system

This could leave the Greens and other independents, perhaps even Sinn Fein, the Irish Republican Army's political wing, in the role of kingmakers.

Mr Bertie Ahern, the Fianna Fail leader, has managed to set much of the agenda, first trying to prise the coalition apart on tax, then with slightly more success on Northern Ireland.

In reality, there is little to choose between the main parties on both issues. Economic policy is determined both by the Maastricht convergence criteria for entering the European Union's proposed single currency and the government's three-year wage agreement with the unions. As for the North, all the main parties are signed up to the Framework Document agreed with the British which is likely to shape any eventual settlement.

A poll in yesterday's Irish Independent newspaper suggested the Fianna Fail-PD alliance had extended its lead over the government.

Independents still attract around 15 per cent support according to latest opinion polls, although most analysts believe that, despite the system of proportional representation, this will not translate into a similar proportion of Dail seats. The government has largely neutralised the two most potent local lobbies - those opposed to water charges and the television deflector groups who operate unlicensed transmis-

sions of British programmes to remote areas in the west of Ireland.

But Irish opinion polls give only a narrow view of voter intentions. The system of single transferable votes make it very difficult to predict the eventual outcome using only first preferences, as pollsters do. Indeed, in the 1992 election, only 20 per cent of Dail seats were determined by voters' first preferences. The rest resulted from the cascade of transfers - if a first choice candidate does not need the support or is eliminated, the vote is then transferred to the second choice candidate, and so to the third and so on.

The system was introduced by the British to prevent a repeat of the Sinn Fein landslide of 1918, and to protect minorities, particularly the pro-British Protestants. It certainly helps the representation of the smaller parties, who are assured a seat in a five-seat constituency with just over a sixth of the vote.

Prof Laver says the system also "formalises strategic voting," and with polls so tight it could be the critical factor in this election. He estimates Fianna Fail could pick up six or seven seats without a swing, merely through better management of its own support.

However, persuading supporters to target their first preference votes away from leading candidates and on to lower-ranking ones has its problems. This is particularly pronounced with party leaders, who naturally like to maximise their personal vote and resent the interference of party managers. Of the top 10 poll-toppers in 1992, none helped to elect a running mate. In Fianna Fail's own case it is estimated the party lost 13 seats, including Mr Ahern's own constituency of Dublin Central, by not managing its vote in the 1992 election.

As for transfers across party lines, Fianna Fail has traditionally attracted very few from other parties and given few. In the 1992 election, there were 18 Dail seats won as a result of transfers across party lines - all at the expense of Fianna Fail.

Aligning itself with the PDs, Fianna Fail has little to lose from its supporters transferring their votes in that direction. Conversely, Ms Harney has been noticeably reluctant to call on her supporters to give Fianna Fail their transfers. The PDs' worst nightmare is that Fianna Fail could emerge with an overall majority.

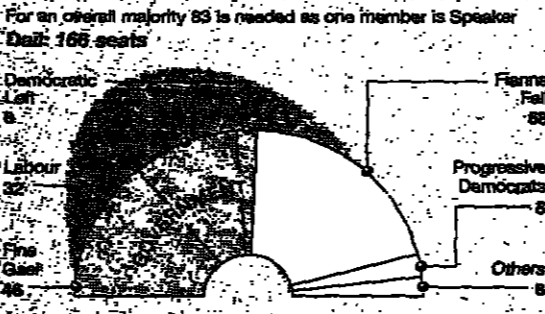
For the government, the key issue will be to maximise transfers between the coalition parties. Fine Gael and Labour have traditionally had a strong pattern of transfers. However, Fine Gael has suffered the most from the proliferation of Irish parties. And if the election is to turn on the result in Dublin, support for Fine Gael will be critical. The party failed to win more than one seat in any Dublin constituency in 1992, and took only nine seats in all, compared with 22 when Dr Garret Fitzgerald was voted in in 1982. It is no coincidence that Ms Harney was last week publicly wooing Fine Gael transfers in the better-off Dublin suburbs.

Ireland: the party line-up

Who they are...



And how they stand



Academics look to industry

A Swedish university is seeking private cash, writes Greg McIvor

Swedish universities, like many of their European counterparts, have long been ambivalent about soliciting funds from industry. Higher education budgets are traditionally seen as the state's preserve; accepting money from companies is viewed as a potential threat to academic autonomy. This may be changing.

In the first move of its kind in Scandinavia - and one of the first in continental Europe - a leading Swedish technology university yesterday launched a SKr300m (\$40m) private sector funding offensive.

Drawing on the experience of Britain, where sponsorship of universities by business took off in the 1980s, Chalmers University in Gothenburg is striving to forge closer ties with industry. Amid growing international competition among European universities, it sees stronger links as essential to meet its aspiration of becoming one of Europe's top ten technology colleges.

Two thirds of the target sum has already been pledged by a number of individuals and corporations. These include the Volvo motor group, the telecommunications company Ericsson, SKF, which makes bearings, and ABB, the Swedish-Swiss engineering company.

The companies have signed multi-year contracts with Chalmers committing them to substantial funding, a mechanism both sides believe will promote long-term co-operation.

For Chalmers, the money will allow it to improve and widen research. In return, the establishment of joint

steering groups has given industry enhanced influence over the programmes it sponsors.

"Attitudes are changing," says Mr Anders Sjöberg, Chalmers's rector. "There has been a division of responsibility between universities and industry. Both sides are now discovering that the best way forward is to collaborate, maybe even on a contractual basis."

Chalmers currently receives little more than 10 per cent of its funding for research and doctorate studies from the government. Mr Sjöberg's ambition is to boost private industry's share to 20 per cent.

"In a more competitive world you need to sharpen your edge, and the resources universities get centrally are not enough," says Mr Lars Malmer, SKF senior vice-president. He believes there is a growing understanding of the importance of building bridges with industry.

Until now, private sector sponsorship of Europe's universities has been largely confined to the UK. There, a squeeze on central funding during the 1980s persuaded many universities to adopt the US example, where colleges receive substantial funding from, and co-operate closely with, big companies. The UK system has grown to such an extent that non-government sources now account for more than half of some universities' funding.

But where the catalyst behind the UK move was government spending cuts, Chalmers has no complaint at the size of its state grant. Its motive is a

long-term strategic advantage in building up alternative funding sources and cementing links with industry.

According to Mr John Kelly, managing director of Brakely Europe, a UK-based fundraising consultancy advising Chalmers, several European universities are preparing campaigns.

"In some cases the trend is being driven by a sheer need for money, in others by a mutual recognition of a need for closer relationships between companies and universities," he says. Existing co-operation is ad hoc and limited to individual programmes generally focused on the participating company's specific interests. Umbrella funding, aimed at creating broader links between the two sides, remains unusual.

Mr Kelly says universities in the Netherlands, Italy, Switzerland, Finland, Norway and the Czech Republic have voiced interest. Half a dozen Swedish universities are also exploring the idea.

Nevertheless, the spectre of an increased role for companies in the way universities mould their curricula is greeted with mixed feelings in some quarters. In Sweden, the education ministry is among those with reservations about creating too cosy a relationship with business.

In particular, there is concern that the links could undermine academic independence. "There is a perception that money from the government is purer," says one official connected with the Chalmers fundraising effort.

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Venezuela cabinet faces probe over misuse of funds

By Raymond Collitt in Caracas

The entire Venezuelan cabinet is to be investigated following allegations of misallocated funds being used to cover a gaping budget deficit.

The controller general, Mr Eduardo Rocher Lander, in an unprecedented move this week, ordered the probe, which concerns the funding used to cover a recent public sector pay increase.

"The decision was taken by the council of ministers and therefore we will investigate all of them," said Mr Rocher.

The investigation was fuelled by a statement from Mr Carmelo Lauria, head of the House finance committee, which said increased pay obligations and a parallel reform of the country's costly severance pay system had caused a budget deficit of Bs1,200bn (\$2.5bn) and that ministries and

regional and local governments would have to shut down by September.

During a congressional hearing last week Mr Luis Radí Matos Azócar, the finance minister, admitted that pay increases and labour reforms had forced the government to increase its total expenditures from Bs7,800bn to Bs10,200bn for this year. Yet he gave assurances that unbudgeted income from 1996 and 1997, including windfall oil revenue and income from privatisa-

tion, as well as a loan from the Andean Development Corporation (CAD), would cover additional spending.

"I wouldn't say we have an easy financial situation but we are making efforts to comply with [the severance pay] agreement that came about under extreme political pressure," he said.

Mr Matos implied that the recent audit finding of public finances was due to Mr Lauria's ambitions as a possible candidate in next year's presidential elections.

Yet Mr Lauria's concern about lax fiscal spending and shoddy budget arrangements have been echoed by others. Mr Pedro Carmona, the head of the country's principal chamber of industry, told the leading daily *El Universal*: "There is a notable weakening of fiscal discipline, the state is taking on obligations beyond its abilities." Critics say the finance ministry's target of reaching a balanced budget relies on optimistic spending cuts as well as lower-than-estimated public labour costs.

Mr Teodoro Petkoff, planning minister, said one government option to finance the budget deficit was to increase the price of petrol, currently subsidised at an average Bs5 (11 US cents). Yet trade union leaders said they would respond to a petrol price increase with a national strike.

Watchdog eyes new electronic trading era

Reaction to the SEC's proposed three-tier system for regulating equity sales has been muted

By Tracy Corrigan in New York

The US Securities and Exchange Commission has been tackling a tricky issue for the past year: how to regulate a domestic securities market when technology has removed many of the physical limits which once contained stock exchanges and national markets.

"It's no secret that advances in technology have changed our securities markets," said Mr Arthur Levitt, the SEC chairman, in Washington last week. "Where once stocks were bought and sold exclusively on the

exchange floor, today at least as much volume trades at lightning speed on screen-based markets."

The commission's efforts led last week to proposals for a regulatory system which differentiates between different types of exchanges and trading systems, allowing newer and smaller systems to operate under a less onerous burden. The commission is seeking public comment on the plan by the end of August.

"It's a matter of trying to determine what the appropriate level of regulation is," says Mr Richard Lindsey, the SEC's director of market regulation. In principle, he

sees three tiers: traditional exchanges with their traditional structures, such as the New York Stock Exchange; then established alternative trading systems, such as Reuters' Instinet; then a new category of so-called exempt exchanges, made up of smaller alternative trading systems.

The significance of the changes proposed lies largely in the treatment of alternative trading systems. These systems are currently regulated as broker-dealers, since they are intermediaries between the exchange and the investor.

According to Mr Lindsey, such "entities may be trad-

ing 20 per cent of the entire trading volume in the US". But that trading may be concentrated among professional investors because of the way the systems are operated. And the fact that the trading is on computer screens changes the regulatory requirements. "You can always manipulate stock, but [with computer-based systems] you have a very clearly defined audit trail, and there is less human interaction," Mr Lindsey said.

Officials at the New York Stock Exchange and Nasdaq, the two largest US stock markets, declined to comment, but said they would

prepare detailed responses. They may worry that the less onerous regime governing alternative systems will enable those systems to compete more effectively on price. Instinet also declined to comment.

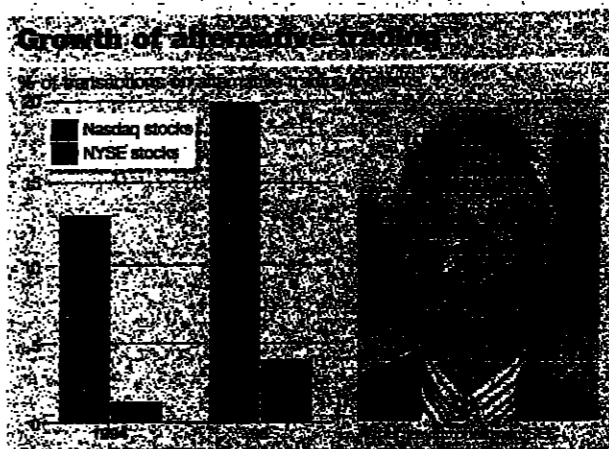
Mr Lindsey splits the alternative trading systems into two categories. First are those which trade a substantial amount of stocks and have a price discovery mechanism.

This section would probably include systems such as Instinet and Island, a trading system run by Smith Wall Associates which conducts about 6 per cent of trading volume in Nasdaq stocks.

The second group of smaller systems, which do not set their own prices, would face less regulation.

For the latter group, "the impact on the market is very minor, so you don't want to stifle innovation" by imposing draconian regulatory standards, Mr Lindsey believes. While the parameters have yet to be defined, the plan is clearly aimed at fostering the growth of trading on the Internet, still at a very early stage.

The development of Internet trading could also be a significant development for foreign stock exchanges. Under the current regulatory approach, a foreign stock



exchange has to be registered in the US to have a terminal in the US. None has so far. But the SEC proposes to re-assess current requirements. And while most stock exchanges only give direct access to member firms, the development of Internet trading raises the possibility

of direct trading by some foreign investors. "It's a hot item and we are looking at how we should react to those possibilities, and how we can change," said Mr Thom Hodemakers, of the Amsterdam stock exchange, one of the pioneers of electronic trading.

AMERICAN NEWS DIGEST

FDA escapes radical reform

Congressional Republicans confirmed yesterday that they had backed away from radical reform of the US Food and Drug Administration (FDA), when a prominent Republican senator published a bill which would involve only limited reforms to the powerful regulatory agency.

The bill, sponsored by Senator James Jeffords, chairman of the Senate Committee on Labor and Human Resources, would provide for expedited approval of "humanitarian devices" for terminal or seriously ill patients. It also requires the FDA to draw up a plan for speeding up other approvals, but does not include punitive measures for failing to meet timetables.

Republican proposals put forward last year calling for the widespread privatisation of the drug approval process have been scaled back in the bill. But if passed into law, it would give the FDA authority to sub-contract all or part of the approval procedure to outside experts.

The bill makes no detailed proposals on whether drugs approved overseas should be automatically approved for the American market. *Patti Waldmeir, Washington*

US durable orders up 1.4%

Strong demand for new transportation equipment helped drive orders for costly manufactured goods up in April, the US Commerce Department said yesterday. The total value of new orders for durable goods rose 1.4 per cent to a seasonally adjusted \$173.56bn - a third increase in the past four months - following a revised 2.2 per cent drop in March.

Last month's increase was slightly stronger than economists' forecasts of a 1.3 per cent rise, primarily because transportation goods were stronger than anticipated.

Many analysts had predicted that strikes against General Motors would weaken car and truck production and that bad weather would hurt deliveries. But the department said all the transportation industries except those making railroad equipment received stronger orders in April. Orders for durable goods, items such as cars and home appliances that are intended to last at least three years, can indicate the future strength of the manufacturing sector, which in turn weighs heavily on the overall economy.

Transportation equipment orders rose 4.5 per cent to \$39.36bn in April after drops of 3.9 per cent in March and 7.2 per cent in February. Transportation accounts for more than one-fifth of the value of total durable goods orders. Excluding transportation, durables orders increased in April only by 0.5 per cent following a 1.7 per cent decline in March. *Reuter, Washington*

FTC brands Joe Camel unfair

The US Federal Trade Commission yesterday charged the tobacco company R.J. Reynolds with unfair advertising practices, alleging that its Joe Camel campaign targets children.

The accusation against the second-largest US cigarette maker comes after investigators uncovered new information that was not available when the FTC initially exonerated Joe Camel three years ago.

It was unclear yesterday whether the FTC would issue an immediate cease-and-desist order or wait until RJR argues its case before an administrative judge.

RJR has continually defended Joe Camel, the cartoon character in dark sunglasses who lounges on billboards and in magazine adverts. The new information came from the Food and Drug Administration which passed on government statistics showing that the Camel brand's share of the youth market jumped substantially after the popular advert campaign began.

The documents also included an RJR survey showing that 86 per cent of children aged 10 to 17 recognise Joe Camel and 95 per cent of those children know the character is selling cigarettes. *AP, Washington*

Top Colombian minister quits

Mr Horacio Serpa, Colombia's interior minister and the strongman of President Ernesto Samper's administration, has resigned to prepare his bid for the presidency. In accepting Mr Serpa's public letter of resignation, the president wished his right-hand man "every success in your new activities".

The move comes less than a week before the May 31 deadline by which prospective candidates must step down from public office if they wish to run in the May 1998 elections to choose Mr Samper's successor.

Mr Serpa, 53, has been at the helm of the interior ministry since Mr Samper took office in August 1994. An able politician and fiery public speaker, he earned himself a reputation as the president's staunchest ally, defending him against accusations he financed his 1994 election campaign with drug money from the infamous Cali cartel.

Mr Samper was cleared of wrongdoing in a congressional inquiry last year but Mr Serpa, one of the presidential election campaign organisers, is still under investigation on suspicion of knowingly accepting illicit donations. *Reuter, Bogotá*



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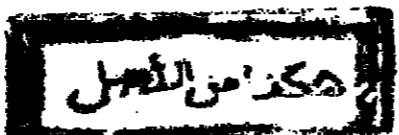
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Doubts on Burma entry into Asean

By James Kynges in Kuala Lumpur and Ted Bardackis in Bangkok

Burma's admission into south-east Asia's most powerful political and economic grouping is likely to be delayed because internal and external pressures have combined to thwart a consensus, officials said yesterday. Leaders of the Association of South-East Asian Nations (Asean) had indicated they had reached an understanding to admit Burma, along with Cambodia and Laos, at the group's 30th anniversary meeting in Kuala Lumpur in July. Senior officials in Asean countries have repeatedly made it clear that objections by the US and EU over Burma's human rights record would have no influence on when Rangoon was inducted. But only two days before a key meeting in Kuala Lumpur which had been due to prepare for the three countries' entry, Asean's seven member nations have been unable to reach a consensus, officials in several Asean countries said. If the three

do not gain membership at the Asean ministerial meeting on July 24-25, the next opportunity for entry would be an informal summit scheduled for December this year. Reflecting the recent shift within the organisation, Mr Anwar Ibrahim, Malaysia's acting prime minister, yesterday retreated from a statement made in April by Dr Mahathir Mohamad, the prime minister, that the three countries should enter the organisation in July. "Our decision has been rather consistent, that their admission should be at the latest by the (December) summit," he declared. Expansion of Asean's membership to 10 is seen as an historic event in the region, particularly for the economic opportunities that Burma's admission would bring. But on the political front, the benefits of expansion are less clear; while 10 members would amplify the group's voice on the world stage, its new diversity could work to frustrate a unified stance on some issues. Observers said that while

Malaysia and Indonesia had pushed for Burma's early admission; others had focused more on the diplomatic cost of a move which would annoy the US and EU. The US recently asked Asean to delay Burma's entry because of its human rights record and the suppression of a democracy movement. EU diplomats have said entry could cloud the growing Asean-EU contacts on trade and security matters. In Cambodia, a feud between the leaders of the country's coalition government has raised doubts about whether Phnom Penh could pass the necessary legislation in time for the July ministerial meeting and whether the country was stable enough to honour its Asean commitments. The treatment of Muslims in Burma may have also provided pause for thought. An influential Moslem group, the Moslem Youth Movement of Malaysia, has protested to Malaysia's foreign ministry over the destruction of mosques in Burma.

Low marks for Sydney 'green Games'

By Nikki Teit in Sydney

Sydney's efforts to stage an environmentally friendly Olympics in 2000 were severely criticised yesterday by an official watchdog. In its first "report card", the Green Games Watch 2000 said that pollution issues were a "major weakness" in the planning so far, and that waste, water and air quality were also emerging as "problem areas". GGW2000 was set up to audit environmental progress after the games were awarded to Sydney three years ago. Environmental planning was a big factor in Sydney's bid - winning it the "green games" tag and encouraging officials from Greenpeace, the

international environmental agency, to support the city's application. It was the first time that comprehensive environmental proposals had formed part of a city's Olympics pitch. While the watchdog was complimentary about attention paid to energy conservation, Ms Peggy James, GGW2000's co-ordinator, rated the overall performance to date as "five out of ten". While it was too late to make adjustments to some projects, GGW2000 believed, "it's not too late for the majority. I think the New South Wales state government is trying, but they've left a lot to the private sector," she said.

After Sydney was chosen, detailed guidelines were drawn up for project tenders - with requirements ranging from avoidance of chlorine-based materials, such as PVC, to the manufacture of promotional clothing from natural fibres and maximum use of renewable energy sources. Yesterday, GGW2000's first report found a high level of compliance in relation to about 28 per cent of 69 environmental guidelines, and moderate compliance for 34 per cent more. But there was low compliance for 26 per cent, and incidents of non-compliance for about 16 per cent. It also listed a number of specific proposals - ranging from more

attention on water conservation to a rethink of the underpasses designed to protect threatened frogs at the main Homebush Bay site. GGW2000 claims that some of these currently funnel the frogs into a car-park. Mr Michael Knight, Olympics minister in the New South Wales government, said he believed the games were meeting all the necessary guidelines and disputed some of the assessments. Meanwhile, Mr David Richmond, director-general at the Olympics Co-ordination Authority, which oversees construction of the facilities, described the rating as "quite pleasing", given it had come from "our sternest, our toughest critics".

Taiwan curbs investors in China

By Bruce Cheesman in Taipei

Taiwan yesterday confirmed tough new regulations banning investment of more than US\$50m in China, saying violators would incur fines of up to US\$50,000 and a maximum jail term of five years. The new restrictions, widely forecast, will go into force on July 1, says the economics ministry, and will ban investment in big infrastructure projects such as power stations, steel works, railways, highways, airports and harbours. But the restrictions are likely to confuse businesses, as there are many exemptions. Government officials say that the curbs will be impossible to enforce. More than 30,000 Taiwanese companies have invested more than US\$30bn in China, making the island the second biggest investor in mainland China after Hong Kong. Top conglomerates, which protested after an investment ban was broached by President Lee Teng-hui ostensibly to ease Taipei's growing dependence on mainland China, are expected to continue to avoid the new laws by using their overseas subsidiaries to finance operations in the mainland. Formosa Plastics Group, Taiwan's leading private conglomerate, has already done this. Conglomerates have attacked the laws as restricting their competitiveness when it is increasingly unattractive to invest in Taiwan because of mounting labour costs, a shortage of land for industry and a growing green movement.

Critics put boot into Japan plan for football pools

By Gwen Robinson in Tokyo

Four years after professional soccer was launched in Japan, sports fans and gamblers seem set to gain their first "pools" style soccer lottery, but not before opposition groups have their say. Demonstrators in front of Japan's parliament yesterday criticised the passage through the lower house on Tuesday of a hotly debated bill to launch a soccer lottery based on match results of the J-League, Japan's professional soccer league. The bill is expected to get final endorsement from the upper house next week. But already activists, including the country's top association of lawyers and the National Federation of Regional Women's Organisations, have warned such a lottery will encourage juvenile delinquency. "Many J-League fans are children. The soccer lottery is an evil that tramples on children's dreams," said Mr Fukuro Abe, a communist MP. Mr Abe's party boycotted the lower house vote. So, too, did Mr Ryutaro Hashimoto, the prime minister; several prominent opposition members were conspicuously absent. Their sensitivity is undoubtedly due to charges that a UK or Italian-style soccer lottery will exploit children's interest in soccer and tempt them to gamble. Unlike existing forms of gambling in Japan such as horse-racing, which has an avid following among adults, fans of professional soccer are mainly young. J-League was launched in a blaze of hype in 1993, and quickly caught on. Research showed most young fans were overwhelmingly ignorant of the game and rules of soccer.

That did not stop them buying more than Y3.6bn (\$31m) worth of officially licensed J-League souvenirs and replica uniforms in the first year and flocking to J-League cafes. Japanese soccer stars became sex symbols, mobbed by screaming teenage girls. But soccer frenzy has lost momentum in the past year. Merchandising, which accounted for the biggest proportion of J-League revenues, has plunged from Y3.6bn and is expected to bring in just Y750m (\$6.4m) this year. Attendance at matches has dropped, too. While J-League's lucrative sponsorship is still as strong as ever, with expectations of Y4.4bn in sponsorship this year (Y4.7bn last year), government and sports circles harbour serious concerns. These stem mainly from Japan's forthcoming role as co-host, with South Korea, of the 2002 World Cup, the first time the top tournament will be held in Asia. The bill stipulates that people under 19 will not be eligible to buy tickets. Supporters of the bill, sponsored by all main political parties except the communists, have argued that young people would benefit from at least half the proceeds of the lottery, which will go toward promoting sports. The other half will go to government coffers. Tickets would be sold in units of Y100 (86 US cents), with winnings pegged to the percentage of correct guesses on the results of J-League matches. Returns are expected to amount to at least Y100m from each round of the lottery. But in a nation that shows a taste for gambling, the financial rewards could be far greater than expected.

Indonesia poll: to win is just not enough

Vote is about legitimacy, writes Manuela Saragosa

Indonesia's ruling party will win the country's parliamentary election today. But winning is not what the poll is about. In a country where elections and their participants are closely controlled by the government, the campaign and the ballot measure other things. Above all, this election has been about legitimacy, so much so that if President Suharto's Golkar party does not win the 70 per cent of the vote it long ago predicted, the result will be viewed as a humiliation. "Suharto places a strong emphasis on having a clear mandate," says Mr Juwano Sudarsono, vice governor of the National Resilience Institute, the ministry of defence's think-tank. "It's an exercise in establishing legitimacy." The issue of Mr Suharto's legitimacy has become even more pertinent amid increasing speculation that he is considering who he would like to succeed him if he does not stand in the more important presidential election next year. His eldest daughter, Ms Siti Hardiyanti Rukmana, who is also one of Golkar's leaders, is widely seen as positioning herself as a potential successor to her 76-year-old father. Ms Rukmana has been active campaigning in key voting areas in east Java and has tried to boost her image by enlisting the support of the country's popular Moslem leader, Mr Abdurrahman Wahid. "You can see the campaign as a kind of performance for the benefit of the scrutinising eyes of Suharto," said one analyst. "Ms Rukmana is trying to prove to her father that she is capable of handling the people." All of which means that the violence that has marred the campaign - the worst ever in an Indonesian election - has been deeply worrying to the authorities. Not least because it is, in the view of many observers, to do with precisely the question of legitimacy - in this case the legitimacy of the election itself.



Rukmana: campaigning in east Java

While riots are a familiar feature of election campaigns in secular Indonesia, this time rioters have targeted government institutions rather than the businesses of the widely resented, economically successful ethnic Chinese minority, reinforcing the view that frustration with President Suharto's rule has reached new heights. To demonstrate the people's support, the government needs a high turnout. Some 80 per cent of the electorate participated in previous polls, allowing the authorities to reinforce their contention that although the country's political system is tightly regulated, it is widely supported. The chances of an unprecedented number of abstentions has increased after Ms Megawati Sukarnoputri, the popular ousted leader of the minority Indonesian Democratic party (PDI), announced that she would not vote in protest at what she described as a "legally defective" election. President Suharto has always ensured that there is little possibility of a clear challenge to Golkar on election day by having the authorities vet all the candidates; when Ms Megawati emerged as a challenge to the government last year, the military backed her removal as leader of the PDI, replaced her with a government-backed candidate, and barred her from running in the elections. But Ms Megawati's decision not to vote has set an example which many disaffected Indonesians may choose to follow. As a result, many political observers expect that the authorities will manipulate the results in Golkar's favour. But after the recent displays of anti-government sentiment, any juggling of the votes would have to be carefully weighed against maintaining at least a semblance of a credible count. The campaign has seen the Moslem-oriented United Development party (PPP), one of the two minority parties permitted by the government to take part, unexpectedly emerging as a clear "protest" vote, fed by supporters of Ms Megawati who refuse to vote for a "sanitized" PDI. There are indications that within the military, which plays a powerful role in the country's politics, there are divisions about what percentage of the vote would amount to a successful victory. Some contend that the 70 per cent target is simply the result of jockeying among Golkar's leadership in favour of President Suharto. "There are a lot of personal interests at stake here," explains Mr Sudarsono. "Among the military there are those who believe that 80 to 85 per cent of the vote would be better as long as the electorate accepts the results."

ASIA-PACIFIC NEWS DIGEST

New contender to lead Congress

India's ailing Congress party was braced for its toughest battle in decades yesterday after Mr Sharad Pawar, 57, an influential former minister, declared he would run against Mr Sitaram Kesri, the incumbent leader, in next month's party presidential race. Mr Pawar's candidature is seen as a blow to Mr Kesri, 78, who had been seeking consensus behind his re-election. This follows internal discontent over Mr Kesri's decision in March to withdraw Congress support from the minority United Front (UF) government, precipitating a three-week political crisis. Mr Pawar joins Mr Rajesh Pilot and Mr A.R. Antulay, both former ministers and outspoken critics of Mr Kesri, in what will be the Congress party's first contested presidential election since 1977. Mr Pawar the party parliamentary leader, is seen as Mr Kesri's strongest opponent. The new president will be elected on June 9. Closing of nominations allays speculation that Ms Sonia Gandhi, Rajiv's Italian-born widow, is interested in challenging for the party leadership. *Mark Nicholson, New Delhi*

Acting PM in reshuffle

Mr Anwar Ibrahim, Malaysia's acting prime minister while Dr Mahathir Mohamad is on leave, performed his first significant official act yesterday, announcing a minor cabinet reshuffle. Mr Megat Junid Ayub, the deputy home minister, is appointed minister for domestic trade and consumer affairs, replacing Mr Abu Hassan Omar, who was recently named chief minister of Selangor state near Kuala Lumpur. Other personnel changes were also made. Dr Mahathir, 71, last week began an unprecedented two-month holiday mixed with some official engagements in Europe and the Americas. Some believe he may be paving the way for Mr Anwar, 50, to take over some day. Announcing the Malaysian cabinet reshuffle shows that Mr Anwar has assumed a full range of duties, observers said. *James Kynges, Kuala Lumpur*

Rift at China-UK talks

Britain and China yesterday opened their final round of diplomatic talks ahead of the transfer of Hong Kong's sovereignty to China, divided over the role of their joint negotiating body after the handover on July 1. Mr Zhao Jihua, China's chief negotiator at the Joint Liaison Group (JLG), said it would simply act as a liaison body. Britain should focus less on the post-handover period and more on resolving outstanding problems. But Mr Hugh Davies, leader of the British delegation, signalled a more substantial role for the JLG in discussing implementation of the Joint Declaration, the Sino-British treaty which underpins the handover. The rift over the JLG reflects a broader division between the two sides. China has insisted that Hong Kong is an internal matter and has rejected international involvement in the transfer of sovereignty. Britain, however, has pledged to monitor commitments made by China and to retain an active interest in the territory. *John Riddings, Hong Kong*

Vietnam trade deficit narrows

Vietnam's trade deficit narrowed in the first five months of this compared with the same period last year, according to official statistics. However, economists said they suspected recent arbitrary import bans were largely responsible and Hanoi still needed to take measures to encourage value-added exports of manufactured goods. The General Statistics Office said exports for May were seen reaching \$730m against imports of \$850m. Exports in the first five months were put at \$3.36bn, with imports valued at \$4.49bn, resulting in a trade deficit so far this year of almost \$1.14bn. Export growth was seen in commodities such as rice, crude oil, tea and coffee, which form the bulk of Vietnam's exports. The trade gap continues to cause concern, casting doubt over Vietnam's foreign exchange position and its ability to increase hard currency inflows, economists say. Foreign exchange reserves, though rising slowly, are still only about \$1.7bn. Last month, Hanoi restricted imports of cement, glass and certain types of steel in a bid to ease the deficit. *Jeremy Grant, Hanoi*

Mannesmann - First Quarter 1997

Further improved result

Mannesmann had a good start of the year. All Group sectors contributed towards the positive development. Orders received in the Engineering sector were at prior-year level, at

DM 4.3 billion. This includes business with series-produced products, which was once again satisfactory. For Automotive, orders received increased 11 percent to DM 2.1 billion. Telecommunications recorded continued growth. At DM 1.4 billion, sales were 69 percent up on last year's benchmark figure. At Tubes & Trading, orders received increased 27 percent, to DM 2.2 billion.

Improved result Profits from normal business operations were up on last year's benchmark figure. This was due to profit increases at Automotive and Telecommunications, as well as a satisfactory turnaround in the Tubes & Trading sector which is once again operating in the black. Mannesmann also expects an overall improvement in the amount and structure of the Group's results for the year.

Indicator	Jan-Mar 1997	Jan-Mar 1996	Variation absolute	Variation %
Orders received	DM 10,236	8,979	1,257	14
External sales	DM 8,143	7,090	1,053	15
Domestic sales	DM 3,738	3,246	492	15
Foreign company sales	DM 4,405	3,844	561	15
Employees (31.3)	126,476	120,988	5,488	5

The number of employees at the end of March was up to 5 percent, at around 126,500, due to the inclusion of Mannesmann Arcor. During the period under review, Mannesmann continued its optimisation of the Group's product portfolio in the Automotive and Tubes & Trading sectors.



Telecommunications strengthened its position on the European market.

Further details may be taken from our Shareholders' Letter which is readily available on request.

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EU and US agree plan to cut red tape

By Lionel Barber in The Hague and Guy de Jonquieres in London

The US and the European Union yesterday reached outline agreement on a plan to cut red tape on products accounting for more than \$40bn a year of transatlantic trade.

The plan, which the two sides hope to complete by next month, would provide for mutual recognition of inspection, testing and certification of information technology and telecommunications equipment, pharmaceuticals production, medical devices and leisure craft.

Although the deal must still be approved by the 15 EU governments and US regulatory agencies, it provided a gloss to the 50th anniversary celebrations of the Mar-

shall Plan, which were the centrepiece of yesterday's bi-annual EU-US summit in The Hague.

President Bill Clinton of the US and President Jacques Santer of the European Commission praised the draft agreement. It is considered vital to maintaining the Transatlantic Business Dialogue, which the two sides launched 18 months ago in an effort to strengthen relations by boosting trade.

One of the toughest obstacles in the negotiations concerned the extent to which the US Food and Drug Administration could legally devolve authority for testing and inspection to European pharmaceutical industry regulators.

Mrs Charlene Barshefsky, US

trade representative, said the EU had accepted that the FDA was an independent agency "which cannot be over-ruled or over-ruled". The compromise was to set up a joint curriculum for training European and American inspectors on standards and certification, she said.

EU officials said the deal met another of their concerns, that state and local - as well as federal - authorities be bound by mutual recognition principles. They said the draft agreement explicitly covered the entire US market, and could be terminated at any time if either side failed to fulfil its commitments.

The officials said other compromises had been worked out on other differences, including the range of

products to be covered in each sector and how much information each side would divulge about inspections of factories in each other's markets.

"We are about 90 per cent of the way to a final agreement," said an EU official.

Mr Stuart Eizenstat, US under-secretary of commerce for international trade, was more upbeat: "This is the first down-payment on plans to create a new transatlantic market place."

The US and EU leaders signed separate agreements yesterday to ease trade by simplifying customs procedures, and to combat drug trafficking by imposing controls on trade in chemical components of synthetic drugs such as ecstasy.

The two sides also agreed to add biotechnology, electronic commerce and intellectual property to a list of areas where there is potential for further dismantling of non-tariff barriers.

President Clinton avoided raising formally the contentious investigation by European Commission competition watchdogs of the proposed merger between US aircraft makers Boeing and McDonnell Douglas.

But Mrs Barshefsky said the US was insisting the Commission conduct its investigation purely on competition grounds, without recourse to extraneous political considerations.

This was a reference to US fears Brussels may be influenced by a desire to protect Airbus Industrie.

WORLD TRADE NEWS DIGEST

Canada-US fish row grows

The premier of British Columbia has called for tougher measures against the US in an increasingly acrimonious dispute over salmon fishing rights.

Canada's foreign minister, Mr Lloyd Axworthy, said yesterday he regretted the US move to pull out of talks on the Pacific Salmon Treaty late on Tuesday night. But he said Canada had acted within its rights under international law by seizing four US vessels off the coast of Vancouver Island.

Mr Glen Clark, British Columbia premier, yesterday called for stiff transit fees on US vessels sailing through Canadian waters to salmon fishing grounds off Alaska. Similar fees were briefly imposed in 1994.

"It's my view that given the State Department's reaction, given the fact that the season is so close, that Canada has to increase the pressure," said Mr Clark. Columbia will do what we can to do so as well," Mr Clark said.

In Washington the breakdown of the talks is being attributed to the elections. Last week Canadian officials walked out of negotiations, complaining that US officials had not been authorised to finalise a deal, but the two sides had agreed to restart the talks.

Nancy Durne, Washington, and Bernard Simon, Toronto

Vehicle plants for Brazil

Honda, Japanese vehicle maker, plans to build a new motorcycle plant in Brazil's Goias state, with a total start-up cost of \$300m, according to Brazil's industry and commerce minister, Mr Francisco Dornelles.

Mr Dornelles said Honda, which will benefit from special fiscal incentives for setting up in Brazil's centre-west region, intends to reach annual production of 150,000 cycles a year within five years.

He said construction would begin in 1998 and that installation costs were \$70m, while other expenses associated with the start-up reach \$230m.

"It is calculated that this will generate 1,000 jobs," he said.

Skoda, Czech truck maker, plans to build two plants costing \$150m each in Brazil, said the Ministry of Industry and Commerce.

She said that Skoda's vice-president, Mr Wladimir Knezek, had told Mr Dornelles that one plant would be in the southern state of Santa Catarina, producing 5,000 units a year within three years.

The other plant will be built in the northeastern state of Bahia and would build specialised trucks for the mining industry.

Reuters, Brasilia

Iran oil in Baku deal

Iran's Oil Industries Engineering Company has signed a deal in Baku acquiring 10 per cent of an international oil consortium that will tap crude oil in Azerbaijan's sector of the Caspian Sea.

The official Iranian news agency IRNA reported yesterday that the deal was for the development of Len-Koran and Talaysh-Demir fields.

According to the managing director of OPEC, Mr Ali Akbar Hashemi, the agreement paves the way for the expansion of the company's activities in Azerbaijan.

IRNA put the cost of the project at \$1.5bn. The 30-year project south of the Azeri capital involves fields containing up to 140m tonnes of recoverable oil. Peak output would reach 25m tonnes a year.

Reuters, Tehran

Zeneca irked as contract with Iraq is blocked

By Jimmy Burns

A leading British pharmaceutical company has become the focus of a diplomatic row over trade with Iraq at the United Nations.

The company, Zeneca, said yesterday it was trying to obtain an official explanation why a \$2.9m contract to supply pesticides to Iraq, which had the approval of the UK's Department of Trade and Industry, had been blocked by the UN sanctions committee.

The UN is empowered to veto supplies to Iraq it suspects could be used in chemical or other weaponry. But a senior UK official at the UN insisted last night that the issue of "dual use" had not been raised within the sanctions committee. Zeneca said: "These are public health products we are absolutely confident cannot be used for dual use." The company identified the products as anti-malaria pesticides and rat poison.

The Iraqi foreign minister, Mr Mohammad Saeed al-Sabaf, has written a protest note to the UN secretary general, Mr Kofi Annan, identifying the Zeneca con-

tract as one of more than 40 "medical contracts" that have been put on hold by the sanctions committee at the insistence of the US government.

Specifically citing the contract with the UK company, Mr al-Sabaf said Iraq was "in desperate need of such material as malaria is spreading quickly in Iraq particularly in its northern provinces."

A senior UN official said last night the contracts had been held up because of US concern that the procedures covering supplies to Iraq under the oil-for-humanitarian supplies deal had become too lax.

In recent weeks there has been concern within the sanctions committee that Iraq was signing contracts for products not mentioned in an original distribution plan submitted to the UN last year. In other cases Iraq has substantially increased the volume of items included in the plan.

Although economic sanctions against Iraq remain in place, the UN last December gave clearance for the country to sell \$2bn of oil over six months to pay for a range of goods classified as "humanitarian".

EMI eyes Asian market with Vietnam tie-up

By Alice Rawsthorn in London and Jeremy Grant in Hanoi

EMI, the UK company which is one of the world's largest music groups, plans to diversify into Vietnam as part of its strategy of strengthening its presence in the fast growing Asian market.

Sir Colin Southgate, chairman, said the group, which includes George Michael, the Beatles, Radiohead and the Spice Girls among its artists, was "in talks" with local partners to distribute its recordings in Vietnam.

One of EMI's arch rivals, PolyGram of the Netherlands, is also preparing to expand into Vietnam. Earlier this spring it applied to the Vietnamese government for permission to form joint ventures with Saigon Audio and General Culture, both state-controlled record companies.

These ventures would manufacture compact discs and cassettes of recordings by PolyGram's international artists - who include U2, Hanson, Bon Jovi and the Bee Gees - for distribution in Vietnam.

Both EMI and PolyGram will begin by distributing international repertoire in

Vietnam, but hope to sign local artists, whose music could be sold elsewhere in Asia.

PolyGram has already nurtured several Asian stars, notably Jacky Cheung, the Hong Kong singer who has now become one of the best-selling artists in the region.

The global music market is so fragmented that it is becoming harder for record companies to nurture stars with worldwide appeal, but the number of regional local stars is increasing.

Sir Colin said such artists were "increasingly important" for companies such as EMI, particularly in the developing markets of Asia and Latin America.

At present, the Vietnamese music market is small, and dominated by pirated products, smuggled from China or made locally. Legitimate sales are gradually increasing, and consumers switching from cassettes to compact discs, which are more profitable for record companies and less prone to piracy.

Last month, Vietnam and the US signed an agreement on intellectual property rights aimed at protecting a



Jimmy Cheung: regional best-seller

range of products, including recorded music.

Foreign companies are concerned about Vietnam's commitment to enforcing the deal, which the communist-run country agreed to only after Washington threatened to apply sanctions.

Multinational music groups, such as EMI and PolyGram, adopt a long-term approach to developing markets such as Vietnam. They

invest in fledgling markets, expecting to lose money for several years while the economy improves and they exert political pressure to crack down on piracy.

This strategy has paid off in other Asian countries. Music sales in Asia (excluding Japan) rose from \$5.1bn in 1991 to \$6.02bn last year, according to the International Federation of the Phonographic Industry.

NEWS: INTERNATIONAL

Bank optimism on African economy

By Antony Goldman in Abidjan

Africa's economy is performing better now than it has done for many years, political leaders and officials said yesterday at the opening of the annual meeting of the African Development Bank (ADB) group in Abidjan, the commercial centre of Ivory Coast.

The ADB, which was established in 1964, has as its shareholders 53 African countries and 24 partners from outside the continent. In his opening address, Mr Omar Kabbaj, the bank's chairman, said that reforms made over the past 12 months would make an institution traditionally weakened by internal wrangling better capable of promoting growth and prosperity.

"There are grounds for hope and reasonable optimism," Mr Kabbaj declared. "Our continent, after a difficult period, is poised to be a

new emerging region that will provide growth opportunities worthy of its abundant human and natural resources potential."

ADB documents estimate the continent's real gross domestic product growth for 1996 was nearly 5 per cent, exceeding the population increase for the second year. Inflation has dropped from 42 per cent in 1994 to 27 per cent last year, and is forecast to fall to 12 per cent this year.

While agriculture and mineral extraction remain the mainstays of the continent's economy, the bank says prospects for manufacturing and industry are increasingly encouraging.

Officials acknowledge, however, that an external debt of \$320bn, with most countries experiencing debt service ratios of more than 25 per cent of export earnings, inhibits growth. The ADB said it would continue to support international

efforts to tackle the problem of Africa's 33 highly indebted poor countries.

The ADB's role in facilitating further improvements is set to remain an issue of controversy. The bank's management is seeking a 50 per cent increase in current capital of \$23.9bn to allow it greater flexibility, particularly to support the emerging private sector.

At present, barely a dozen members are eligible for formal bank loans. However, Nigeria, the ADB's single largest shareholder with 10 per cent, argues that non-African members, which presently hold a one-third stake, and which would be expected to supply additional resources, should not be allowed a greater say in the running of the group.

"We believe the ADB is an African institution," said Mr Antony Ani, the Nigerian finance minister, "and it should retain its African-ness."

Birthrate down, hardship up

Arkady Ostrovsky on the UN's latest report on world population trends

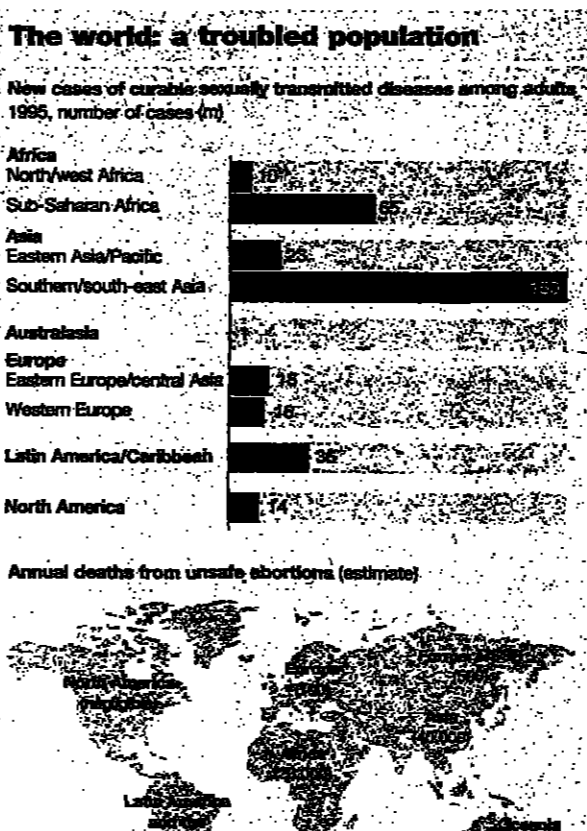
The world's population is not growing as fast as was feared, thanks to greater use of contraception, the UN reported yesterday. However, AIDS and war are making a big contribution to slower population growth, especially in the developing world, the United Nations Population Fund report says.

The report, which calls for better reproductive health care and easy access to contraceptives, says the world population, now 5.85bn, is growing by 81m a year, down from 87m in 1985-1990, and is expected to reach 9.4bn by 2020.

But fertility rates are declining and the rate of population growth slowed to 1.48 per cent from the 1.57 per cent projected by the UN in 1994. In India for example the fertility rate has declined from 4.5 children per woman to 3.4 per cent as a result of better family planning. The current average fertility rate in the world is 2.9 children per woman.

But poor access to contraceptives and inadequate reproductive health care in many developing countries remain the UN's main concerns. It estimates that 385,000 women - one every minute - die from causes related to pregnancy, 300,000 of them because of the lack of or failure of contraceptive services. It says 75m pregnancies each year, of a total 175m, are unwanted and result in 45m abortions.

In many developing countries abortion and female genital mutilation are still used as "family planning methods". The report esti-



imates that 120m women have undergone some form of genital mutilation.

The report says the demographic effect of AIDS is growing, particularly in central Africa and South Asia. In some central African countries, AIDS increased the death rate by as much as 25 per cent.

The report says 3.1m people last year were infected by HIV and half of them died of AIDS and HIV-related causes, including 350,000 children under the age of 5.

South Asia, India in particular, had the highest number of cases, but the study shows the virus is spreading with alarming speed in Russia and former Soviet republics, where the number of infections was negligible

Only a few years ago "HIV" and "AIDS" were bad capitalist words in the Soviet vocabulary. Today the countries of the former Soviet Union are on the brink of their own AIDS epidemic, writes Arkady Ostrovsky.

Ukraine has had one of the sharpest increases in HIV infections, mainly as a result of a rising number of young people injecting drugs, according to the UN Population Fund report published yesterday.

The cities bordering the Black Sea, where drugs are easier to obtain and the "holiday sex" industry is booming, have the worst record. In the small town of Nikolaev, HIV infection among drug-users exploded from 1.7 per cent to 56.5 per cent in less than a year.

The number of new cases in Russia increased seven-fold in the last year. By the end of 1996, 1,535 new cases were registered - more than the previous nine years together.

For years sex and contraception were taboo subjects in the Soviet media while homosexuality was a criminal offence.

Only a few years ago: "The report says 70 per cent of all cases is the result of heterosexual intercourse and the majority of the newly infected are young people between 15 and 24."

While the proportion of women who had sex before 20 is declining in some Latin American countries including Colombia, Mexico and Peru, the proportion of ado-

lescents who are sexually active before the age of 16 in industrialised countries is growing.

The report claims that ignorance and the lack of proper sexual education are often to blame for unwanted pregnancies and increasing number of HIV infections. "Advocates of family life and sex education are confronted with the persistent myth that sex education leads to promiscuity. Research indicates that sex education encourages... higher levels of abstinence, later start of sexual activity, higher use of contraception and fewer sexual partners," the report says.

The "sex trade", which often involves trafficking in children, also fuels the HIV pandemic, the report says. Some studies found that up to 80 per cent of prostitutes were HIV-positive. The report estimates that 2m girls between the ages of 5 and 15 are brought to the commercial sex market every year. The trend is particularly strong in Asia.

The International Conference on Population and Development held in 1994 agreed that \$17bn would be needed annually by the year 2000 to provide better reproductive health care. It was agreed that the developing world would spend \$11.3bn and the industrialised world would contribute the remaining \$5.7bn towards the UN population programmes. But while the developing world kept close to its promise and allocated \$10.7bn, the richer nations spent only \$2.5bn, less than half what they promised.

Tshisekedi challenge to new Congo regime fails

By Michela Wrono and Agencies

Mr Etienne Tshisekedi, the opposition leader, failed yesterday in his challenge to the new regime in the Democratic Republic of Congo - formerly Zaire - when less than 1,000 supporters turned out for a march protesting at his exclusion from the country's new government.

Instead of shaking the hold of the Alliance of Democratic Forces for the Liberation of Congo (AFDL), which took over Kinshasa after ousting President Mobutu Sese Seko, the demonstration merely underscored Mr Tshisekedi's faltering public support.

Witnesses said that between 800 and 1,000 demonstrators marched through the city centre before being dispersed by AFDL troops,

who fired several shots into the air and made 50 arrests.

While the supporters were taking a risk by defying an AFDL ban on political activity announced earlier in the week, turnout was disappointingly low compared with the kind of mass support Mr Tshisekedi has mustered in the past. A "dead city" strike day called on Monday by his supporters also went virtually ignored - a development unimaginable during the Mobutu years.

The veteran political activist appears to be paying the price for his perceived obstinacy. AFDL leaders have made it clear they are ready to welcome him into the government, but will not give him the prime minister's post - the job he held three times under Mr Mobutu. While the opposition campaign is enjoying some suc-

cess in fuelling hostility to the large numbers of Tutsi fighters among the AFDL forces, most ordinary Congolese seem ready to give the new regime a chance to prove itself.

The protest's poor showing will help to shore up the position of Mr Laurent Kabila, the self-appointed president, who is due to be inaugurated today after spending a week avoiding the limelight. Mr Kabila, who is also expected to attend next week's Organisation of African Unity summit in Harare, has been under fire from the US and France, concerned about Mr Tshisekedi's siding and the ban on political activities.

But in recent days he has received unexpectedly warm endorsement from South African President Nelson Mandela.

Sierra Leone rebel leader supports military coup

By Antony Goldman

The new regime to stand down.

"These are our brothers," said Mr Sankoh, who has been in Abuja, Nigeria, since March. "Together we will make a revolution. Only the army and the RUF can solve our problems."

The RUF began its uprising in 1991, but a peace agreement signed with the ousted government of President Tejan Kabbah last

November looked increasingly shaky in recent weeks. In one of their first statements, the coup leaders invited Mr Sankoh to join their government.

Major-General Johnny Paul Koromah, the Sandhurst-trained, self-declared head of state, has announced suspension of the constitution, banned demonstrations and abolished political parties. On the

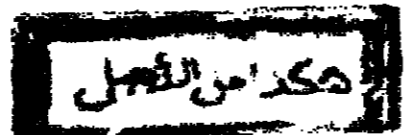
EBC's African service, he warned outsiders against becoming involved.

"I don't think it is right for foreign troops to intervene in Sierra Leone's internal affairs," he said, as speculation mounted about the intentions of two shiploads of Nigerian soldiers in the harbour of Sierra Leone's capital, Freetown.

Nigeria's military government has said nothing for-

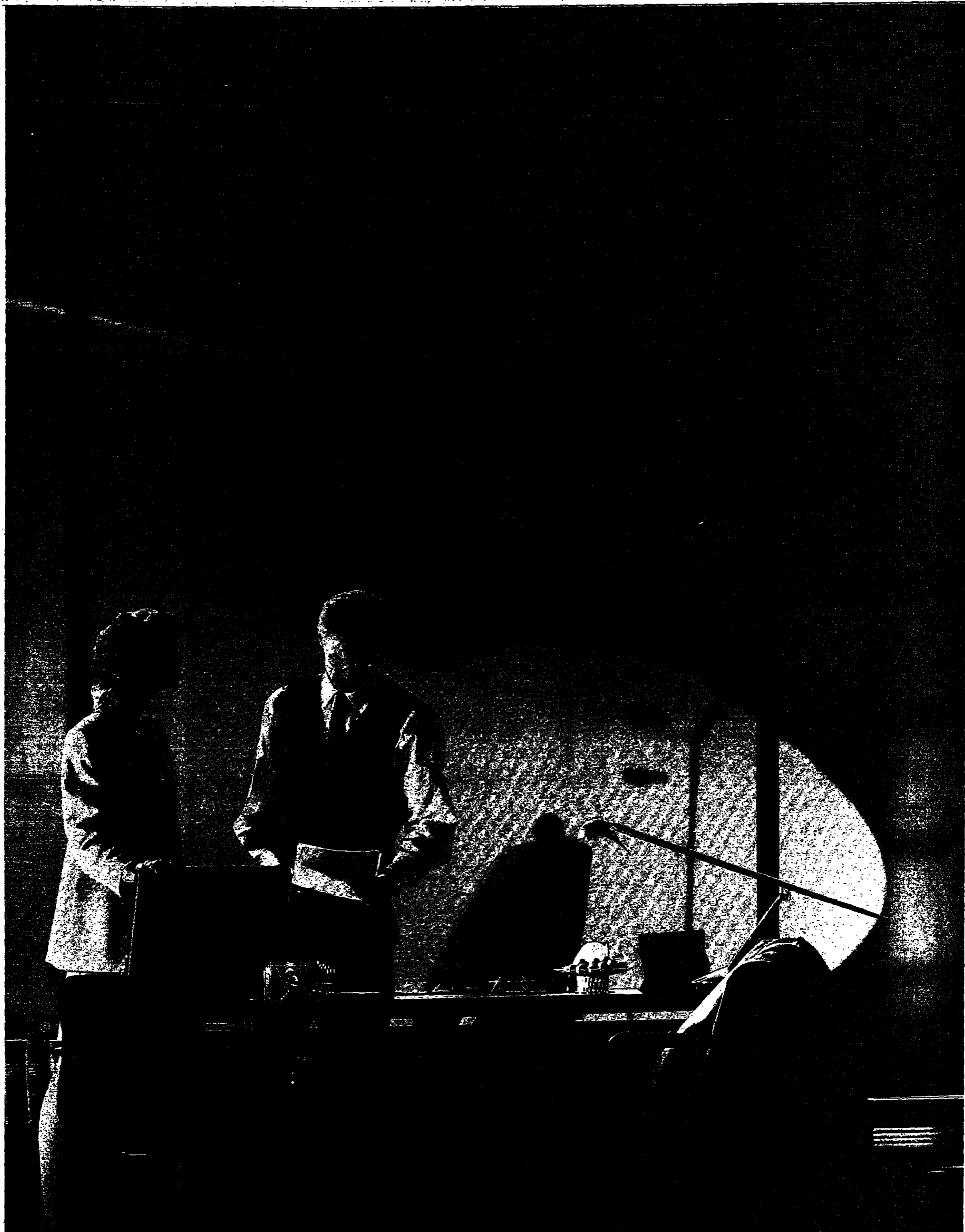
inally about the situation. Diplomats say it is working closely with the US to press the coup leaders to give up power.

General Sani Abacha, Nigeria's head of state, has repeatedly urged an end to conflict in west Africa, and has contributed most of the resources for a regional force at present overseeing efforts to bring peace to Liberia.



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Minister indicates he will follow recommendations of experts on 'mad cow disease'

EU beef suppliers may face import curb

By Alison Maitland
in London

Britain is likely to ban some beef from other European Union countries if government scientists advise that it could be contaminated with BSE, or "mad cow disease", Mr Jack Cunningham, the agriculture minister, said yesterday.

The government's Spongiform Encephalopathy Advisory Committee (Seac) is due to make recommendations shortly to ministers about the safety of cattle heads imported into the UK.

These are being legally imported for their cheek meat, used in pies, even

The government's Scottish Office has rejected a request for £100,000 (\$163,000) to fund research into the e.coli 0157 organism in spite of the continuing health dangers posed by the bug, George Parker writes.

The government rejected the request for research funds from Professor Hugh Pennington, the Aberdeen University microbiologist who drew up a report on e.coli for the former Conservative administration.

Meanwhile, 21 people have been admitted

to a Scottish hospital after being infected by the organism. Five elderly patients and one nurse at Falkirk Royal Infirmary are showing symptoms of the bacterial infection.

Fifteen others, including six nurses and one domestic worker, are carrying the organism. The source of the new outbreak is not yet known and none of those showing symptoms is critically ill - but 22 people have died in Scotland from the bug in the past six months.

likely to apply to areas of the EU where BSE was a problem. Mr Cunningham said. France, the Netherlands, Portugal, Germany, Denmark, the Republic of Ireland and Italy have all had cases.

He acknowledged there would be problems over the legality of a unilateral ban, but said: "If Seac advise me to act, I'd have to report this to the prime minister. I'd publish the advice. It would be difficult not to act on it."

His comments delighted the National Farmers' Union, which argued that Britain's stringent controls in the wake of the BSE crisis have made beef farmers less

UK NEWS DIGEST

Blair to meet Kohl soon

Mr Tony Blair, the prime minister, will visit Bonn on June 6 for talks with Chancellor Helmut Kohl in preparation for the Amsterdam summit on European Union reform later that month.

Mr Blair's visit will be his first to a capital outside the UK for bilateral talks as prime minister. The visit underlines the importance attached by both sides to achieving a better understanding between Britain and Germany on EU and foreign policy issues after the progressive cooling of relations during the past Conservative administration in Britain.

The meeting with Mr Kohl will come as heads of government are expected to play an increasingly important role searching for compromises that can make the Amsterdam meeting a success. Mr Blair's government has so far impressed the Germans with the speed and confidence with which it has begun its term.

Mr Blair will travel to Bonn from Malmo in Sweden, where he will attend an international meeting of socialist parties.

● The prime minister yesterday met Admiral William Crowe, US ambassador to the UK, to discuss arrangements for today's visit to London by President Bill Clinton. Mr Clinton will address the British cabinet at the end of its routine Thursday meeting. Peter Norman, *Born Something New*, Page 10

Commodities, Page 24

Multinationals 'losing interest in N Ireland'

By John Murray Brown
in Dublin

Northern Ireland's Industrial Development Board has failed to meet its inward investment jobs target for the past year, underlining the difficulties of attracting companies to the region.

The board reports that in the months of last year covering the end of the Irish Republican Army ceasefire and the violence surrounding the summer marching season, interest from multinational companies fell to its lowest level for four years, with first time visits to the province by prospective investors down to 202 compared with 343 in 1995-96.

While the number of projects promoted has remained broadly unchanged over each of the past three years, the number of jobs created by non-UK companies in the 12 months to March this year fell from 4,969 to 4,641 against a target of 5,750 jobs.

In its 1996-97 report, the board says that a total of 5633m (\$1.03bn) was committed by client companies, including £90m from companies with owners outside the UK. The total had risen in each of the past three years. The board was criticised in a recent independent report for focusing on low-skill, low-wage investments in industries such as textiles and clothing.

The board warned yesterday that there was unlikely to be any easing of the cost pressures in those industries. In the food sector, the board said any lifting of the European ban on beef exports "should lead to some recovery". But the report said there was likely to be "further rationalisation in the dairy industry".

● Human Rights Watch, a non-governmental organisation based in New York, yesterday accused the Royal Ulster Constabulary, the Northern Ireland police



The delegation from Sinn Féin, political wing of the Irish Republican Army, returned yesterday to talks, arranged by prime minister Tony Blair, with British government officials about the future of Northern Ireland. From left, Martin McGuinness, Westminster MP for Mid Ulster; Caoimhgin O'Caolain, the party's candidate for Cavan Monaghan in next month's general election in the Republic of Ireland; Gerry Kelly, an unsuccessful candidate in the British general election on May 1; and Stobhan O'Hanlon, a senior assistant to Gerry Adams, president of the party

force, of "exacerbating the degree of naivety of the very real difficulties in policing the region through poor policing of the marching season, intimidation of terrorist suspects and their lawyers and the emergence of "draconian" emergency powers.

In turn, the RUC accused the group of "displaying a

degree of naivety of the very real difficulties in policing the region through poor policing of the marching season, intimidation of terrorist suspects and their lawyers and the emergence of "draconian" emergency powers.

In turn, the RUC accused the group of "displaying a

EU jobs chapter to be signed next month

By Robert Taylor
in London

Britain will sign the proposed employment chapter in the new European Union treaty at the intergovernmental conference in Amsterdam next month, Mr Robin Cook, the foreign secretary, promised a Trades Union Congress conference in London yesterday.

Mr Cook told delighted delegates: "We will support an employment chapter within the EU treaty because we believe it is very important that we should balance monetary targets that are already in the treaty linked to the single currency with broader economic objectives such as higher levels of employment."

Mr Cook went on: "Progress towards achieving those monetary targets must be within a framework of increasing jobs and must not be at the expense of employment."

Mr Cook's unequivocal support for the draft employment chapter confirms an important shift in UK European policy. The draft employment chapter calls on EU member states to work towards "developing a co-ordinated strategy for employment". It also means a commitment to back measures to improve working conditions, the health and safety of workers, information and consultation for employees and the "social integration" of people excluded from the labour market.

Mr Ad Melkert, the Dutch employment minister, told the conference he believed employment policy would "remain a high priority on the European agenda" after the introduction of the final phase of monetary union in 1999.

Input to defence review to be widened

By Bernard Gray,
Defence Correspondent

Mr George Robertson, defence secretary, yesterday invited opposition parties to contribute to the Labour administration's defence review in a move away from the traditional closed world of the defence ministry, the government machine's most secretive department.

Mr Robertson said that he wanted to build consensus across the political spectrum about what shape the UK's armed forces should take.

"I want this to be Britain's defence review, not Labour's defence review," he said.

As well as inviting opposition parties to take part in

the debate, the defence ministry will establish a panel of outside specialists to produce ideas and advise on the progress of the review. To start the process, the ministry will hold two seminars in the next few weeks to debate with a large audience the direction the review should take.

However, the offer to build cross-party consensus on defence was quickly rebuffed by the Conservative opposition. Mr Nicholas Soames, a defence minister in the last government, said the review was pointless.

Mr Robertson has not yet decided who will serve on the panel of advisers, nor has a formal method for

involving opposition parties been agreed. However, he did confirm that the seven-month review of the ministry's £21bn (\$34bn) budget would not be driven by the desire to cut spending. Instead, it will look at what the UK wishes to achieve in foreign affairs, and how the ministry's budget is distributed to achieve those ends.

While the government was not starting with a financial motive, Mr Robertson conceded that there was "no realistic chance" of an increase in the defence ministry's budget.

Outside observers judged the new government's room for manoeuvre "extremely limited" in conducting its

review. Sir Timothy Garden of the Royal Institute for International Affairs said that he did not expect radical change but expected "some rebalancing" of the armed forces.

However, Labour in opposition had consistently claimed that the armed forces were overstretched, and could not meet all the commitments placed on them within their current budget.

With no prospect of increased funding, Mr Robertson would have to consider cutting at least one military capability if its review concluded that the armed forces are indeed overstretched.

Mr Robertson said that the main factors underpinning the review included co-operation with the US, collective security based on Nato, and strong conventional forces backed by the nuclear deterrent.

● In a separate development, the defence ministry has published details of its chemical weapons programme, confirming that Britain has had no offensive capability since 1960, George Parker writes. But it revealed that small quantities of nerve agent were produced for research purposes in south-west England until 1978.

Extra powers urged to beat internet crime

By Nicholas Denton
in London

One of the UK's leading crime-fighting agencies yesterday called for extra powers to face the growing threat of fraud, theft and terrorism conducted over the internet in the 21st century.

The National Criminal Intelligence Service, a government agency, warned that internet crime was "the policing challenge of the next millennium", and wanted a new law covering the theft of electronic information.

Mr Albert Pacey, director general of NCIS, told a London conference: "A new police beat is emerging, not that of the streets of our cities, but that of the information highways that are creating criminal opportunities that ultimately affect every citizen, whether it is in essence stealing money from them by massive fraud or by abusing our children, as we have proved through our work on paedophiles."

The push by the NCIS, which is part of the Home Office, for increased regulation comes amid disputes in the US and Germany over information on the internet. The push is likely to meet opposition from the software industry and advocates of free speech.

However, Mr Pacey said:

"We as law enforcement are not suggesting for a moment a need for draconian powers to in some way censor the medium. We realise this is not an option." Among the suggestions of the NCIS plan, to be submitted to the police and government in the summer, is a new internet crime group within the National Crime Squad.

Proposed legislation on the theft of electronic information, which the Home Office said yesterday it would consider, would close loopholes in existing copyright and other laws. Mr Pacey, speaking after seven men were sentenced for up to 28 months for illegally copying software worth about £8m (\$9.8m), argued for stiffer penalties for offences such as software piracy.

More controversial are likely proposals to allow the police to monitor and intercept e-mail messages, which would require legislation compelling internet service providers to divulge information. The pressure for tighter regulation of the internet comes amid claims by the NCIS that computer crime is increasing dramatically. It said it had evidence that organised crime groups in the UK and eastern Europe were turning to software piracy, and child pornographers were distributing material over the internet.

Minister demands more aid cash

By Robert Chote,
Economics Editor

Ms Clare Short, chief minister for international development, made clear yesterday that she would demand extra funds for the aid programme as soon as the government's two-year commitment to stick by its predecessor's spending plans expired.

In her first big speech at the helm of the newly created Department for International Development, Ms Short reminded her audience that the Labour party had fought the election on a commitment to increase aid spending to the United

Nations target of 0.7 per cent of gross national product. Under the former Conservative government, the aid budget dropped from 0.51 to 0.27 per cent.

She said that her department's spending could be modified only at the margin this year, but would be shifted towards a more sharply focused poverty eradication agenda next year.

"I will then be in a position to ask for more resources in year three," Ms Short said, although she would not say how much progress she hoped to make towards the UN target by the next election, due in not

more than five years.

As one of the cabinet's most outspoken members, Ms Short will argue strongly for the extra resources she wants. But the Treasury is unlikely to see development as a high priority.

Speaking to London University's School of Oriental and African Studies, Ms Short emphasised the importance of using limited resources more effectively. She backed the Organisation for Economic Co-operation and Development's call for the adoption of measurable targets, included a halving of world poverty by 2015.

She would like leaders of the Group of Seven leading

industrial countries to back this target when they meet for their annual summit in the UK next year.

The use of trade and investment to promote development in Africa has been flagged by the US government as a key theme for this year's G7 summit in Denver, Colorado, next month. But Ms Short warned that the outcome might well be disappointing.

She confirmed that her department was reviewing the so-called "aid and trade provision", under which part of the aid budget is earmarked for grants and export credits that benefit British businesses.

First freight train pulls in from mainland Europe

The first freight train from mainland Europe arrived yesterday at Deventry International Rail Freight Terminal in the English Midlands.

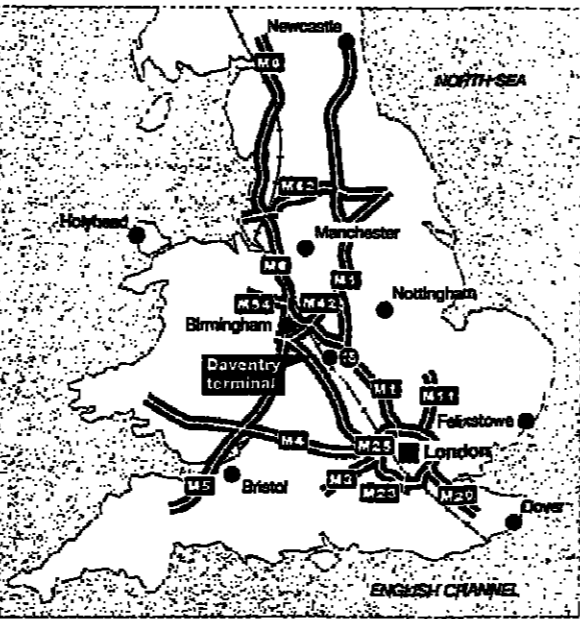
The new terminal, which is being developed at a cost of £250m (\$407.5m), is on the main west coast railway line between London and Scotland, and is located close to junction 16 on the M1 motorway. The terminal is one of a new generation of freight handling centres designed to take rail and road shipments.

The west coast line forms one of the priority routes in the European Commission's proposed transport network and is also due for an

upgrading to carry "piggy-back" road trailers on rail wagons and "high cube" containers which are too large to go through standard UK rail tunnels.

Deventry will start with a daily service to and from Milan, Italy, while an overnight service to and from Paris will begin on June 16. By the end of this year, it expects to remove the equivalent of 3,000 trucks from the UK road network each week.

The focus of the 150ha terminal is a railport with five reception sidings and the capacity to handle 10 Channel tunnel freight trains a day. Rail lines run into five of the buildings on the site, but most of the 360,000 sq m of industrial space planned



is designed to be used by either road or rail vehicles. When all the buildings are let, the terminal is expected to provide employment for more than 5,000 people.

Applied Distribution, a logistics group, will operate the rail port, which is designed to handle 165,000 containers a year. An early sign of possible trends in the distribution business has come from a decision by Eddie Stobart, a large privately-owned road haulier, to develop a £25m distribution centre on the site.

The company has said it will move shipments from road to rail if it proves to be a more efficient method. New freight terminals have opened in the past two to three years at Moss End in

Glasgow, Scotland, and in Doncaster, northern England, but there have been fears in the rail industry that much terminal capacity was "old-fashioned, cramped sites lacking modern handling and storage facilities."

The newer terminals, including Hams Hall, near Birmingham, which is due to open shortly, combine distribution and manufacturing space to make them financially viable. The Deventry terminal has been developed by Albiotech Estates with the help of £75m of funding from Hermes Property Asset Management, which manages the British Telecommunications and Post-Office pension funds.

WEAPON LEGISLATION

Date set for ban on handguns

The ban on larger calibre handguns - legislated for by the last government - will start on October 1, the government's Home Office said yesterday. Private owners and dealers will have from July 1 to hand in existing guns larger than .22 calibre, the Home Office said, the timetable being subject only to approval by Parliament of the compensation arrangements which are due for debate by the House of Commons on June 8. A more comprehensive ban on handguns could follow if Parliament supports one in the free vote on the issue which the government has promised.

Nicholas Timmins, *London*

EMPLOYMENT

'More working flexible hours'

More than half of Britain's employees, nearly double the proportion of 10 years ago, work flexible hours, the independent Policy Studies Institute reported yesterday.

However, the growth in variable working hours is due more to the use of paid and unpaid overtime and not to any increase in flexible forms of employment, it added.

Robert Taylor, *London*

حکومت الرشید

Vertical text on the right edge of the page, including "INTERNET AR GUI" and "BERLIN".

Cinema / Nigel Andrews

Watch out, here comes Crash

The most famous unseen film in Britain is about to be seen and a week's warning seems only polite. *Crash* already exists fully-realised in most people's minds, either as distasteful cultural roadkill - courtesy of the Daily Mail and Standard - or as a masterful masterpiece from the Canadian shockmaster with art aspirations who brought you *Rabbit, Dead Ringers* and *Naked Lunch*.

Neither description really fits the picture. Like Cronenberg's version of the William Burroughs *suicés de scandale*, his film of J.G. Ballard's erotic prose poem about highway smash-ups is at once solemn, overwrought and almost Marlowe in its alienated, alienating detachment. Since he cannot put on screen anything approaching Ballard's seething, hyperbolic literalism about body parts (human and vehicular), he turns the story from high porn into high geometry. The shine of chrome; the sassy mechanical slap and claw of a carwash, with windscreens wipers beating out an insistent rhythm; the exoskeletal plumbing (sex made postmodernist?) of a woman's leg brace. On paper it may have seemed the best way to do the impossible. In practice it is just about the worst. *Crash* comes on like one long visual *double entendre*, as arch and conspiratorial as a "Carry On" movie for sexual symbologists.

As in Ballard, no plot really exists. There is just a Marlowian triangle with a Faustian-like hero (James Spader), a not-so-virginal Marguerite (Deborah Unger) and a Mephistopheles on wheels (Elias Koteas) who tempts them into ever greater erotic trespass. In this configuration Holly Hunter's sexy stranger, who bares an alluringly transmuted bosom at our hero in the film's opening crash and then ramps comically through a couple of later scenes, is probably Helen of Troy: the breast that launched a thou-

- CRASH (18)
David Cronenberg
- BIG NIGHT (15)
Stanley Tucci and Campbell Scott
- ABSOLUTE POWER (15)
Clint Eastwood
- GRIDLOCK'D (18)
Vondie Curtis Hall
- TURBULENCE (18)
Robert Butler

sand pile-ups. And Rosanna Arquette's cripple is a one-woman chorus of the mistimed, but erotic, a callipered strag who welcomes male members into her leg wounds.

Is it possible, even as a Cronenbergian theorem, that people could be inflamed by this film? That they could be driven, or drive, into self-immolation on the Queen's highways? That our evening newscasters could read, "Now traffic, and reports just in of a multiple orgasm on the M25?" I don't think so. But even if such things could happen, I am not persuaded that the adult world should sit about repressing its more loopy and recondite fantasies simply because the media blackmail us with fears of copycat enormity. For peace on our roads, better to ban alcohol. For peace in our minds, better to ban the Daily Mail.

Big Night is big with Italian melancholy. This doleful, lovable comedy seems designed to prove the old proverb that you can find anything in New Jersey except a reason for living there. The brothers who run a small, high-quality Italian restaurant on the bustling coast - Primo (Stanley Tucci) is the manager and maitre d', Secondo (Tony Shalhoub) is



The shine of crushed chrome is never far from the highway in David Cronenberg's *Crash*, the "Carry On" movie for sexual symbologists

the cook - cannot find enough customers. The locals resent such dishes as the seafood risotto with no visible seafood. So they sell for meatballs and spaghetti. Then Secondo yells back and Primo comes between, trying to make peace if he cannot make money.

Across the street lives the Devil, in the form of Ian Holm as a rival restaurateur who does thrive by serving meatballs. Here the movie, which was co-written and co-directed by Tucci with fellow actor Campbell Scott, who cameos as a flash car salesman, almost overplays its hand. Pascal (Holm) promises to help promote the brothers' restaurant by providing a guest of honour, the real Italian crooner Louis Prima, for a "big night" with food, films and publicity. But are the brothers

stupid? Since Tucci's Primo is also having an affair with Pascal's beautiful up-class mistress Isabella Rossellini, could he not speculate at least that foul work was afoot?

Happily, the plot dissolves like the seafood; or becomes so finely diced that we end up concentrating on the emotional savour of the narrative nitty-gritty. Holm, a demoted midget with *commedia dell'arte*, all but evaporates like a pantomime demon, leaving the screen's true focal zones to food, food and more food. The big night, as experienced by the audience, is a display of Virtual Gluttony without recent movie parallel. Secondo may not cook meatballs, but he extends himself to roast pig, stuffed capons and a Calabrian delirium called the *tim-*

pazo, a giant pasta cake cooked under a tin drum. This man could have found a job catering Fellini's *Satyricon*.

While the night is a triumph and disaster (guess who fails to turn up), the movie is all gentle triumph. Actor-filmmaker Tucci, who previously zigzagged between slapstick and sinister roles in vehicles like *Blame It On The Bellboy* and TV's *Murder One*, discards mugging for a *mezopotamian* comical naturalism, in both his performance and the whole movie.

The motto of Clint Eastwood's new film could be "Let's hear it for meatballs and spaghetti". On a good day Eastwood makes *Unforgiven*. On a bad day he makes *Absolute Power*, the cinema's answer to a plate of *taxato-*

drowned beefballs and pasta. Gene Hackman in the President, caught with literal pants down when an extramarital fling ends with a murdered floozy. Judy Davis is the improbable chief of staff, playing a cover-up strategist. And Clint himself is the cat burglar - sorry, "master criminal" - who sees it all unobserved from behind the two-way mirror guarding the jewels safe.

Who will blow the whistle on whom? The White House wishes to snuff out the witness. But he is a dapper old renegade close to enjoying his retirement. Also, he must mend fences with estranged daughter Laura Linney.

At quality-starved Cannes where it closed the festival, *Absolute Power* was horribly enjoyable, like a bad meal when you

are too hungry to care. Out in the real world it may just seem plain bad. But at least Eastwood is on screen throughout. That he produced and directed this particular lunacy merely adds to the rich wool of paradox.

Gridlock'd and *Turbulence* compete for worst film of the week. The first has Tim Roth and Tupac Shakur striving to kick their cocaine habit in seediest New York: sub-Tarantino pulp. The second, starring Ray Liotta as a stropky convict in air transit, shows what could happen if a bad in-flight movie ever came down off the screen and took over your flight. Hi-links, hijackings and mile-high inanity. Most cherishable dialogue exchange: "What is the status of the flight crew?"; "Dead".

Ballet / Clement Crisp

A beguiling La Sylphide

Like Tagliioni's sylph, she wins our hearts as well as James's by her unshadowed grace, by gentleness and by her dulcet way with the most taxing of dances. (The role is a killer). We first saw her in the part when the Opéra Ballet came to London in 1883, and she was enchanting. Now authority and greater technical understanding mean that the dance, with its floating poses, its tiny steps (the old ballerinas used to say "like making lace"), is shown to us with a kind of loving pride. It is a beautiful interpretation.

So, in the truest sense, is Le Riche's view of James. The ballet's crisis concerns a man who forsakes reality for dream, real love (that for his fiancée Sibbe) for illusory passion. Le Riche tells us this with tremendous bravura of

means - huge swathes of movement; grand leaps; brilliant beaten steps; untiring power - but with no less commanding dramatic sense. We see a man haunted, rivet to his core by the calls of duty and the pull of intoxicating unreality. Le Riche, a totally expressive artist, makes this urgent, heart-rending. (I thought, perhaps unjustly to Lacotte's staging, how fine it would be to see Le Riche in the Bournonville production.)

Platel and Le Riche make this somehow indulgent - because too clogged with dance - staging seem entirely sensible. The Opéra cast (despite an unconvincing Madge and an Sibbe from Karin Avery lacking in much pathos) bounce and soar through the general dances, and in the second act platoon of sylphs fly, pose adorably on branches, and finally ascend to some gauzy heaven bearing the dead sylphide. We sense in all this the attractions that *La Sylphide* had for its first audiences. With Platel and Le Riche, we know the truth that the old ballet had for its public, and we know why it has persisted as a theatrical memory ever since its premiere.

Opera / Paul Moor

When Glass met Doris

The world premiere in Heidelberg of Philip Glass's latest opera, a libretto by the British novelist Doris Lessing, presented a bemusing phenomenon. In spite of its modest size, Heidelberg has a record for adventurous theatrical activity: a millionaire fan of Glass is said to have made this production possible.

The second surprise came from Germany's musical press: in a country where a number of prominent dailies mark virtually every musical sparrow's fall - particularly operatic world premieres - almost all ignored this event. The first major review in print, in *Die Zeit*, dive-bombed the score and the production. The second, in the Frankfurt *Allgemeine Zeitung*, took a scarcely more charitable view.

The first Lessing-Glass science-fiction opera, *The Making of the Representative for Planet 8*, received showy co-ordinated

premieres in Amsterdam, Houston, Kiel and London in the 1988-89 season. In stark contrast, Glass's publisher reports no immediate plans for post-Heidelberg productions of its sequel, *The Marriages Between Zones Three, Four and Five*.

In Zone Three, peace, love and harmony reign, but hostility and war dominate Zone Four. Nebulous godlike figures ("the Providers"), who exercise total control over everything, have decreed that Al the benevolent queen of Zone Three, will marry Ben Ata, who rules Zone Four. That mismatched pair do manage to work out a *modus vivendi*, but things get sticky when the boyish girl Vashti, semi-skinhead ringleader of the anarchic Zone Five, enters the picture and zeroes in on Ben Ata. The result is near-apocalyptic.

Glass has blazed no new musical trails here: he has long since created his own easily

recognisable auditory trademark. It is hardly an overstatement to say that if by now you've heard one Philip Glass opera, you've pretty much heard them all. Certainly, I experienced *Zones* with an almost sinking feeling of *déjà entendu*.

It seems only yesterday that Glass operas were being staged in major houses by top-flight directors (Robert Wilson, Achim Freyer) and leading conductors. They divided German audiences into irreconcilable factions, but at least they attracted considerable attention. The cool reception given to *The Marriages between Zones Three, Four and Five* shows how Glass's stock has fallen. For the record, the Heidelberg production was conducted by Thomas Kalb, with staging and choreography by Birgitta Tronmler, Robert Bork, Stella Doufexis and Akiko Nakajima performed creditably in the leading roles.

The Paris Opéra Ballet has just revived Pierre Lacotte's *La Sylphide*. This is, and equally is not, the staging which in 1882 marked the arrival of Romanticism's airy flights and aspirations on to the ballet stage.

Lacotte has sought, through scholarship and an acute feeling for Romantic dance, to recreate the ballet in which Marie Tagliioni altered the way the ballerina looked on stage, and a new fashion for the ghostly and exotic infused ballet itself. (He first staged it for French TV, then mounted it for the Palais Garnier troupe in 1972.)

He has found many indications as to the choreographic outlines of the piece. The Opéra's own archives unearthed the score by Schmitz-Hoeffner; and meticulous copies have been made of the pretty costumes by Lami and of Cléris's splendid decors.

But what we see is not - cannot be - the Tagliioni vehicle. It lacks the life-blood that still runs through the Danish production, which Bournonville made just four years after the Tagliioni version (and was inspired by her), that has been maintained in con-

tinuing performance ever since. More domestic in scale, more dramatic, it has been refined and enhanced by its 160 years of loving interpretation. By comparison, the Paris production is overblown and more archaeological than theatrical. And yet, and yet... with the right interpreters it charms and beguiles.

It had the right interpreters when it was first given, with Ghislaine Thesmar as a touchingly graceful sylphide, and Michael Denard a handsomely doomed James. It had absolutely the right interpreters on Saturday night when I saw it at the Opéra, with Elisabeth Platel as the sylph and Nicolas Le Riche as the besotted crofter. Platel, so pure in style, so easy in technique, and so sweetly feeling in her playing of the drama, is a ravishing creature of the air.

The display features some 40 of Van Dyck's paintings; to Jul 13

GLASGOW
EXHIBITION
McLellan Galleries Tel: 44-141-3311854
● The Birth of Impressionism: from Constable to Monet; exhibition featuring over 300 works, setting the Impressionist movement in a social, scientific and historical context, looking at the effects of photography, new paint technology and the coming of the railways on artists including Millet, Rousseau, Courbet, Degas, Monet, Pissarro, Manet and Cezanne; to Sep 7

LONDON
EXHIBITION
Royal Academy of Arts Tel: 44-171-4397438
● The Berlin of George Grosz: the first exhibition in Britain to feature the graphic work of the German satirist since 1956. Grosz used his work to describe life in Germany from the end of the First World War through economic and political crises to the rise of Nazism; to Jun 8
Tate Gallery Tel: 44-171-8878000
● Turner's Watercolour Explorations 1810-1842: display of Turner's watercolours selected from the Colour Beginnings collection; a group of 390 pieces, some highly abstract and many, until now, unidentified. The majority of the works are studies, sketches or explorations of effects but there are also a number of finished pieces, most famously

"Loss of an East Indiaman", one of Turner's graphic shipwreck scenes; to Jun 8

LOS ANGELES
CONCERT
Dorothy Chandler Pavilion Tel: 1-213 972 8001
● Los Angeles Philharmonic: with conductor and pianist Christoph Eschenbach, in works by Mozart and Mahler; May 30; Jun 1

MADRID
CONCERT
Auditorio Nacional de Música Tel: 34-1-3370100
● Philadelphia Orchestra: with conductor Wolfgang Sawallisch and violinist Frank Peter Zimmermann in works by Brahms, Schumann and Dvorak; May 30

MILAN
DANCE
Teatro alla Scala di Milano Tel: 39-2-5879
● *Sven Lark*: choreographed by Rudolf Nureyev to Tchaikovsky's music; May 31

MUNICH
DANCE
Cuvillée-Theater - Altes Residenztheater Tel: 49-89-298636
● Bayerisches Staatsballett: performs "Concertante" choreographed by Hans van Manen to music by Martin "Grosse Fuge" choreographed by Hans van Manen to music by Beethoven and "Svadebka" choreographed by Jiri Kylian to music by Stravinsky; May 30, 31; Jun 1, 2, 3

NEW YORK
EXHIBITION
The Metropolitan Museum of Art Tel: 1-212-678-5500
● Carlier: 1900-1939: exhibition tracing the progression in styles at Carlier from the turn of the century through to the 1920s and '30s; to Aug 3
The Pierpont Morgan Library Tel: 1-212-685-0008
● Private Histories: Four Centuries of Journal Keeping: exhibition offering a rare opportunity to inspect the personal diaries of various figures from the past 300 hundred years, including Albert Einstein, Sir Isaac

Newton, Charlotte Brontë, Walt Whitman and Sir Walter Scott; to Aug 31

PARIS
EXHIBITION
Musée Auguste Rodin Tel: 33-1 47 05 01 34
● Vers l'Age d'airain. Rodin en Belgique: exhibition featuring 24 busts, 43 paintings and four portraits of friends of the French artist, covering the period during which he lived in Belgium (1871-77) and his relationship with Belgian artists and writers; to Jun 15

PHILADELPHIA
EXHIBITION
Philadelphia Museum of Art Tel: 1-215-763-8100
● Rodin and Michelangelo: A Study in Artistic Inspiration: exhibition featuring over 50 drawings and sculptures illustrating the influence of Michelangelo on the French sculptor; to Jun 22

VIENNA
OPERA
Wiener Staatsoper Tel: 43-1-514442960
● Die Zauberflöte: by Mozart. Conducted by Scheider; May 30

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Financial Times Business Tonight

08.30
Squawk Box

10.00
European Money Wheel

18.00
Financial Times Business Tonight

INTERNATIONAL ARTS GUIDE

AMSTERDAM

EXHIBITION
Nederlands Scheepvaartmuseum Tel: 31-20-5232311
● Maritime Meesters. Scheepvaart op Tekeningen, 1600-1800: exhibition featuring 100 drawings providing a varied image of shipping at the time of the Dutch Republic. The works reflect shipping's status as the principal pillar on which the country's economic and political power rested; to Jun 30

BERLIN

CONCERT
Konzerthaus Berlin Tel: 49-30-203090
● Joachim Dalitz and Susanne Ehrhardt: the organ-player and flautist perform works by Notari, Frescobaldi and Uccellini; May 31

BOLOGNA

EXHIBITION
Galleria d'Arte Moderna Tel:

CHICAGO

EXHIBITION
Art Institute of Chicago Tel: 1-312-4433600
● Drawings Rediscovered: Italian Drawings Before 1600 in The Art Institute of Chicago: selection of 15th and 16th century drawings; to Jun 22.

GENOVA

EXHIBITION
Palazzo Ducale Tel: 39-10-562440
● Van Dyck a Genova - Grandi pitture e collezionismo: exhibition examining the years Flemish painter Anthony van Dyck (1599-1641) worked in Genoa.

Europe

meet
non

Labour is drawing on the lessons of the Clinton experience, says Gerard Baker

Something new, something borrowed

There will be more than the usual diplomatic warmth in the handshakes when Mr Tony Blair, the British prime minister, meets Mr Bill Clinton, the US president, in London today for their first full bilateral session as heads of government.

The meeting is officially a coda to the summit between the US and the European Union in The Hague this week. Mr Clinton clearly views with enthusiasm the opportunity for a fuller talk with the new British leader after their brief encounter in Paris on Tuesday at the signing of Nato's treaty with Russia.

Much has been made of the apparent parallels between the two men - both telegenic, Oxford-educated, youngish politicians who have brought their left-leaning parties back from the political wilderness through the pursuit of centrist policies. And though the comparisons have doubtless been overdone, it is not seriously in question that the new Labour party learned much from the style of Mr Clinton's new Democrats.

The early days of the Blair government suggest the lessons go deeper than the techniques of election campaigning. Labour leaders and advisers have been studying the Clinton administration's experience for clues as to how to convert the rhetoric of opposition into successful government.

"There's no question that connections with new Labour are really very good," says a Democrat politician close to the US administration. "And they're now in a strong position to learn both from what we did right and from what we got wrong."

The past five years have seen a steady transatlantic traffic of men and ideas. Labour officials such as Mr Philip Gould, Mr Blair's polling adviser, spent months with the Democrats' presidential campaign team in 1992. From the US side, Mr George Stephanopoulos, who was Mr Clinton's senior adviser on policy and strategy until last November, has advised Labour's people



Blair and Clinton in Paris this week: early opportunities to talk

part-time since he left his post.

The expertise swapped by party officials are now part of the basic machinery of electioneering, focus groups to canvass views among voters; effective political advertising and media spin.

The early days of the Blair administration have seen, if anything, intensified political dialogue between Labour and the Democrats.

Labour has an advantage over the Democrats in that the two countries' constitutional frameworks are very different: Britain's parliamentary democracy and iron party discipline give Mr Blair, aided by his massive majority, legislative power that Mr Clinton could only dream of.

As a senior Clinton administration official puts it: "Labour now spends its time sitting around working out what it's going to do. We spent ours working out what we might be able to propose."

But the main lesson learned by Labour is about the way in which a modern party of the left implements

its programme and, in this, the Labour leadership appears to have been a good student of the first Clinton administration. Labour advisers know that Mr Clinton's first two years in office were marked by political disasters that culminated in the rout of his party at the mid-term elections in the autumn of 1994.

The critical political lesson, the president's advisers now acknowledge, springs from the Clinton administration's retreat from the policies espoused during the campaign. Like Mr Blair, Mr Clinton had eschewed the big-government and liberal social policies of his predecessors. But he began his first term by proposing a budget containing large tax increases, pressing Congress for healthcare reform that would have partially nationalised much of the healthcare system, and urging the US military to admit homosexuals.

"When the electorate threw out the Democratic majority in Congress," wrote Mr Stanley Greenberg, Mr Clinton's poll expert in his

first campaign, recently, "it was because the president and the party had failed to deliver on their promises". Sending a message that he would not follow the same path, on the night of his victory Mr Blair said: "We campaigned as New Labour. We govern as New Labour."

Senior US administration officials have certainly been impressed at the way Labour has begun. "Labour have already been much better at keeping their promises than we were," says one ruefully.

But the challenge for the Democrats and for Labour was about more than just keeping campaign promises.

Clinton officials who have been advising Labour believe some of the mistakes made by Mr Clinton stem from the political strategies that were employed to achieve electoral success and that were followed by Mr Blair.

In particular, the Clinton precedent suggested that a party that had been in rapid retreat from its traditional constituency and its long-held principles would quickly lose its way once in

office. Mr Stephanopoulos warned Labour of the pitfalls in a speech in London immediately after the UK election. "Labour has to be very careful not to make its campaign seem hollow," he said.

But Labour seems to have learned the lesson and, once in office, in some areas has quickly unveiled more comprehensive changes than any new government has attempted in generations.

But to what extent will Labour's policies be borrowed from the US? Labour has kept a close eye on US policies, especially in the social arena, and has been following the administration's and states' "Welfare to work" efforts and some of the tougher anti-crime measures.

Yet it would be misleading to suggest there is a US blueprint for a Labour government. The US has long been the world's leading laboratory for social policy and Labour is no more or less enthusiastic than its Conservative predecessor about the opportunities to learn from US experience.

But there are signs that in the critical area of policy Labour may be interested in taking a cue from the US. On election night, Mr Gordon Brown, the chancellor, told confidants of his admiration for the US economic performance of the past five years - sustained growth, 12m new jobs and the lowest inflation and unemployment in a generation. All this has been achieved while European and Japanese economies have stagnated.

The keys to US success, Labour believes, are stable monetary policy, an improving fiscal policy environment, flexible labour markets and an openness to trade.

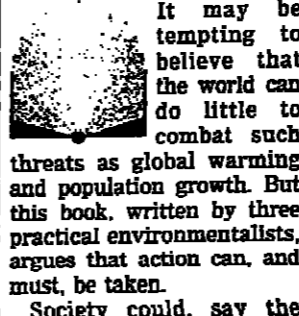
The decision to give the Bank of England operational control of monetary policy owed much to advice Mr Brown received from Mr Alan Greenspan, the chairman of the US Federal Reserve, two months ago, and Labour clearly hopes this will form the background of monetary stability. The new government now has to decide how far it wants to go in emulating the other elements of American success.

The destruction of the

BOOK REVIEW - Leva Baudouin

FACTOR FOUR - Doubling Wealth, Halving Resource Use by Ernst von Weizsäcker, Amory B. Lovins and L. Hunter Lovins Earthscan, £15.99, 322pp

How to create a breathing space



It may be tempting to believe that the world can do little to combat such threats as global warming and population growth. But this book, written by three practical environmentalists, argues that action can, and must, be taken.

Society could, say the authors, improve the efficiency of its use of energy and materials at least four-fold. This would give the planet a 50-year breathing space to tackle problems such as global warming that are linked to a huge increase in fossil fuel consumption since the Industrial Revolution. It would also accommodate an expected doubling of population over the next half-century.

A currently popular line of rhetoric maintains that any solution to these environmental problems will be very costly," say the authors. "What makes this wrong is the [potential] revolution in resource efficiency."

The first half of the book lists 50 examples of the products and services that could deliver such a revolution. These range from "hyper-cars", which consume a quarter of the fuel of today's vehicles, to electricity utilities which, the authors say, should be rewarded for saving energy rather than selling more of it.

The book's publication - ahead of the June 27 New York summit to assess progress in sustainable development five years after the Rio Earth Summit - is a timely manifesto. Having pledged to lead the way in pursuit of the holy grail of a development reconciling growth and environmental protection, developed countries have few achievements of which to boast.

The authors argue that consumers must be given an incentive to make the kind of efficiency improvements sketched in the book's exhaustive first half.

Another task is to rewrite national accounting systems. Any measure of wealth should include the effects of environmental degradation and resource depletion. Some governments, such as Sweden and the UK, are already trying to reform their accounts to reflect environmental costs, but the process is slow.

Another challenge is to make prices "tell the truth" by factoring in the environmental costs of particular goods and services. This means not only removing subsidies to environmentally damaging activities, such as over-fishing, but shifting the burden of taxation from labour to pollution.

The fuzziest part of their argument is the claim that capitalism has gone "too far" in substituting increased resource use for labour. Nor is it clear that given greater leisure time, the inhabitants of the brave new world sketched by the authors would agree to make yoghurt at home - rather than buying it from centralised dairies - thus cutting out the environmental damage entailed in distribution.

Nevertheless, the job insecurity and welfare cuts in the industrialised world make the authors' call for a different definition of wealth worth thinking about. By focusing on solutions rather than problems, this book at least illustrates that the environment need not make either boring or depressing reading.

Factor Four, Doubling Wealth - Halving Resource Use is available from FT Bookshop by ringing Free-Call 0500 500 685 (UK) or +44 181 534 5511 (outside the UK). Free p&p in UK

LETTERS TO THE EDITOR

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Contradictions in comments on Mediaset

From Mr Fedele Confalonieri. Sir, Not for the first time, Mediaset is the object of tendentious and superficial information in the Lex column ("Media machinations", May 26). We are accused of facing "regulatory uncertainties", being "opaque", having, unspecified, "legal difficulties" and, therefore, constituting an unconvincing long-term investment.

On the first of these points, there is an inherent contradiction in talking about "regulatory uncertainties" while at the same time describing as "a resounding victory" the agreement reached last week on the establishment of an authority for telecommunications and the mass media: an agreement which constitutes the first step towards legislative certainty.

Quite apart from the polemical tone of the Lex

column, and the evident low opinion of the independence of Italian legislators, it is a fact that the senate's approval is the result of the convergence between the governing majority and the opposition, and is the fruit of a responsive and responsible approach which indicates the partial overcoming of an outdated and ideological attempt to damage Mediaset and reduce its potential in the market.

That we are "opaque" is demonstrably false. We have been a listed company for almost a year. We have a large shareholder structure, amply represented on the board of directors. Furthermore, it is in our own best interests to ensure that the market is informed of our activities, strategies and results.

As for the claim that "many" of Mediaset's man-

agement are facing "legal difficulties", I would point out that not only is Mediaset not the object of any relevant investigations, but none of the group's management is under threat of prosecution for activities connected with Mediaset and its business.

If you had really wanted your readers to know whether Mediaset is a good investment for the future, as it has been in the past, it might have been better to point out that we have one of Italy's most advantageous payout ratios, our advertising revenues in the first quarter of 1997 substantially outperformed the market, and we have an articulated development strategy based on foreign expansion in Spanish-speaking markets, telecoms and digital television in Italy. All of which we would gladly have dis-

cussed, had we been asked. Nevertheless, your article does bring some comfort. The track record of the Lex column, when dealing with Mediaset, is unequivocal. Looking back at previous comments, especially in April 1996 "vulnerable to government vitriol", in June "advertising revenue... lagging behind the competition" and, again in June, "many investors will give its flotation a miss", none of Lex's forecasts has proved accurate; an indication of a prejudicial and opinionated approach which does little for the authoritative nature of the Lex column but which favours Mediaset and its 230,000 shareholders.

Fedele Confalonieri, chairman, Mediaset, Via Paleocapa 3, 20121 Milan, Italy

Hong Kong reserves

From Mr Paul Serfaty. Sir, Sir Anthony Bamford believes Hong Kong "effectively" becomes China on June 30, handing over her \$56bn of reserves to the PRC.

That is not the case. Hong Kong's reserves have always been Hong Kong's, not the UK's, and they will remain Hong Kong's after June 30 because it will thereafter enjoy a legal system, a currency and budget process which are completely separate from those of China. These will be administered by an independent, Hong Kong based civil service, answerable to a government of local people, under laws passed by our own (imperfectly democratic) legislature. Only in foreign affairs and defence will Hong Kong look to China to represent its interests.

So, "No Sir Anthony", we will keep our own tax revenues in our own pockets.

Paul Serfaty, Fourth Floor, 5G Bowden Road, Mid Levels, Hong Kong

FT right to expose Mobutu's wealth

From Mr Adrian Hewitt. Sir, It is inappropriate for Mr Giovanni Zocchi (Letters, May 23) to upbraid the Financial Times for publishing its expose of Mobutu's ill-gotten wealth during the latter's days in office ("How Mobutu built up his \$4bn fortune", May 12).

The beauty of your report was in the comprehensiveness of its compilation. All the elements could have been read in the FT's own columns, or those of other journals, over the last 30 years. (I was myself bumped off an Air Zaire flight in 1978 on the straightforward grounds that the president had requisitioned the aircraft for his coffee harvest. The admission came from the state airline itself.)

Perhaps Mr Zocchi should be informed that the Paris-based Le Monde ran your

entire report over two pages in its issue of May 18 - precisely two days after Mobutu had fled the country and one day after Kabila's troops had taken Kinshasa.

Adrian P. Hewitt, deputy director, Overseas Development Institute, Portland House, Stag Place, London SW1E 5DP, UK

Directors to stand up and be counted

Mr John A. Chudley. Sir, With reference to Lex of May 21 ("Corporate governance"), may I offer another solution by quoting directly from the chapter entitled "Nepotism and Old Lace" in my book Described as a Company Director.

"That does not really quieten my conscience and I would hope that if they think about it, it would not quieten the conscience of the vast majority of directors of public companies who take their responsibilities seriously. Surely the shareholders

are entitled to know something (and be reminded at each re-election) about the men and women who direct the companies in which they invest and surely the expenditure of one or two pages in the annual report would not be to much 'lip-service' to pay to their right to elect their directors.

"The bald statement in the annual report that 'Mr Smith and Mrs Jones retire by rotation and, being eligible, seek re-election' is just not good enough. A page with photographs, age, experience,

number of meetings attended, a recommendation from the chairman and a statement from the director himself as to what he feels he can contribute to the board is surely the minimum courtesy that a shareholder is entitled to and, if well done, should add interest and humanity to what is normally a pretty dry document."

John A. Chudley, Tripolios 4, Naplion 21100, Greece

Advertisement for TAG Heuer watches. The top part features a TAG Heuer logo and a watch. Below is a large, dark, abstract image with the text "SUCCESS. IT'S A MIND GAME." and another TAG Heuer watch at the bottom right.

Handwritten Arabic text: "مكتبة النخيل"

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700
Thursday May 29 1997

Marshall revisited

The Marshall Plan, the 50th anniversary of which President Bill Clinton commemorated in the Hague yesterday, was the most successful example of enlightened self-interest in history. It helped Europe get back on its feet after the war and ensured that western Europe at least was stable politically and a functioning market. It pumped aid worth \$13bn, or \$58bn at current prices, into western Europe to get ruined industries started again.

When the Berlin wall came down some argued that the US and western Europe should show similar generosity. No such vision was forthcoming, but neither has it proved necessary. Although less grandiose and more pragmatic, the joint approach of Europe and the US has stressed precisely the elements of the Marshall plan which contributed most to its success. These were the opening up of markets and the creation of a favourable climate for private investment.

The big American corporations were among the first to invest, as they had earlier invested in the European Common market. There were some false moves in the early stages by the European Union, but it started to open its markets to central Europe's goods, allowing those countries to earn hard currency. The international financial institutions have stepped up their lending and multiplied their technical assistance

providing, in some cases, vital balance of payments support in the early stages of radical economic reform. The European Bank for Reconstruction and Development was set up with a specific mandate to encourage private investment. After an inevitably slow start, private investment started to flow in.

This approach, which left the main burden of adjustment on the former communist states themselves, has been most successful in central Europe. Countries such as Hungary and Poland have become models for slower reformers further east. Even there, however, as the Czech Republic's recent currency turmoil demonstrates, the quality of the transition process depends heavily on institutional and legal reforms, including rapid privatisation and the establishment of transparent financial markets.

It is in this area that President Clinton has now called on America and Europe to continue "concrete support" for the fight against crime and corruption, stronger checks and balances against arbitrary power and backing for free and fair elections, free media and civic groups. Such support is not as visible as Marshall aid. But if there is one lesson which can be drawn from the post-war experience, it is that the environment in which markets operate is at least as important as the money that is pumped into them.

Fighting talk

Mr George Robertson, the new British defence secretary, has made some constructive proposals at the outset of the new Labour government's strategic defence review. He has accepted that the Ministry of Defence does not have a monopoly of wisdom when it comes to deciding how Britain should act in the world, and will ask outsiders to participate in the review.

He has also made an inclusive gesture in the direction of the opposition by offering to try to build a cross-party consensus on what Britain's defence priorities should be. Unfortunately, judging by the initial Conservative reaction - that the review was unnecessary - the arguments for such co-operation are not good. Yet the difficulty in maintaining the full range of military activities within the MoD's budget, and the shift towards radically new technologies in warfare, are reasons enough for a fundamental look at the way Britain's defence is conducted. There is also a good case to say now that the dust has settled after the fall of the Berlin wall that the time is right to assess what kind of defence Britain needs when the risk of general war in Europe has all but vanished.

If the review eventually produces a broad consensus that Britain wishes to continue to play an active role in world affairs, then the expertise of its

armed forces is one contribution to humanitarian efforts and in deterring aggression.

However, the shape of the forces required for such tasks would be very different at the massed arms to intervene in a last-ditch shoot-out on the north German plain. Tomorrow's conflicts will require more mobile, more intelligent troops, armed with precision weapons, reconnaissance, and radar-avoiding stealth aircraft. They will also need the transport able to give them a global reach. All of this will eat deeply into the MoD's limited budget.

As a result, the UK may well have to concede that it can no longer afford to intervene in all circumstances, but may be able to offer only selected military capabilities to a multilateral force. Such a conclusion would force the slaughter of many sacred cows, and upset vested interests from armed services to arms manufacturers.

Taking on these tough opponents will be difficult, even for a new government elected with a strong mandate. The temptation to hedge will be strong once the jobless under threat begin to fight back. Yet it would be disappointing if this effort degenerated into fudge. Labour was elected saying that it believes in strong defence: it should also be imaginative and bold in shaping those armed forces.

Bell rings

It would be premature to call the banana of marriage between AT&T, the US telecommunications company, and its growth-up offspring, SBC Communications. But even the possibility of incest on such a vast scale must raise questions.

The most important is: how could a giant merger between two companies which were forcibly separated 13 years ago be reconciled with the need to foster competition and open markets? SBC enjoys a near monopoly of local telephone services in Texas and California. It was among the seven Baby Bells spun off when AT&T was confined to the long-distance market.

The loss of her offspring sent old Ma Bell into a decline. Deprived of guaranteed local revenues, the company relies on a market buffeted by keen competition and plunging unit costs.

So AT&T, like telecommunications companies across the globe, has been looking for partners. Its attempt to team up with European telephone companies has not looked impressive, particularly after the defection of Telefonica de Spain to the rival alliance between British Telecommunications and MCI of the US. So AT&T appears to be returning home, even though a deal with SBC might do more for the offspring than the parent.

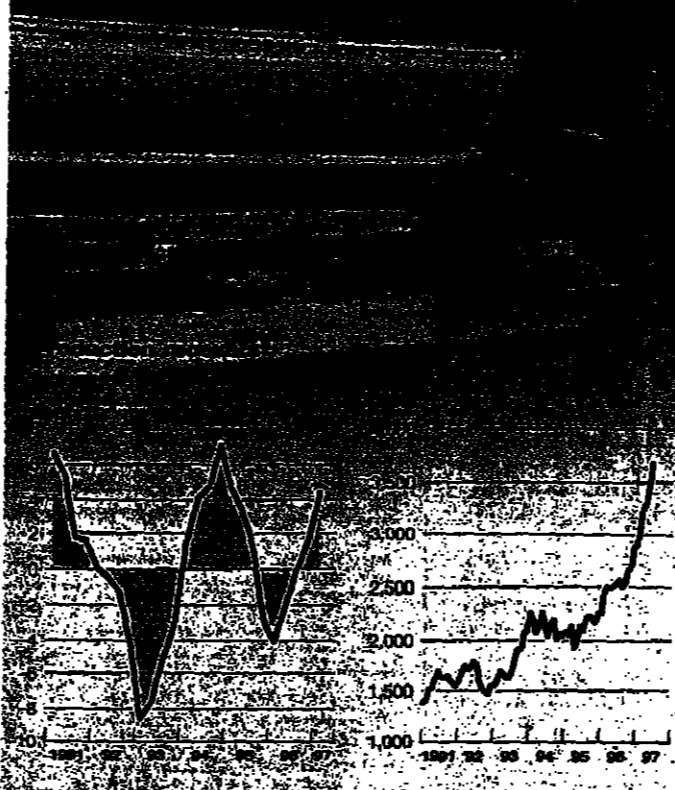
Such an alliance could only

be in the public interest if last year's US Telecommunications Act can be made to work better than hitherto. This act was intended to break the power of local monopolies by allowing all companies to compete in each others' areas. But despite its 600 pages, the act left many uncertainties to be decided by the Federal Communications Commission. These included extremely difficult questions, such as how to unravel the cross-subsidies from carriers to local operators.

Nevertheless, the Act has encouraged mergers totalling some \$120bn so far. In contested markets, victory may go to the strong, especially those with diverse interests. In this context, even a big grouping as AT&T/SBC might not be seen to have excessive market power. After all, SBC could hardly gain more of a monopoly in its own territory. And anything they could do together to prise open the markets in other parts of the US would be to the good.

No matter what alliances are struck, the commissioner's main task now will be to ensure that the Baby Bells are forced in practice to dismantle the many barriers against competition. So in the peculiar world of the Bell family, a deal which allowed the child to dominate the parent might just be worth trading for a promise to smash down the railings.

Germany: industry feels the Herzog jolt



Turmoil and paralysis

German industry is learning hard lessons more quickly than the government in Bonn, argue Peter Norman and Graham Bowley

Mr Roman Herzog is a renowned purveyor of unpleasant truths. The German president recently said that the country was facing its "biggest challenge for 50 years" and needed a "jolt" to break out of a vicious circle of "resignation, blocked reforms and lost economic dynamism".

But for two sections of German society - its industrialists and their workers - the Herzog jolt is already a fact of life.

At company level, Germany is in a turmoil that contrasts starkly with the political paralysis and bureaucratic rigidities of German government. Faced with high costs at home and stiff competition from abroad, companies have decentralised, focused on core activities, stepped up foreign investment and adopted lean production techniques. Pay bargaining is in flux as increased competitive pressures undermine nationwide collective agreements, forcing flexibility on local managements and unions.

Progress has been uneven. Mr Roland Berger, founder and chief executive of the Munich-based consultancy that bears his name, believes restructuring has some way to go and that it could be five years before German industry reaches peak competitiveness.

But Mr Jürgen Kluge, a director in the Düsseldorf office of McKinsey, the consulting group, says: "There has been a quiet revolution in Germany's leading corporations." Citing Mercedes, the carmaking subsidiary of Daimler-Benz, Germany's biggest company, he says: "The best companies have been able to cut staff and raise output and are now poised to boost productivity through growth."

Germany's industrial revival has already had a profound effect on society and the economy. Unemployment, at about 4.3m and close to record levels, reflects the loss of nearly 2m industrial jobs in western Germany alone since 1991. The DAX stock market index, which closed on Tues-

day at an all-time high of 3,674.36, mirrors the increased productivity and profits that have followed the labour shake-out and reforms at factory level.

Two decades ago, both statistics would probably have carried equal weight in German boardrooms. But now the DAX counts for more. Mr Jürgen Schrempp, chairman of Daimler-Benz, has gained notoriety in Germany for championing the idea of "shareholder value". But he is not alone.

Mr Gerhard Cromme, chairman of engineering conglomerate Krupp Hoesch, lists the "sustained increase in the value of the group" as one of his "most important goals". Mr Hubertus von Grünberg, chairman of Continental, the tyre maker, says: "The focus of a company in a free market is its share price. And that is how it should be. That leads to competitiveness."

Reflecting the new attitudes, companies are no longer afraid of radical change. Hoechst, the world's largest drug and chemicals company, is making a controversial U-turn in its corporate strategy. Mr Jürgen Dormann, the chairman, has begun splitting the sprawling conglomerate into about a dozen separate companies.

"Portfolio restructuring" has become a way of life at companies such as Messer, Krupp and Thyssen. Its Düsseldorf rival Krupp acquired or disposed of companies and activities with a turnover of DM3.8bn (£1.37bn) last year, about 13 per cent of group sales.

Daimler-Benz has aggressively refocused its activities and ruthlessly cut loss-makers such as the Fokker aircraft company. Daimler's 1996 losses of DM6.8bn were the biggest in German corporate history. Following a strong recovery last year, Mr Schrempp was able to claim a "tangible success in our efforts to make Germany more competitive and make jobs more safe".

In the case of Continental, Mr von Grünberg has moved some production from Germany to Por-

tugal, Thailand and the Czech Republic as part of a wider restructuring which has seen the loss of 10,000 jobs, or 20 per cent of the workforce, in six years.

Large-scale direct investment abroad is weakening the traditionally strong domestic roots of German corporations. About half the staff of Robert Bosch, the car parts and electronics group, now work outside Germany. Siemens, the electrical and electronics group, expects that most of its workers will be abroad in two years.

In general, large companies have invested in more distant locations to secure a position in fast-growing markets such as China or to develop niche activities, such as the manufacture of the Mercedes M-class "all-activity vehicle" and BMW's Z3 sports car in the US. "We now have a portfolio of businesses concentrated in markets that have growth rates more promising than before," says Mr Schrempp.

It is the small and medium-sized manufacturers that have tended to invest nearer to home in eastern Europe to benefit from lower costs and so cut the average cost of their production. In that way they can still exploit Germany's attractions as an industrial base.

"Machine building is not the shoe industry," observes Mr Michael Rogowski, president of the German machine and plant builders' federation, and chairman of J.M. Voith, a non-listed engineering company. "It is much more strongly anchored in Germany with high-quality knowhow and capital-intensive plants."

Staying at home, however, means a constant battle to innovate, streamline production and control costs.

New production techniques, which increased productivity fourfold, have enabled Siemens to make a success of telephone manufacture in Germany - a business that appeared threatened in the early 1990s. Accord-

ing to Mr Kluge, the success of leading industrial companies can be traced to the early 1990s when they decided to eliminate excessive complexity in their products.

At Volkswagen, the arrival in 1993 of Mr José Ignacio López, the controversial former General Motors executive, was followed by a revolution in relations with suppliers and substantial reductions in purchasing costs. Other companies are only just starting down this route. Mr Klaus Lederer, the new chief executive of Deutsche Babcock, found that the loss-making engineering group had no fewer than 20,000 suppliers and that only 7,000 sold the company material worth more than DM50,000 a year.

Innovative bargains on pay and conditions at plant level have also helped managers pare labour costs. "There is a lot of flexibility in small companies in west as well as east Germany. So-called employment pacts allow companies to lower social costs, have more differentiated wages or introduce more flexible hours and so save overtime costs," says Mr Rogowski. "But the big companies, which are strongly unionised... have considerable problems. There are model schemes and ideas, but they are not sufficient compared with what is needed."

One such scheme, however, was agreed last month at Ford-Werke, the German subsidiary of Ford. A DM510m pre-tax loss on turnover of DM26.4bn last year was the incentive for its workers' councils to help craft an "investment protection" deal on flexible working and overtime costs that should help safeguard 34,000 jobs.

Other companies are seeking to involve employees as shareholders to spur production and productivity. Deutscher, the Cologne-based motor manufacturer that was saved from collapse last year, has balanced cuts in employees' pay with share option schemes that will give workers and managers a chance to share in the company's eventual recovery.

Henkel has introduced a share

option scheme for about 180 top managers that links their income partly to an outperformance of Henkel shares against the DAX index.

There are still question marks about German industry's performance. Innovation is a potential weak spot, according to the Munich-based Ifo economic research institute. It reported that German patent applications were lagging behind international competitors in growth sectors such as biotechnology, semiconductors, aerospace, pharmaceuticals and optical instruments. The lack of government progress in reducing high business tax rates and limiting non-wage labour costs is also a handicap and a constraint on investment.

But the reversal over the past year of the D-Mark's strong rise in 1994 and 1995 has helped German industry recoup about one-third of the competitive disadvantage that it lost between 1989 and 1995. Between 1990 and 1996, soaring unit labour costs helped push down Germany's share of world exports to 9.8 per cent from 12 per cent.

After years of pain in which the emphasis was on cost-cutting and restructuring to catch up with world leaders, there are signs that some sectors, led by the motor industry, are beginning to expand. At McKinsey Mr Kluge recalls how between 1989 and 1994 he was pessimistic about German industry's prospects. "But from 1994 I began to be optimistic and now I am really optimistic about those companies that are serious about restructuring."

Mr Berger believes the negative effects of industry's jobs shake-out and direct investment abroad on public spending and tax revenues could even force the Bonn government to embrace change.

"If corporate restructuring carries on as up to now," he says, "there will either be a big split between the government and the corporate world or a government which finally addresses reforms."

OBSERVER

Off the hook
Life may be less exciting, though less exhausting, at the US Federal Communications Commission after Reed Hundt's decision to stand down as chairman as soon as a replacement is found. His eight-year-old daughter - whose complaints were among the main reasons cited for his abrupt departure - was not the only person who groused about his working hours.

Wacko Warsaw
It was hard to say who was more excited by pop star Michael Jackson's 24-hour visit to Warsaw yesterday - the queuing youngsters or the city's politicians who were hoping some popularity might rub off on them. Jackson was looking for a \$100m family theme park he says he wants to develop in the Polish capital.

100 years ago
The American Sugar Tariff Washington, 28th May. In the Senate to-day, Mr Tillman introduced a resolution setting certain reports that Senators had speculated in sugar and that speculators in New York had been supplied with information in advance concerning the Sugar Schedule, and proposing that a Committee should be formed to inquire into the charges made in 1894, and into the methods of the sugar trust, and whether any of its members had contributed to or controlled the election of any Senator.

50 years ago
Malaya Estates Face Closing Singapore, 28th May. Mr S.B. Palmer, President of the Malayan United Planting Association, said to-day that if there was no appreciable rise in the price of rubber soon, "many rubber estates will be forced to close down." He predicted a loss of 300,000 Straits dollars in the Malayan rubber industry if the fall in the price of the commodity was maintained for the year. Rubber producers and dealers met in Singapore to-day to discuss the causes of the recent price declines.

Avon calling
There's been a bit of a rumpus at Avon Products, the US 600-odd cosmetics company that these days peddles everything from hair cream to baby food. The company's president, Edward Robinson, has been asked to step down as CEO and to hand over to a new boss. The 49-year-old Robinson, who has worked for Avon for 20 years, has been in the top job for at least two years.

Avon calling
Robinson, previously chief financial officer, is credited with leading Avon's restructuring from its financial difficulties a few years ago. But with the company now out of the mire, the board apparently wanted sales and marketing experience in the top job, not a financial man.

Avon calling
The company is looking within for a new boss, apparently, or possibly an outsider. Oddly, perhaps, Avon has never yet had

Female chief executive
but with three women executives among the contenders for the number two position, we may yet see an Avon lady at the top.

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Strike lifts palladium price to eight-year high

By Kenneth Gooding
Mining Correspondent

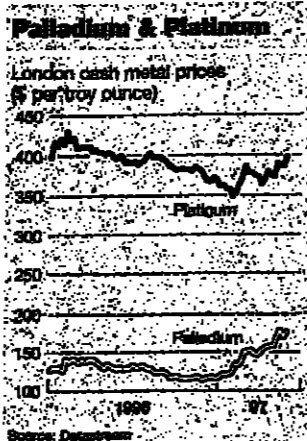
Palladium, a metal essential for some electronic components and for catalytic converters that remove pollutants from car exhausts, was "fixed" in London yesterday at US\$196 a troy ounce, its highest level since 1989.

The sudden jump was triggered when an unofficial strike at South Africa's Rustenburg platinum-palladium mine caused concern in a market critically short of palladium.

Russia, which accounts for about 70 per cent of the western world's annual requirements of about 6m ounces - has exported no palladium this year because of bureaucratic hold-ups.

US speculators helped to push the price up further in late trading yesterday. In London, palladium for immediate delivery closed at \$196.50 an ounce, up \$20.25, or 11.5 per cent, since Tuesday's close. In New York, palladium for delivery in June reached \$200.

The shortage of physical pal-



ladium was reflected in the cost of borrowing the metal for one month, which yesterday reached an unprecedented 60 per cent compared with the usual 2 to 3 per cent.

Mr Andy Smith, analyst at Union Bank of Switzerland, doubted whether the strike would have a real impact, but said it was the last straw for people who had sold short. Some speculators had been selling short - that is, selling palladium they did not have

for a future delivery in the hope that the price would fall and they could pocket a profit - because they expected Russian exports to begin soon.

However, Mr Mike Steel, research director at Johnson Matthey, the world's biggest palladium marketing group, said last night: "Russia still says exports are almost on the point of happening but nothing is happening. No export licences have been granted yet."

He said the situation was of great concern to the industry. "Once the palladium price hits \$300 (an ounce), it will push electronic component producers to look harder for alternatives, and might even cause the auto industry to look for substitutes, too."

Apart from its use in some catalytic converters, palladium is present in most multilayer ceramic capacitors used in portable electronic equipment such as mobile telephones and laptop computers.

Palladium hit its highest unofficial price in London in March 1990 at \$335 an ounce.

Travel industry launches microchip smartcard

By Scheherazade Daneshkhu and Paul Taylor in London

General purpose microchip smartcards are to be introduced in the US under a travel industry scheme announced yesterday.

Travellers will be able to use the card for checking in and out of hotels, electronic airline ticketing and charge card payments.

The launch, by a consortium of American Express, International Business Machines and Hilton Hotels Corporation, represents a breakthrough for smartcard technology in the North American market.

Mr David Boyles, senior vice-president at American Express, the charge and credit card issuer, said yesterday: "We have merged the air, hotel and normal credit card capability on to one card."

Although smartcards - plastic cards with an embedded computer microchip - have been used in some European countries including France, Germany and the Netherlands for a number of years, the US has lagged behind.

The chips can store much more information than traditional magnetic stripes and are seen by many analysts as the key to electronic commerce in the future. They are also more secure than ordinary credit cards and may therefore help combat fraud.

Several thousand frequent travellers are being issued with an American Express corporate card or a Hilton Hotels card containing an IBM-designed computer chip.

The pilot scheme involves eight US Hilton airport hotels. The consortium said it planned to start the scheme nationally and then internationally.

Smartcard users will be able to bypass the hotels' front desk and check in by inserting the card into a multimedia kiosk in the lobby. The kiosk selects a room based on the traveller's preferences, issues a key and prints directions to the room.

Customers can update their preferences or insert new information such as change of address. They will be able to check out and have the bill put on their American Express account.

Air passengers will be able to use their card to obtain and pay for airline tickets on the spot. The scheme will initially be confined to American Airlines, but IBM said yesterday it could be extended to other airlines' customers.

Dataquest, the IT research group, has predicted that the number of microprocessor-based smartcards will jump from just 84m in 1995 to 1.3bn in 2001.

Germany's gold plans

Continued from Page 1

forced to break the news black-out surrounding its discussions to deny rumours that Mr Hans Tietmeyer, the Bundesbank president, was resigning.

When it became clear that the central bank would issue a statement yesterday evening, Mr Waigel cancelled a speaking engagement in Augsburg near his Bavarian home and stayed in Bonn.

Mr Waigel's plan to revalue the Bundesbank's 95m ounce gold hoard and use the proceeds to help meet the Maastricht debt and deficit criteria was first disclosed two weeks ago, when he made a lightning visit to the previous central bank council meeting.

Intel sues

Continued from Page 1

PCs and servers. In its lawsuit the chipmaker also says Digital has refused to return information relating to the next version of the Pentium II chip. These documents and materials are covered by a "non disclosure agreement" which, according to Intel, specifies that they must be returned upon request.

The materials were "necessary for Digital to maintain competitive Intel-based product offerings," Mr Thomas Siekman, Digital general counsel, said in a letter to Intel.

Digital purchases over \$250m worth of Intel products a year, according to Mr Siekman's letter.

Japanese business leaders aim to curb shareholder action

By Gillian Tett in Tokyo

Japanese business leaders are lobbying parliament to make it harder for shareholders to sue directors for corporate wrongdoing.

The *Keidaiaren*, Japan's powerful business federation, wants legislators to curb shareholder activism after an unprecedented surge in the number of legal actions against company directors.

Some 270 shareholder cases have been brought against companies and their directors, including about 30 against leading companies.

This week Dai-ichi Kangyo Bank, Japan's second largest commercial bank, became the latest high-profile potential target of shareholder activism.

Executives at Nomura Securities, the country's largest securities house, already face lawsuits over disclosures of illicit payments to gangsters to avoid threatened disruptions at shareholders' meetings.

Directors at Takashimaya, Japan's oldest retailer, were recently forced to pay ¥170m to shareholders over another wave of revelations of *sokaiya* payments, and executives at Sumitomo Corporation are being sued for failing to prevent last year's scandal over copper trading losses.

Japanese business leaders, who enjoy close ties with politicians, fear the new activism is leaving them personally too vulnerable to legal action. "We just think the trend has gone too far," says a senior member of the *Keidaiaren*.

Lawyers have traditionally exerted little sway in Japan, where companies have preferred to settle disputes out of court. Shareholders have enjoyed relatively few legal rights and the surge in legal action has been welcomed by lawyers as a sign of improving corporate governance.

Mr Hitoshi Yamada, of the Tokyo Bar Society, said: "We should welcome the fact that shareholders are becoming more conscious of their responsibility."

He added that Japan, which is undergoing a big bang in financial reform, would see the number of lawsuits rise as deregulation proceeded.

The last time the government eased the legal code making it easier and cheaper for shareholders to sue was in 1993. *Keidaiaren* officials argue that many cases were begun for malicious reasons and that the 1993 changes should be reversed to ensure that only genuine complaints are heard in court. But Mr Yamada says the Bar Society finds it "strange that the business leaders say they want more deregulation, but also [want to] reduce their liability".

Bursting the corset

THE LEX COLUMN

The debate over European monetary union has shifted dramatically. Until recently, it still seemed possible that the financial convergence criteria of the Maastricht treaty would be strictly interpreted. No longer. Both France and Germany, twin pillars of the project, have now effectively come down in favour of a flexible approach to qualification, which favours a broad-based Emu. The French electorate has shown it is fed up with fiscal rigour, yet more is required if France is to meet the Maastricht criteria. Since Emu without France is inconceivable, its membership must presume a broader reading of the criteria. Germany, meanwhile, has abandoned the right to argue for a narrow Emu by resorting to creative accounting with its gold reserves. The shabby motive behind these plans justified the angry broadside delivered yesterday by the Bundesbank.

Still, no tears need be shed for the buckling of the Maastricht approach to Emu. A narrow focus on financial convergence has always been misplaced, the key issue being the extent of real economic convergence. In particular, Emu aspirants need to show sufficient convergence in long-term productivity growth and a reasonable correlation of business cycles to join together successfully. Yet research from Goldman Sachs shows that, in both areas, likely participants have been diverging, and the picture gets worse if Emu is broadly constructed. To aggravate matters, labour markets are too inflexible to compensate for this divergence, while the stability pact effectively removes any room for manoeuvre on the fiscal side.

The upshot is that Emu, as currently constructed, looks like a recipe for trouble. Curiously, these risks are barely reflected in the pricing of financial assets. A loosening of the fiscal corset would probably be good for European equities, but bad news for bondholders. Theoretically, the Bundesbank's intervention is good news for bondholders. But a spat between Bonn and Frankfurt is hardly an advertisement for holding German assets. The Swiss franc and sterling may yet be beneficiaries.

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FTSE Eurotrack 200: 2337.9 (-7.9)



Grand Metropolitan to create GMG Brands was a British solution to sluggish global spirits markets. It did little for Guinness's French partner LVMH. Indeed, it was structured in an apparently Armault-proof manner, so he could not throw a spanner in the works. Guinness plans to issue new shares to Grand Metropolitan, arguing that there is no change of control.

But Mr Arnault has now found a form of spanner, through legal advice that the deal represents a "control event", whatever that means. He is threatening a long legal fight to extract Guinness's distribution joint venture with Moët Hennessy and its stake in MH at a knock-down price. If he wins, GMG could lose up to \$1bn of value - 4 per cent of its market capitalisation, but still a substantial sum.

GMG appears to have a strong case, but no-one likes protracted legal battles in foreign courts. So Mr Arnault has definitely won a seat at the negotiating table. Compensation might satisfy him, and could be worthwhile to GMG to avoid the legal fees. But his endgame could be to gain a stronger position for extracting a full price for his 66 per cent of MH. And given the cost benefits from swallowing all of Moët Hennessy, GMG might be able to offer a price LVMH could not refuse - despite its natural reluctance to swap French brands for more cash.

GMG Brands/LVMH

The allegedly cordial relations between Guinness and its largest shareholder, Mr Bernard Arnault's LVMH, have indisputably soured. Guinness's proposed merger with

the marriage of Sega's video games with Bandai's toys always looked a Mickey Mouse affair, short on benefits while both companies were long on problems.

Forced to soldier on independently, both now have a chance to address their fundamental weaknesses. Sega is certainly starting to send out the right signals. This year it is promising to halve shipments of its Saturn games console, whose inferior technology has lost the group billions of yen. Instead it will focus on its profitable software and arcade games, allowing it to forecast a 80 per cent rise in profits for 1997/98. Bandai is also more optimistic, predicting a return to profits on the back of soaring sales of its Tamagotchi. Arguably its middle ranking managers, who torpedoed the merger, were right to maintain that being absorbed by Sega would have stifled the creative culture that produced hits like the virtual egg. But when the egg goes off, Bandai's creative types will have to invent a new blockbuster. Meanwhile top management's grip on the company must now be in serious doubt.

That is hardly comforting for Bandai's investors. Then again, while the interests of employees and managers were hotly debated during this whole episode, shareholders did not even rate a mention.

Windfall tax

The utility pigs are certainly squeaking at the prospect of Britain's windfall tax - in some cases bizarrely so. Take Anglian Water's engagingly dotty suggestion that any windfall tax could only justifiably be spent in the company's local area. Fair enough in principle perhaps, but the mind boggles at the practicalities. Would a BAA tax be spent on the lucky residents of Heathrow?

More seriously, Anglian's argument dangerously misses the point. The windfall tax is not a bad tax because it will be badly spent but because it is to be badly raised - retrospectively and damaging Britain's reputation for fair dealing. Suppose the government pointed out that lots of windfall tax presumably will be spent in Anglian's region. Does that make it fair? Not in the slightest. Anglian surely has no intention of legitimising the tax, but that is precisely the danger.

Additional Lex note on Thurs, Page 20

FT WEATHER GUIDE

Europe today

High pressure over the North Sea will give settled conditions with bright sunshine in the British Isles. Meanwhile, a weak disturbance will direct cloud into Denmark, northern Germany and parts of the Benelux. France and the Iberian peninsula will be sunny but isolated thunder will develop in the Cantabrians and the Pyrenees. Temperatures will range from around 20C in the UK to 30C in Andalusia. The Alps, Italy, southern Greece and most of Turkey will be sunny. There will be heavy rain in Romania and Moldavia. The Balkans, Poland, Russia and the Baltic states will be mainly cloudy with showers.

Five-day forecast

High pressure will continue to promote fine, warm conditions across the British Isles, the Benelux and France. Unsettled and unseasonably cool conditions will continue across eastern Europe.

Warm front Cold front Wind speed in KPH

Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

TODAY'S TEMPERATURES		Forecast		Forecast		Forecast		Forecast	
Location	Temp	Location	Temp	Location	Temp	Location	Temp	Location	Temp
Madrid	sun 32	Caracas	show 32	Faro	fair 22	Madrid	fair 29	Rangoon	thund 33
Belling	sun 23	Cardiff	sun 23	Frankfurt	fair 22	Malajorja	fair 28	Reykjavik	rain 9
Cebu	sun 33	Belgrade	show 16	Casablanca	fair 24	Geneva	sun 25	Malta	sun 28
Acapulco	thund 31	Berlin	cloudy 17	Chicago	rain 18	Gibraltar	sun 25	Manchester	sun 24
Algiers	fair 28	Bombay	fair 28	Hamburg	sun 21	Glasgow	sun 22	Marina	show 34
Amsterdam	fair 18	Bogota	show 18	Dakar	sun 27	Hartburg	cloudy 16	Medbourne	show 15
Buenos Aires	sun 33	Dallas	sun 30	Helenski	sun 30	Mexico City	show 13	Seoul	show 25
Bombay	fair 26	Delhi	sun 36	Hong Kong	fair 28	Miami	fair 28	Singapore	show 33
Brisbane	cloudy 19	Dubai	sun 38	Honolulu	sun 31	Milan	sun 22	Stockholm	fair 14
B. Aires	cloudy 15	Budapest	cloudy 17	Istanbul	sun 21	Montreal	fair 24	Streetsboro	sun 23
B. Ham	fair 22	C. Jagan	cloudy 15	Dublin	sun 21	Jakarta	show 21	Sydney	fair 20
Bangkok	thund 35	Cairo	sun 31	Dubrovnik	fair 20	Jersey	sun 18	Tanger	show 25
Batavia	fair 24	Cape Town	fair 19	Edinburgh	fair 21	Karachi	sun 36	Tel Aviv	sun 28
						Kuwait	sun 44	Tokyo	sun 22
						L. Angeles	sun 30	Toronto	cloudy 23
						Las Palmas	fair 25	Vancouver	fair 22
						Lima	fair 25	Verona	sun 21
						Lisbon	sun 34	Vienna	cloudy 17
						Luxembourg	sun 25	Warsaw	show 16
						Lyon	sun 22	Washington	fair 22
						Madeira	show 21	Wellington	fair 13
								Winnipeg	fair 23
								Zurich	sun 20

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Lufthansa

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investor relations magazine UK AWARDS 1997

Thursday 26 June 1997 The London Hilton on Park Lane

Investor Relations magazine

Investor Relations magazine has commissioned an independent in-depth survey of fund managers and analysts to rank this year's top performing investor relations departments across a wide array of IR disciplines.

The results of the research are not revealed until the night of the awards presentation. It is an event not to be missed by corporate officers and their advisers.

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BRIEF
Nestlé price
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Some boys Fibreboard
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Some Benz set for
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FINANCIAL TIMES COMPANIES & MARKETS

Thursday May 29 1997

Week 22

Germany's telecoms market is the third largest in the world. Our subsidiary VIAG INTERKOM will take advantage of its liberalisation.



IN BRIEF

Nestlé prices up as coffee soars

Nestlé, which has 55 per cent of the UK instant coffee market, announced that it was raising its prices by 5 per cent as futures market prices hit fresh 20-year highs. Page 24

Owens buys Fibreboard for \$515m. Owens Corning, the building materials company, has bought Fibreboard Corporation in a deal valued at \$515m, excluding debt. Page 18

Daimler Benz set for increased profits. Daimler Benz, Germany's biggest company, is set to record a "substantial" increase in sales and operating profit after revenues rose 15 per cent in the first four months. Page 19

Thorn to return £87m to shareholders. Thorn sprang a double surprise on investors when the rental group announced it was returning £87m (\$141.8m) to shareholders, but taking a £17m provision for litigation proceedings in the US. Page 20

Fortis hails MeesPierson contribution. Fortis, the Belgian-Dutch financial group, hailed MeesPierson, the Amsterdam merchant bank taken over from ABN Amro, for its contribution to a 30 per cent jump in profits. Page 18

Anglian Water posts 12.8% fall. Anglian Water of the UK reported a 12.8 per cent fall in pre-tax profits to £208m (\$339.04m) after provisions for poor-performing foreign deals and restructuring. Page 20

Ciba Specialty reduces prices. Ciba Specialty Chemicals, which was spun off from Novartis, the large Swiss pharmaceuticals group, earlier this year, has begun cutting prices in an effort to increase market share in its core businesses. Page 19

Canal Plus, Pathé to form network. Canal Plus and Pathé, two of France's largest media and entertainment groups, are joining forces to form a pan-European network of film distribution companies. Page 18

Companies in this issue

Table listing companies and their page numbers: ABB 3, AES 13, ANZ 14, AT&T 16, etc.

Market Statistics table with columns for various market indices and their values.

Chief price changes yesterday

Table showing price changes for various stocks in Frankfurt, Paris, New York, London, and Toronto.

Companies report contrasting results after merger is called off Sega profits rise strongly

By Michio Nakamoto in Tokyo

Sega and Bandai, the two Japanese companies who called off their merger yesterday, have reported contrasting results for the year to the end of March.

Shares in Sega, the video games maker, rose by ¥80 to close at ¥3,730 (332) after the company reported a strong rise in annual sales and profits.

Bandai, the toymaker which makes the popular Tamagotchi "virtual pet" reported a net loss for the last financial year, prompting a fall in its share price and an offer of resignation from its president, Mr Makoto Yamashina.

On Tuesday Sega and Bandai abandoned their plans to merge because of opposition to the deal within Bandai. Mr Yamashina's offer to resign came amid mounting criticism of his handling of the affair.

Group sales at Sega rose 13 per cent to ¥432.8bn from ¥384.4bn while pre-tax profits nearly tripled to ¥12.5bn from ¥4.4bn. Net profits were halved to ¥2bn after an extraordinary write-off related to a subsidiary.

Sega attributed its better sales and pre-tax performance on its commercial arcade games machines and the Print-Gokko photo machines.

However, the disappointing performance of Sega Saturn, the 32-bit video games machine, depressed the consumer products division, where sales fell 3 per cent.

Sega's losses from the Saturn are estimated to have been ¥10bn last year. Sega expects the loss from Saturn to shrink this year. As a result, group profits this year



Bandai puts eggs in one basket: the toymaker made a loss last year, but has high hopes for the 'virtual pet' product

are expected to rise to ¥21bn and net profits to rise to ¥3bn on lower sales of ¥380bn. Bandai, meanwhile, blamed lower sales and sluggish demand for its mainline character products and video games software for its fall into ¥7.9bn net loss from ¥4bn profit. Consolidated sales

dropped 6 per cent to ¥300.3bn and the group suffered a pre-tax loss of ¥1.9bn, compared with a profit of ¥19.7bn. Sales of Bandai's Power Ranger characters slumped to ¥11bn in the US, from ¥20bn previously while in the UK sales slipped to ¥3.2bn from ¥4bn. Video games software did

not fare well either. Of 13 items launched for Sony's PlayStation, only three sold more than 100,000 units. Bandai is pinning its fortunes for this year on Tamagotchi, which is expected to sell 20m units worldwide by next March. As a result, Bandai expects to return to profit

on sales of ¥230bn. The combination of the results and the collapse of the merger triggered a 3 per cent fall in the company's share price, which lost ¥90 to close at ¥2,670.

Observer, Page 11; Lex, Page 12; Hearts and Minds, Page 14

Yeltsin changes Gazprom share rules

By Christia Freeland in Moscow and Robert Corzine in London

Russian President Boris Yeltsin yesterday issued a decree effectively banning foreigners from buying domestic shares in Gazprom - Russia's biggest company - and liberalising trade in the internal Russian-only market.

The presidential decree is aimed at ending the long-running controversy surrounding Gazprom's complex two-tier market structure. It also lifts most restrictions on the

buying and selling of the domestic shares by removing Gazprom's veto over individual trades.

Mr Yeltsin's decree is an effort to divide clearly the foreign and domestic markets in Gazprom shares. Theoretically, the domestic market is closed to outside investors, but foreigners have bought shares through various grey funds, vehicles established by foreign fund managers to exploit legal loopholes.

Buying shares on the local market has been attractive

because they are trading at about one third the price of the stock offered to foreigners.

Gazprom welcomed the decree, saying that it sought to close these loopholes by establishing a broad definition of foreign investors and reaffirming that they are not allowed to buy domestic stock.

However, it also offers some solace for existing grey funds, which have already bought into the local market.

These will be allowed to keep current holdings, but not buy additional shares. If they wish to sell their stock they

must do so on the closed, domestic market.

The grey funds have posed an enormous problem for Gazprom because of the complicated relationship between the domestic and foreign markets.

As the grey funds became increasingly popular vehicles for outside investment, the share price on the more expensive foreign market tumbled.

However, because of the significant capital inflows into the domestic market through the grey schemes, company officials feared closing them down would hurt that market.

In an effort to prevent the domestic market weakening because of the tougher restrictions on foreign ownership, yesterday's decree also liberalises the internal market.

In the past, Gazprom has enjoyed a veto on all sales of shares on the internal, secondary market. According to the new decree, authorised Russian exchanges and professional organisers of trades will be allowed to freely buy and sell Gazprom stock.

Western bankers said the move to ease the Gazprom veto on share sales was positive.

SMH sees sales grow at start of year

By William Hall in Zurich

SMH, Switzerland's biggest producer of watches, has seen "very significant" sales growth in the first four months of 1997.

But the group, which produces the Swatch brand, warned yesterday that a long awaited recovery in profits still depended heavily on sales in the last three months when most of its watches are bought.

Mr Nicolas Hayek, 59, the Beirut-born entrepreneur who rescued SMH from near bankruptcy in the early 1990s, told the group's annual press conference that its sluggish performance last year was due mainly to weak sales in the last quarter of 1996.

SMH's net income has fallen sharply from its 1993 peak of SFR41m (\$310.50). Many investors had expected that the group's involvement in last year's Olympic Games as the official timekeeper would have boosted performance.

However, SMH's 1996 sales rose by less than 6 per cent to SFR2.8bn and its net income rose by just 3 per cent to SFR282m.

SMH's bearer shares have substantially underperformed the stock market this year even after yesterday's SFR6 rise to SFR83.

Mr Hayek, one of Switzerland's more colourful business figures, has blamed much of SMH's poor performance over the last few years on the tight money policies of the Swiss National Bank which contributed to an over-valued exchange rate, damaging the group's export competitiveness.

Yesterday he complimented the new management of the SNB which has relaxed Switzerland's tight monetary stance in the past year. He said that he was "very proud of them".

Mr Hayek used the press conference to defend his group's long-term performance. Although the company is earning less than it was five years ago, he listed a string of statistics emphasising its 10-year record.

Sales had grown at a compound annual growth rate of 4.8 per cent per annum and net income by 14 per cent per annum during a period when Switzerland's inflation rate averaged 2.8 per cent.

Eurotunnel investors call for new restructuring deal

By Andrew Jack in Paris

Shareholders in Eurotunnel, operator of the loss-making Channel tunnel rail link, are attempting to renegotiate the terms of the restructuring deal announced last year with the group's bankers.

Mr Christian Cambier, head of the Eurotunnel shareholders' association, said yesterday that he was trying to change the terms of the FF9.8bn (\$1.67bn) "participative loan", repayments on which would consume 30 per cent of the company's available net cash flow.

His efforts come ahead of publication today of the restructuring prospectus drawn up by Eurotunnel and its principal bankers, which will form the basis of voting at

an extraordinary general meeting of shareholders set to take place on July 10.

The prospectus is expected to show that Eurotunnel would break even in 2005 or 2006. The document will also provide projections of a significant increase in traffic volumes in the next few years.

However, Mr Cambier stressed that a vote on the plan at the extraordinary general meeting would be less dependent on the details - many of which are already known - and more on modifications to Eurotunnel's operating conditions.

The participative loan matures between 2038 and 2040, but can be paid back by Eurotunnel more quickly. In addition to paying 30 per cent of cashflow available after

investment expenses and payment of interest and principal on the other financial instruments in the restructuring, Eurotunnel must pay interest at an annual rate of 1 per cent.

He suggested that shareholders might call for a vote conditional on modifications to the refinancing proposed with Eurotunnel's bankers. He said that he would recommend blocking the plan unless the British and French governments agreed an extension to the length of the operating concession for the tunnel granted to the company.

Investors are hopeful as the new British government and the main French political parties have some sympathy with this idea.

Restructuring details, Page 28

US utilities take Cemig stake

By Jonathan Wheatley in São Paulo

A consortium led by US power companies AES and Southern Electric yesterday bought a one-third "strategic" stake in Cemig, the Minas Gerais state electricity generator and distributor, for \$31.13bn (\$1.1bn).

Although control of the company is retained by the state government, the sale is a significant step in the privatisation of Brazil's electricity industry, expected to raise \$40bn in the next three years.

The buying consortium - in which AES and Southern Electric have 90 per cent and Opportunity, a Brazilian investment bank, 10 per cent - becomes an operating partner in the company, taking

four seats out of 11 on Cemig's board of directors and three out of eight senior management positions.

The agreement gives the consortium a veto over all board and management decisions for the next 35 years. "We are definitely looking to the long term. We see this as a first step," said Mr Arthur Carvalho, a director at Opportunity.

"The [buying] group would be the natural buyer should Cemig be privatised outright. In effect, we have already bought control."

One local and three other foreign-led consortia qualified to bid but pulled out before the auction, held on the Rio de Janeiro stock exchange before markets opened. The buyers

paid the minimum price of \$360.37 each for 18.7m debentures, each convertible into 1,000 voting shares. Cemig's voting stock closed at R\$48.00 per 1,000 shares on Tuesday evening and fell slightly in early trading yesterday.

Cemig is regarded as one of the best-managed of Brazil's electrical utilities. It has generating capacity of 4.96 megawatts and supplies 4m consumers. A restructuring programme is expected to cut staff by 1,500 from the current 14,500 by the end of next year.

Yesterday's auction was originally scheduled to take place last year but postponed because of legal challenges similar to those that delayed the sale of CVRD, the mining group, earlier this month.

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COMPANIES AND FINANCE: ASIA-PACIFIC

Weaker yen lifts Japan shipbuilders

By Gwen Robinson in Tokyo

Foreign exchange gains on a weaker yen helped Kawasaki Heavy Industries and Ishikawajima Harima Heavy Industries, two of Japan's top shipbuilders and engineers, lift profits in the year to March.

solidated recurring profit of ¥38.04bn (\$326m), up 41 per cent, on sales 10 per cent higher at ¥1,043bn. After-tax profit rose 36 per cent, to ¥21.9bn.

KHI raised its annual dividend from ¥5.5 to ¥7, including a payout of ¥1 to mark its 100th anniversary.

Mr Yukihiko Hirata, vice-president, noted a recovery in the shipbuilding division last year, but conceded that this year's outlook for

shipbuilding revenues was flat. Sales in rolling stock and consumer products including motorcycles are also expected to level off. KHI is facing declining demand for industrial machinery, steel frames and industrial motors because of the dwindling number of large-scale orders, Mr Hirata said.

The aerospace division, however, performed strongly and is expected to increase sales a further ¥80bn, to ¥280bn, this year.

For the year to next March, KHI expects profits and sales to stay virtually flat, with recurring profit edging up 0.2 per cent and after-tax profit declining 0.6 per cent, to ¥19bn, on sales of ¥1,050bn.

IHI, which is particularly strong in aerospace and defence, saw unconsolidated recurring profit rise 4.4 per cent, to ¥25.9bn. However, sales fell 1.3 per cent, to ¥84.4bn, on declining demand for boilers for power generation, envi-

ronmental equipment and ships. Sales of industrial machinery and engines for commercial aircraft increased. The company also benefited from the yen's weakening against the dollar, which produced gains of ¥800m. After-tax profit rose 16.7 per cent, to ¥15.5bn. IHI expects recurring profits marginally higher at ¥26bn this year, on sales little changed at ¥860bn. The annual dividend will be ¥8.

ASIA-PACIFIC NEWS DIGEST

Strong debut seen for latest 'red chip'

Shares in Beijing Enterprises, the investment arm of the city government, are set to soar on their debut today following record subscription levels by investors in Hong Kong. According to final figures, the public tranche of the issue was 1.276 times subscribed, tying up more than HK\$200m (\$25.5bn) in the Hong Kong banking system. Shares were trading on the grey market yesterday at about HK\$40.00, compared with an issue price of HK\$12.48.

The company said the offering would raise proceeds of HK\$2.19bn, which would be used to fund expansion. It has diverse interests ranging from ownership of the McDonald's franchise in Beijing to brewing, toll roads and retailing. Beijing Holdings, the parent company, will retain a stake of just under 70 per cent. A group of strategic investors, including PricewaterhouseCoopers, Morgan Stanley, and Singapore Industrial (another red chip), will hold a 6 per cent stake.

John Riddling, Hong Kong

Finance One to restructure

Finance One, the ailing Thai finance company, announced a restructuring plan yesterday that analysts said was a last-ditch attempt to convince shareholders to subscribe to a central bank-imposed rights issue and not to abandon the company when trading resumes on Friday after a three-month suspension.

The company said the plan would cut operating costs from 2.5 per cent to 1.5 per cent of total loans, pare property loans from 30 per cent to 10 per cent of its loan portfolio and abandon its hire purchase business, currently 24 per cent of its loan book. It will also split its Thana One subsidiary into a finance arm focusing on retail lending and a securities arm which would seek a foreign equity partner. The company will instead focus on commercial lending with an eye towards leading a consortium to apply for a commercial banking licence.

To stay in business, Finance One, whose planned takeover by Thai Danu Bank fell through last week, will have to raise capital by B\$2.26bn (\$390m) by mid-June, with the central bank as the buyer of last resort. If the central bank subscribes to the shares, Finance One's main shareholders are likely to lose management control.

Ted Baradar, Bangkok

Crédit Lyonnais sells unit

Nicholas-Applegate Capital Management, the US-based investment adviser, has agreed to buy Crédit Lyonnais International Asset Management Asia, the Asia-Pacific asset management division of the French bank. The unit has assets of more than US\$700m under management. The purchase gives Nicholas-Applegate money management operations in Hong Kong, Singapore and London.

Louise Lucas, Hong Kong

S&P warns on Japan insurers

The gap between the strongest and weakest life insurers in Japan is set to widen this year, predicted Standard and Poor's, the rating agency. S&P also warned that the collapse of Nissai Mutual - Japan's first life insurance failure since the second world war - could also push up the level of policyholder surrenders.

Nevertheless, the US rating agency also predicted that this year would be easier for the stronger life insurance companies. The business squeeze that has hit the sector in the last year would probably ease, allowing companies "to catch their breath", S&P said.

Shinji Takai, Tokyo

Astra International ahead 63%

Strong motorcycle sales and a recovery in car sales helped lift first-quarter net profit at Astra International, the Indonesian conglomerate whose activities also include plantations, by 63 per cent to Rp119.83bn (\$49m). Revenues rose from Rp2,885bn to Rp3,121bn, reflecting the diminishing impact of the country's "national" car policy on Indonesia's largest carmaker. Under the "national" car programme, a company controlled by President Suharto's youngest son was awarded tax and tariff breaks allowing it to undercut other saloon carmakers in the country.

Marnela Saragosa, Jakarta

ANZ 24% rise exceeds forecasts

By Nikki Taft in Sydney

Australia and New Zealand Banking Group yesterday beat analysts' expectations to report a 24 per cent increase in interim profits after tax, but before abnormal items, to A\$646m (US\$493m). In the half-year to end-March 1996 ANZ made A\$520m.

Mr Don Mercer, chief executive, said that despite the current squeeze on lending margins, the bank was looking to post a full-year improvement.

Mr Mercer, who yesterday announced his retirement, said he expected non-interest income to "grow and grow quite markedly" in the second half. But he stressed: "Margin pressure is very strong and we don't see that that has come to an end yet."

Provision for bad debt was down from A\$102m a year ago to A\$75m. Net interest income across the bank rose by 1 per cent on the second half of 1995-96 to A\$1.69bn. In the first half of 1995-96 it was A\$1.65bn. The average net interest margin fell to 3.1 per cent, compared with 3.38 per cent a year ago.

However, other operating income grew more strongly, from A\$1.01bn to A\$1.14bn. Operating expenses were flat at A\$1.81bn, compared with A\$1.79bn.

ANZ took a net A\$31m abnormal charge in the period. An A\$150m charge related to the internal restructuring and overhaul of the branch network was offset in part by A\$145m of interest on money deposited with the National Housing Bank of India, related to a legal dispute involving ANZ's Grindlays subsidiary.

After abnormal, profits rose 18 per cent to A\$615m. Earnings per share were 41.4 cents after abnormal, compared with 35.8 cents,

Drive for size loses to hearts and minds

The Sega-Bandai merger collapsed because staff at the toymaker did not support the deal

If you can't capture the hearts of the people, it is not going to work. That was the way Mr Hayao Nakayama, president of Sega, explained the company's decision to call off its planned merger with Bandai, Japan's largest toymaker, and form a loose business alliance instead.

The joint announcement that the deal to create one of Japan's leading entertainment companies was off confirmed that the hearts and minds of Bandai employees had not been won over.

The merger collapsed, just a day before the contract was to be signed, because of severe opposition within Bandai, which was to have been absorbed by Sega. Bandai management initially tried to contain the rank-and-file revolt, but in the end Mr Makoto Yamashina, president, acknowledged the merger was impossible.

The incident highlights the unique nature of Japanese capitalism, in which employee sentiment can exert tremendous influence over management.

Mr Yamashina, who has offered to resign, has been blamed for failing to build an internal consensus in favour of the merger. Such consensus is crucial in a

country where it is widely believed a corporation exists for the benefit of its staff. "Japanese capitalism is different from western capitalism," says Ms Keiko Honda, of McKinsey in Japan. Unlike in the US, where management seeks to maximise shareholder value, in Japan the employees' interests come before those of shareholders.

Bandai, founded by Mr Yamashina's father, is run in a family-like atmosphere in which employees "do their own thing", according to Mr Nakayama. The creativity behind Bandai's hit products, such as the Tamagotchi virtual pet, and the Power Rangers, stems from that free environment.

Mr Yamashina was unable to quash mounting employee concern that the merger would kill that culture and rob the company of the source of its success.

Sega, by contrast, which began under foreign ownership, has a corporate culture that seems cold and unaring. It is known for a competitive environment where the emphasis is placed on results and employee turnover is considered high.

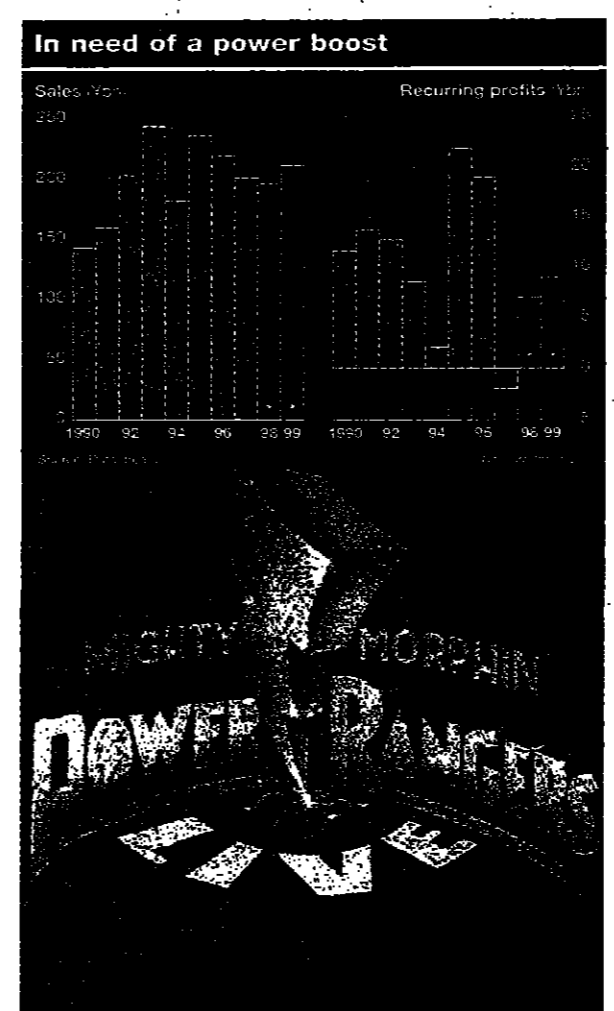
Concerns about the two companies' different styles fuelled doubts about the pur-

ported benefits. "It wasn't necessarily that great a deal in the first place," notes Mr Joseph Osha, analyst at Merrill Lynch in Tokyo. Despite the hype about creating a "Japanese Disney", the synergies were unclear, apart from the possibility of Bandai developing video game software for Sega, he says.

It was also likely to have been difficult for Bandai employees to accept being absorbed by Sega.

Although Sega is a much larger company, with group sales of ¥432.8bn (\$3.7bn) last year and more than 3,900 employees, against Bandai's sales of ¥200.3bn and 820 employees, the toymaker has been riding high due to Tamagotchi, which had sold 5m units worldwide as at the end of April. Sega, however, has faced an uphill battle in the video games market where it lags behind both Sony and Nintendo with its Saturn game.

Meanwhile, Bandai shareholders appear to have been sidelined. "In the US, a merger begins with an explanation to shareholders about the advantages in terms of return on equity and so on. But there was no such explanation from Bandai to its



shareholders. They just talked about the size of the merged company," says Mr Kuninori Takahashi, of Daiwa Securities in Tokyo. Mr Takahashi believes Japanese management will increasingly have to use mergers to raise their corporate competitiveness. But

Michiyo Nakamoto

Tata attacks block on airline investment

By Alexander Nicoll in Bombay

The Tata group is seeking a review of the Indian government's decision to forbid investment in domestic airlines by foreign airlines.

"Personally, I don't believe there is much logic behind it when you are rightly permitting foreign ownership in the power and telecom sectors," he said. "I don't con-

sider that the airline sector is any different, and we would hope that this would come under some review by the new government."

He criticised the lack of transparency in the government's approach to opening up infrastructure sectors. "It has been fraught with considerable constraints, pre-conditions, pre-judgments and a fair amount of subjec-

tion, including bias in favour of one group or another."

Mr Tata said the Indian infrastructure sector contained a class of entrepreneurs that had developed in a protected environment in manufacturing industries but, after liberalisation of the economy, had moved to infrastructure, where they were still protected.

The Tata group has had problems entering the telecoms business, in addition to seeing its airline project stalled for years and now explicitly blocked.

The government is widely thought to have come under pressure from other private-sector domestic airlines, as well as state-owned carriers, not to permit Tata's venture with Singapore Airlines.

LIPPO LIFE INDONESIA'S LEADING INSURANCE COMPANY CONTINUES SPECTACULAR PERFORMANCE 500% BOOST OF PROFIT. Table with 4 columns: DESCRIPTION, 1997, 1996, GROWTH. Rows include Net Profit, Earnings Per Share, Total Assets, Investable Funds, Reserve, Equity, Market Capitalization.

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Switzerland/UK

USD245million acquisition of the duty free business of Allders



M&A Advisory:
New Zealand/Australia

AUD325 million acquisition of a 50% stake in Ansett Australia



M&A Advisory:
UK

Adviser to Christian Salvesen in connection with the GBP1.1 billion approach made by Hays

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COMPANIES AND FINANCE: THE AMERICAS

Telecoms giant's reputation wanes

Speculation that AT&T may merge with SBC adds to an appearance of a retreat to the US

Once AT&T was the 800-pound gorilla of the global telecommunications industry, the company that competitors and potential partners eyed with caution and respect.

Today, although it continues to dominate the US long-distance and international call business with more than 60 per cent of the market, the caution has evaporated and respect is waning.

It has made too many blunders over the past few years - notably the disastrous acquisition and eventual spin-off of NCR, the computer company - to sustain a spotless reputation.

Reports that it is talking to SBC Communications about a \$50bn-plus merger, the largest telecoms deal in history, are notable on many counts.

What is most remarkable, however, is that the deal would be essentially a merger of equals.

AT&T's market value is approximately \$80.5bn; SBC, the largest of the regional Bell operating companies which provide local services in the US, is worth some \$52.5bn.

Analysts are suggesting that in any merged company, SBC's executives under Mr Edward Whitacre, SBC chairman and chief executive, would end up running the show. SBC, created last year through the merger of SBC, active in Texas and other southern states, and

Pacific Telesis, offering local services in California and Nevada, is regarded as one of the best, most aggressively run of the Bell operating companies.

Mr Robert Allen, AT&T's beleaguered chairman, is set to retire soon. His heir-apparent, Mr John R. Walter, has been with the company for only a few months and lacks a background in telecoms.

The prospect of such a huge merger, however, begs a number of hard questions. First, will it happen at all? Telecoms companies explore the possibility of mergers and alliances all the time but few of the talks lead to anything concrete.

Both AT&T and SBC have refused to comment on the reports, without denying that negotiations are in progress.

It is, however, interesting that SBC recently halved its stake in Telmex, the Mexican national operator.

AT&T has a firm alliance with the Mexican consortium Grupo Industrial Alfa which plans to offer long-distance services in competition with Telmex. The move could ease merger moves.

Second, what advantages would the deal offer the prospective partners? Critics question whether such a merger would help either the local or global aspirations of the participants.

It would create a huge organisation with a turnover of some \$80bn, 290,000 staff



Robert Allen, chairman of AT&T, may lead his company into a \$50bn-plus merger of equals

and a virtual monopoly of local services in the south-west of the US and California.

It would be, however, a wholly American affair. Analysts argue the deal would represent a further retrenchment by AT&T from global telecoms competition, following a series of reverses in Europe.

In the most recent, Telefonica, the Spanish national operator, withdrew from AT&T-Unisource, an alliance of the US operator with a group of small European

operators, in favour of an alliance with Concert, the global alliance formed by British Telecommunications and MCL, the second largest US long-distance operator.

The switch of loyalties went ahead despite frantic last minute attempts by AT&T to persuade the Spanish group to remain with Unisource, the European partner in AT&T's global alliance, WorldPartners.

Critics say AT&T has failed properly to expound or

implement an effective, global strategy, leaving Concert and Global One, the alliance formed by Deutsche Telekom, France Telecom and Sprint of the US, to take the initiative.

A merger would, however, give AT&T access to the second most lucrative block of local markets after the north-eastern seaboard, which is dominated by the Bell companies Nynex and Bell Atlantic, themselves in the final stages of merger negotiations.

A final question is, would

such a far-reaching merger be approved by the regulatory authorities, the Federal Communications Commission and the Department of Justice? It is, after all, less than 20 years since the Bell System was split into AT&T and seven regional operating companies to promote competition.

Two years ago, it would have been unthinkable. But the issue is less clear following the passage of the 1996 Telecommunications Act last year which was designed to tear down the barriers preventing competition between long-distance and local operators.

The FCC is expected later this year to approve the acquisition of MCI by BT. But the arguments here are somewhat different since BT has a no significant US operations.

A combination of AT&T and SBC could well be seen as anti-competitive and a barrier to the entry of smaller, less well-funded competitors.

Earlier this month the Justice Department blocked moves by SBC to offer long-distance services on the grounds it had not opened its local markets to competition.

Some observers believe, nevertheless, that the regulatory authorities would approve the merger. If that is, it is ever asked to decide on what is still a hypothetical union.

Alan Cane

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Bank of New York buys custody unit

By John Authers in New York

Consolidation in the US investment custody business continued yesterday, with the announcement that Bank of New York had bought the institutional and Taft-Hartley labour union custody businesses of Wells Fargo, the San Francisco-based retail bank.

The deal continued the marked trend of the last year for regional retail banks to dispose of their custody businesses, which benefit heavily from economies of scale.

About \$75bn in assets under custody is covered by the deal, the terms of which were not disclosed. However, Bank of New York, which specialises in securities processing, predicted that the deal would immediately start to enhance earnings.

Mr Thomas Benyi, president of Bank of New York, said the West Coast was a

strategic market for us". Wells Fargo, which is in the middle of an ambitious programme to integrate the branch network of Los Angeles-based First Interstate, acquired last year, said the agreement would allow it to focus more resources on its employee benefit trust and investment management businesses.

Bank of New York already has more than \$3,000bn in assets under custody, following a long acquisitions campaign. It has bought securities processing businesses from BankAmerica, NationsBank, and Citibank, and had already acquired Wells Fargo's corporate trust business.

Most of the sellers were withdrawing from the market. Unlike Bank of New York, they concentrate on retail banking. Bank of New York is also attempting to gain regulatory approval to double its stake in State Street of Boston, which is the third

largest US global custodian with about \$3,000bn in assets.

Chase Manhattan is the other significant competitor in the US market, following its merger with Chemical Banking last year.

Bank of New York's long-term strategy is to boost the proportion of its income that comes from fees, which tend to be less volatile and prone to economic factors than interest income.

It said client services would be provided through the offices of BNY Western Trust Company on the west coast, which currently provide custody and corporate trust services in 12 western states.

The transaction is expected to close in the second half of this year.

Neither company's share price was significantly affected. Wells Fargo gained 3/4 to \$25.95, while Bank of New York was up 3/4 to \$41.

Owens Corning in \$515m purchase

By Tracy Corrigan in New York

Owens Corning, the US building materials company, has bought Fibreboard Corporation in a deal valued at \$515m, excluding debt.

The acquisition, which values Fibreboard's shares at \$55 each, is Owens Corning's 16th in the past three years and its largest to date.

The transaction is expected to close in the third quarter.

Mr David Devonshire, Owens Corning chief financial officer, said the acquisition would be accretive to earnings in 1997 by about 5 cents a share and by 20-25 cents a share in 1998, assuming expected synergies are achieved.

He said that Owens had been missing out on some business because it was unable to provide vinyl sidings as part of a package.

Fibreboard is a low-cost producer of vinyl sidings and other products, including

manufactured stone. Vinyl sidings, like aluminium sidings, have traditionally been used to cover low-cost older houses in the US.

But in recent years the removal of lead and mercury from paints for environmental reasons has meant that houses have to be painted more often, and as a result vinyl sidings have become more widely used.

Officials at Owens Corning said the US market was growing at about 6 per cent a year.

"It looks like a very good deal over the longer term," said Mr Donald Pattison, an analyst at Deutsche Morgan Grenfell.

Owens Corning shares have performed poorly in recent years as asbestos claims have hung over the company.

However, "the reserve that we have on the books covers any and all claims filed against the company," Mr Devonshire said. The stock is trading at just

under nine times earnings, well below the norm for the sector.

"Owens Corning is undervalued given its market position. It's the kind of company that ought to sell for about 15 times earnings," said Mr Pattison.

The asbestos issue is resolved as far as the company's financial strength is concerned, but they have to sell the idea to the investment community," he added.

The acquisition comes with about \$125m of Fibreboard debt, but Mr Devonshire said that this was a seasonal high and the normal level was about \$80m-\$85m, bringing the cost of the acquisition to about \$600m.

Owens has already refinanced the group's post-acquisition debt through Credit Suisse.

Owens Corning shares rose 1/2 to \$42 on the news, while Fibreboard stock jumped 3/4 to \$64.

BANK HOFMANN & AKERET Robert Akeret belongs to the Bank Hofmann team. As a Graduate of the Swiss Banking School he is familiar with all facets of Private Banking.

ABN-AMRO Holding N.V. established in Amsterdam Final dividend 1996 With reference to the announcement dated May 9, 1997 concerning the payment of the final dividend over the 1996 financial year, the Managing Board of ABN AMRO Holding N.V. herewith announces that the number of stock dividends no. 24 of the ordinary shares of NLG 5 value entitling to 4 new shares of NLG 1.25 value, only available in CF-Form, has been determined on 61.

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Handwritten Arabic text: حكر من الذهب

Vertical text on the right edge of the page, including 'RBC bank' and 'Disney I'.

COMPANIES AND FINANCE: THE AMERICAS

A powerful marriage of content and contacts

HFS has the brands and CUC the marketing know-how, writes John Authers

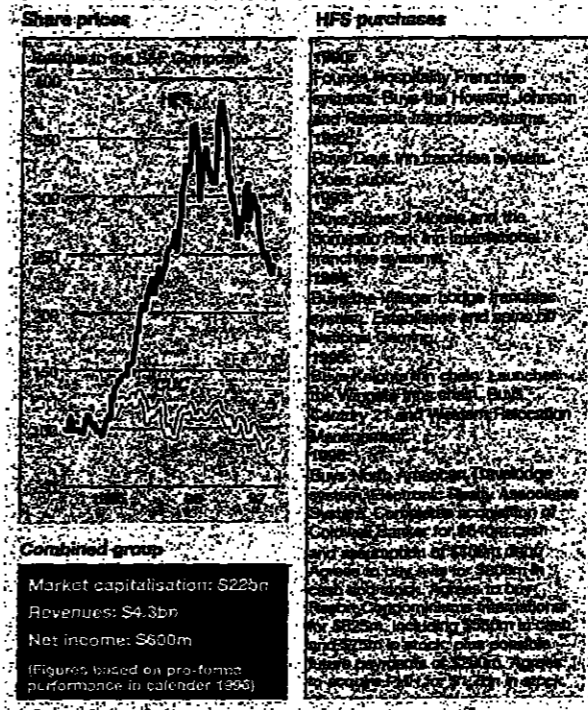
The consumer services industry has a new giant to contend with. HFS and CUC International, two US companies which announced a friendly merger of equals on Tuesday in a stock swap valued at \$1.1bn, are based on an unusual business model: neither owns fixed assets or significant inventory. Instead, HFS owns a series of franchises, mostly linked to the travel and consumer services industry. They include hotels (its best known brands are Ramada and Howard Johnson), the Avis car hire company, corporate relocation agencies, and real estate agencies. It claims that more than 100m customers use one or other of its brands each year. However, cross-selling is minimal. CUC will aim to solve this problem. It is a powerful direct marketing operation, providing membership programmes and discount packages which can be used by credit cards or retailers.

Examples include "Shoppers Advantage", which offers home shopping with 11 catalogues a year and buying online or over toll-free telephone lines, and "Travelers Advantage", which offers travel consultants and discounts on holidays. Its programmes have 68m customers worldwide. Mr Henry Silverman, HFS chief executive, suggests that the common element between the two companies is the "annuity model", where "most of your revenues are paid in advance each year by either your members or your affiliates or your franchisees". Mr Silverman had already taken his company on a notable acquisition spree since setting it up in 1990, buying ailing businesses with strong brand names and improving management and marketing. After concentrating on hotels, the company diversified in 1996 into real estate and relocations management. Last year it made six acquisitions, including Coldwell Banker, a real estate chain, for \$840m cash, Avis for \$800m, and PHH, a corporate relocation agency and mortgage lender, for \$1.7bn in stock. The link with CUC follows a successful joint venture, which marketed CUC travel schemes to HFS hotel guests. According to Mr Walter Forbes, CUC chief executive: "It became more and more obvious to both sides that a combined company will have a much longer and stronger growth rate. We have the advantage of scale, and our diverse business interests are very adaptable when you talk about synergies."

Once merged with CUC, the idea is that HFS's brands will reinforce each other, and acquisitions will continue. Asia offers the most attractive opportunities for expansion, particularly on the real estate side, but the company would consider moving into any area of consumer services, probably using the franchise model. The companies have already released a list of plans for cross-selling. These include: ● Direct marketing of CUC's discount membership clubs, using both discount coupon books and the internet, to HFS's real estate and travel services; ● Linking the first-time home buyers who buy through HFS agencies with the CUC "CompleteHome Service" which provides home improvement and repair information; ● Joining HFS's brands with CUC's ability to market services online, such as its RentNet classified real estate website; ● Combining HFS's corporate relocation service with CUC's programmes which offer coupons with local merchants to new residents. The news was announced after the market closed on Tuesday, and both companies' shares took a pounding in early trading yesterday.

CUC's shares fell \$2 to \$24 and HFS's 32% to \$56.4. However, Mr Christopher Fells, who covers CUC for the Alex. Brown brokerage, yesterday downgraded CUC from a strong buy to a buy. He said the fall was a short-term reaction to the economics of the deal. "The revenue growth, or the implied growth for the combined entities, is a bit lower than for CUC as a stand-alone company. And in the near term there are real execution issues." But he added: "It should not be overlooked that there's no comparable company out there for this. That's a positive. From a user's perspective, the combined impact of having one vendor across so many different service areas could be very interesting." The most awkward issue for the immediate future is to find a name. Both are clear that the new company will not be the alphabet soup that would result from combining their names.

Friendly merger of equals



AMERICAS NEWS DIGEST

RBC rise mirrors banking sector

Royal Bank of Canada, the country's biggest financial institution, lifted second-quarter earnings by 19 per cent, with especially strong growth in capital market and mutual fund fees. The results mirror a strong performance across the banking sector. Mr Kevin Choquette, analyst at Levesque Beaudin in Toronto, said: "The industry is fundamentally very strong. The balance sheet risk is the lowest in 26 years." RBC's net earnings rose from C\$340m (US\$46.35m), or 97 cents a share, a year earlier, to C\$403m, or C\$1.20, for the three months to April 30. Return on equity climbed from 17 per cent to 19.4 per cent. Loan-loss provisions dropped from C\$110m to C\$95m. Non-performing loans dipped 23 per cent from the previous three months to C\$220m on April 30, or only 0.1 per cent of total loans and bankers acceptances. Assets grew 20 per cent over the past year to C\$250.8bn on April 30. Mr John Cleghorn, chairman, forecast further revenue growth, higher productivity and improved asset quality for the rest of 1997. A highlight of RBC's second quarter was a 44 per cent jump in mutual fund assets to C\$21.6bn. Net income from "wealth management", including mutual funds, investment management and custody services, grew 28 per cent. However, the bank blamed the significant fall in earnings from RBC Dominion Securities' private client services group on "less favourable market conditions". Non-interest expenses were up 15 per cent, attributed largely to higher-than-average increases at Dominion Securities. Mr Choquette based his upbeat assessment of the banks' financial condition on the growing proportion of stable residential mortgages in the asset mix, now comprising almost a third of total loan portfolios; high liquidity, in the form of cash and marketable securities; and a rising ratio of shareholders' equity to assets. Furthermore, loan portfolios are healthier than they have been in many years. Bank of Montreal said this week that its impaired loans, net of provisions, had shrunk to zero. Canadian banks' share prices have soared over the past year, with RBC's market value surging 70 per cent to C\$17.2 billion. Its shares gained 10 cents to C\$61 at midday in Toronto yesterday. Bernard Simon, Toronto

Compass buys US food group

Compass, the UK food services group, said its US subsidiary, Compass Holdings, has agreed to make a cash tender offer of \$119.8m (\$196m) for Daka International, a US foodservice company serving the education and business and industry marketplaces. The price includes the assumption of up to \$787.6m of debt. Net assets at completion are expected to be \$16.5m, excluding debt and writing off goodwill, said Compass. Daka operates 710 accounts in 34 states. It also owns two high street retail businesses, Champys and Fuddrucker's, which are being demerged to Daka's existing shareholders and are not included in the Compass offer. It has annual turnover and profit before interest and tax of \$172m and \$10.7m respectively. Education contracts represent about 73 per cent of its turnover with the balance being business and industry contracts. AFX News, London

Disney names ABC president

Mr Preston Padden, who this month walked out on his job as head of News Corporation's US satellite television operations, was named yesterday as president of Walt Disney's troubled ABC Television network. His appointment, which had been expected, coincided with the announcement that Mr Robert Cooper, recently displaced as president of Sony's Tri-Star Pictures, was to become feature film production chief at the DreamWorks partnership. Mr Padden will be responsible for ABC's advertising sales, relations with affiliated stations which distribute the network's programmes, and oversee the introduction of digital television. His experience as a Washington lobbyist and his skills as a negotiator will also be applied in dealings with regulators and politicians pressing for more federal influence over programme content. He will report directly to Mr Robert Iger, president of the ABC group. Mr Cooper, who in keeping with DreamWorks policy will have no formal title, will work with Mr Steven Spielberg, co-founder of the embryonic entertainment empire. He was head of HBO Pictures, a leading specialist in made-for-television films, before joining Sony last year. Apart from winning awards with films such as And the Band Played On, Barbarians at the Gate and Citizen X, Mr Cooper's vaunted ability to keep within tight budgets was much admired during his eight years at HBO. Christopher Parkes, Los Angeles

Sun buys storage unit

Encore Computer is to sell the assets, products and technology related to its storage products business to Sun Microsystems for \$185m. The proceeds will be used to cancel debt and outstanding convertible preferred stock held by Gould Electronics. Encore provides data storage, retrieval and sharing technologies for mixed-platform processing environments. Its shares were up 8% to \$14 in early trading yesterday. Reuters, Fort Lauderdale

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COMPANIES AND FINANCE: EUROPE

Acquisition helps Fortis climb 30%

By Gordon Cramb
in Amsterdam

Fortis, the Belgian-Dutch financial group, yesterday reported a 30 per cent jump in first-quarter net profits, to Ecu204m (\$337m), helped by an "immediate positive contribution" from MeesPierson, the Amsterdam merchant bank it acquired from ABN Amro.

Profits from core insurance activities were up 13 per cent, to Ecu138m, while banking contributed Ecu85m, an increase of 83

per cent. MeesPierson, for which Fortis paid Fl 2.5bn (\$1.3bn), became part of the group on January 1.

For the full year, net profits for the group as a whole and for Fortis AG and Fortis Ambev, its quoted parent companies, should emerge between 10 and 15 per cent ahead of the Ecu731m achieved in 1996, it forecast.

The group said results for the first three months were negatively influenced by currency trends, but were aided by a revival in the US, where the operating result more

than tripled, from Ecu11m to Ecu34m. Its US life business "recovered powerfully", while disposals contributed to an improvement in the accident and health sectors.

Operating earnings from insurance in Belgium fell 13 per cent, to Ecu53m, hit by a poorer showing in fire cover, but in the Netherlands the division advanced 20 per cent, to Ecu61m.

Belgian banking earnings showed a 10 per cent rise, at Ecu109m, while Dutch banking almost quadrupled, from Ecu19m to Ecu71m.

VSF, its Dutch savings bank, was described as developing satisfactorily, holding down costs and boosting commission revenues. But the near trebling of worldwide net commission income, from Ecu44m to Ecu127m, largely reflected the inclusion of MeesPierson. Net interest income rose 10 per cent, to Ecu425m.

On the insurance side, gross premium income for the life business rose from Ecu1.06bn to Ecu1.09bn, while non-life premium income came in

unchanged, at Ecu1.17bn.

Excluding the effects of exchange rate movements and acquisitions, net profits grew 19 per cent for the group. Existing banking operations led the way with a 25 per cent rise.

Net earnings per share for Fortis AG were BF738, compared with BF738, and FL123 at Fortis Ambev, against FL10.94.

Shares in Fortis Ambev rose 80 Dutch cents, to Fl82.30, while on the Brussels bourse Fortis AG ended BF760 higher, at BF760.980.

Tarkett in DM1.4bn floorings deal

By Graham Bowley
in Frankfurt

Tarkett, of Germany, and Sommer Allibert, of France, yesterday announced a DM1.36bn (\$799m) merger of their flooring businesses, creating one of the world's biggest flooring companies with combined sales of DM2.6bn a year.

Tarkett, already among the world's market leaders in flooring surfaces, said it would buy the flooring business of Sommer Allibert, one of Europe's biggest plastics processors, in a DM705m deal due for completion by September.

In return, Sommer Allibert has agreed to buy 60 per cent of Tarkett for DM688.5m through a public offer in

which it will pay DM32.75 a share for 20.1m Tarkett shares.

Tarkett will meanwhile assume DM250m of debt from Sommer Allibert. Tarkett shares surged 24 per cent after the announcement amid unprecedented trading volumes. The shares closed up DM7.70 at DM39.80.

The merged group will be based in Frankenthal, Germany.

Sommer Allibert employs about 4,300 in its flooring division; Tarkett has 4,500 staff in more than 50 countries worldwide. The two companies said the merger was "expected to generate a potential for synergies and cost reductions".

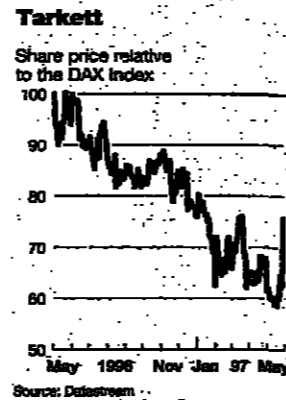
Goldman Sachs Capital Partners and Doughty Han-

son, the venture capital businesses which each own about 33 per cent of Tarkett shares, have agreed to sell part of their stakes so that Sommer Allibert can purchase 60 per cent of Tarkett.

Tarkett is to finance the deal with debt and by the issue to its shareholders of rights to subscribe to a DM201m bond with warrants attached.

SBC Warburg said if the warrants were exercised - as it expected - Sommer Allibert's share in Tarkett would fall to 50.1 per cent.

Analysts said the move was positive. Standard & Poor's, the credit rating agencies, said: "The companies have complementary product lines and an excellent geographical fit, Tarkett



being concentrated in Germany and Scandinavia while the flooring business of Sommer is concentrated in France and Spain."

But S&P said the move would nevertheless weaken Tarkett's financial structure and raise net debt.

Tarkett came to the German stock market in mid-1995 with a new issue of about 7m shares just over a year after a management buy-out from Sora, its former Swedish parent.

Mr Marc Assa, chairman of Sommer Allibert, said: "To increase its strength in markets where globalisation has sharpened competition, Sommer Allibert is refocusing on the areas where the key factors of success correspond to its strong points: globalisation, innovation and productivity. This is undoubtedly the case for the flooring industry and this joining of forces with Tarkett allows a better development of this activity."

Romania postpones chemicals sale

By Anatol Lieven
in Budapest

The Romanian State Property Fund (SOF) has postponed the privatisation of Azomures, one of the country's largest chemicals companies, saying the buyers had failed to pay in time.

The fund is now seeking to interest potential foreign buyers in the company,

which has a share capital of 209.5bn lei (\$30m) and is one of only a handful of companies in the first tier of Bucharest's stock exchange. This would be in line with the new government's strategy of attracting foreign strategic investors to state enterprises.

A deal to buy 51 per cent of Azomures' shares was signed in February with

Eurotrading Chemicals, a Romanian company belonging to the Eurocolumna group, at a price of 346bn lei. However, the SOF said the buyer forfeited the deal because it was 15 days late in payment.

Eurocolumna is officially a Romanian-Swiss joint venture, but is known to have strong ties with the previous administration of Pres-

ident Ion Iliescu, and the former Ceausescu dictatorship.

Other bidders in the contest for Azomures have alleged irregularities, which have been under investigation.

The stake is now to be revalued, and the company again offered for auction. To make it easier for foreign buyers to compete, the SOF said it would remove a

clause in the original privatisation conditions stating that the buyer had to have been operating in Romania for at least three years.

According to sources, a key motive for SOF's step is to check what are widely seen as attempts by the Eurocolumna group to seek a near-monopoly position in Romanian fertiliser production.

TelePizza devours fast-food rival

By Tom Burns in Madrid

TelePizza, an investor favourite on Madrid's Bolsa, has grabbed an outside slice of Spain's fast-food market by acquiring competitor Pizza World, tripling its outlets in the dial-a-pizza sector.

The deal reinforces the company's challenge to the country's tapes-eating public and cashes in on the success of last year's initial public offering, which was 154 times oversubscribed among domestic investors.

The company yesterday paid Pta1.8bn (\$12.5m) to Agrolim, a family group that owns a best-selling brand of stock cubes, for the 109 sales points operated by Pizza World, the third-ranked pizza delivery service in Spain. TelePizza will also acquire a further 90 pizza parlours that the Barcelona-based company planned to open this year.

The acquisition, which virtually corners the domestic fast-food market, was secured below the Pta1.9bn maximum price set by TelePizza in February, when it signed a preliminary purchase agreement.

It brings the group's installed outlets up to 450 nationwide and gives it a market share of nearly 70 per cent.

Analysts estimated that the takeover has brought forward TelePizza's expansion plans by a year and has consolidated its presence in Catalonia, the prosperous north-east corner of Spain which business strategists view as the platform for domestic companies seeking to invest in France.

TelePizza, founded in 1989 by its chairman Mr Leopoldo Fernandez Pujals, a Cuban exile and Vietnam war veteran, listed 45 per cent of its equity in Madrid in November. It has since become a paradigm for high-growth new stocks.

The shares were issued at Pta2,300 each and traded at a record high of Pta5,000 on Tuesday. Amid falls on the Madrid market prompted by profit-taking yesterday, TelePizza's share price fell 1.88 per cent, below the 2.23 per cent slide of the Bolsa index, to close at Pta7,830.

Analysts yesterday raised their profit projections for the company, saying it would now press ahead with other business lines and enter new markets.

EUROPEAN NEWS DIGEST

Zurich Insurance mulls Polish stake

Zurich Insurance, the Swiss financial group, yesterday confirmed it was considering an investment in Bank Handlowy, one of Poland's largest banks, which yesterday opened its international roadshow with a presentation to foreign institutional investors in Frankfurt.

The sale of BH will involve domestic retail and institutional investors as well as foreign institutions being offered between 37 and 48 per cent of the bank. Meanwhile, a group of three core investors, including J.P. Morgan and Zurich Insurance are considering taking between 24 and 30 per cent. The third investor is believed to be Swedbank, the Swedish retail bank.

The Polish government, which this week priced BH at a maximum of \$1bn, approved the outline of the agreement with the group of three core investors. Under the deal, they would be committed to providing know-how and technology to BH. They will have to hold on to their stakes for at least 18 months.

The core investors are, however, to be given the right to fill three places on BH's 12-member supervisory board. A further three places will go to the state treasury, which will initially hold convertible bonds representing a third of the equity. These are to be sold to private pension funds to be established under pension reforms.

Christopher Bobinski, Warsaw

Acerinox pleases with payout

Shares in Acerinox, the Spanish steel producer, bucked the trend on the Madrid Bolsa yesterday, moving higher after it announced a cut in the nominal value of shares and a cash payment to shareholders. At the close the shares were at Pta25,180, up Pta220, but off an earlier high of Pta25,860.

"The firm has excess cash, and its investment plans are covered, so this is a logical move to reward shareholders," said Mr Javier Bernat, analyst at Invernan brokerage. The steel producer said earlier it would reduce the nominal value of its shares to Pta800 from Pta900, paying back the difference to shareholders. It would also return paid-in capital to shareholders, although a company spokesman declined to specify the amount.

Reuter, Madrid

Ifi ahead 9% at L447bn

Ifi, the quoted financial holding company of the Agnelli family, yesterday reported a 9 per cent rise in 1996 consolidated profits from L411bn to L447bn (\$286m). Net assets increased by L271bn to L4,530bn at the end of last year. The company raised its dividend on ordinary shares by L40 to L440 and by a similar amount on its privileged shares to L490. Ifi owns an 18 per cent stake in the Fiat automotive group and controls the Ifi industrial holding company which owns a 13.5 per cent stake in Fiat. Earlier this year, the Agnelli holding acquired full control of the Juventus football club.

Paul Betts, Milan

Shake-up lifts ICL

Israel Chemicals (ICL) yesterday reported a 48 per cent rise in net profits for the first quarter of the year, attributed to a two-year restructuring and improved prices for its products.

Sales slipped from Shk1.38bn to Shk1.34bn (\$366m). However, net profits soared from Shk48.3m to Shk71.5m, underlining the commitment by Mr Saul Eisenberg, the former chairman of ICL who died last month, to restructure the group radically by cutting jobs, shutting plants and moving the headquarters from Tel Aviv to BeerSheva.

Restructuring at ICL is expected to be stepped up with the government decision to sell for \$180m a further 17 per cent stake - about half its holding - to Israeli Corporation, the parent company of ICL. ICL has already embarked on a large investment programme that will reach \$2bn by the end of the decade.

The strategy is to seek new production facilities in the US and in Europe, boost exports, and to bring on stream production at the new magnesium plant of the Dead Sea Works, a subsidiary which specialises in the production of potash. Volkswagen, the German carmaker, holds a 35 per cent stake in the project.

Judy Dempsey, Jerusalem

Canal Plus and Pathé in film distribution link

By Alice Rawsthorn
in London

Canal Plus and Pathé, two of France's largest media and entertainment groups, are joining forces to form a pan-European network of film distribution companies.

Between them, the two companies already have feature film distribution interests in France, the UK, Germany and Spain. They plan to expand into the Italian market, and eventually into other European countries.

Their partnership comes at a time of rapid growth for the European film industry. Cinema attendance is expected to rise steadily over the next few years as new screens open across the continent, and the value of the European market for television rights is also set to increase.

Both Canal Plus and Pathé have already stepped up their investment in feature film production, hoping to

take advantage of the market's expansion.

Pathé assembled a consortium of investors which successfully bid for one of the three National Lottery-subsidised film franchises awarded earlier this month by the UK's Arts Council.

The consortium, Pathé Pictures, has been allocated £33m (\$53m) and intends to make 25 English-language films.

Its other investors include six UK production companies and Canal Plus, which has also formed a London-based joint venture with Sony Pictures to produce English-language pictures.

Canal Plus and Pathé's decision to join forces in film distribution reflects growing competition in the market for European film rights.

Their new joint venture will negotiate the acquisition of cinema, television and video rights for pictures across Europe, both with the Hollywood studios and other

European film producers. Those rights will be channelled through the two groups' existing distribution companies and licensed to other countries.

Pathé, an investor in the BSkyB satellite television group, owns the AMLF distribution business in France, as well as Guild Pathé in the UK, and controls Tobis in Germany. Canal Plus holds a stake in Spain's Sogepaq, and has pay-TV interests in France, Spain, Italy and Germany.

Mr Alexis Lloyd, managing director of Pathé Pictures, said the joint venture should enhance Canal Plus' and Pathé's negotiating power, particularly with the US studios.

Canal Plus has sold 20,000 shares in Havas, the French media group, reducing its holding from 4.78 per cent to 4.7 per cent.

It is reported to have sold a 1 per cent stake in Havas over recent weeks.

All of these securities having been sold, this announcement appears as a matter of record only.

May 1997

19,435,000 Shares
General Cable Corporation
Common Stock

Price \$21 per share

3,380,000 Shares

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Merrill Lynch International

Caisse des Depots et Consignations

Credit Lyonnais Securities

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16,055,000 Shares

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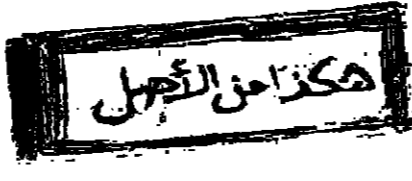
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COMPANIES AND FINANCE: EUROPE

Ciba launches price-cutting campaign

By William Hall in Zurich

Ciba Specialty Chemicals, which was spun off from Novartis, the large Swiss pharmaceutical group, earlier this year, has begun cutting prices in an effort to increase market share in its core businesses. It launched the campaign yesterday as it unveiled a 19 per cent rise in first-quarter sales, to SF1.9bn (\$1.34bn), helped by strong volume growth, favourable exchange rate developments, and a continuing recovery in textile dyes and consumer care.

figures understate the acceleration in volume growth at the world's second-biggest specialty chemicals group following its emergence from the shadow of Novartis. Ciba shares, which were priced at SF110 at the time of the spin-off in March, closed SF12.50 higher at SF144 yesterday. Mr Rolf Meyer, chairman, said Ciba's decision to cut prices in additives, its biggest and most profitable activity, was part of a "deliberate policy to become more aggressive". First-quarter additive sales of SF587m were unchanged in local currency terms, but volumes rose 8 per cent. In Asia, there was double-digit growth and imaging

and coating additives showed particularly strong growth worldwide. Mr Meyer stressed that Ciba was still seeing "very good margins" in additives despite the push for sales growth. The rate of growth in Ciba's other core businesses also accelerated in the first quarter, as Ciba's management teams started to enjoy their new commercial freedom. Sales of performance polymers, Ciba's second biggest business, rose 22 per cent, to SF186m, and 5 per cent in local currency terms. Price pressures in resins, the biggest unit, were outweighed by product launches. In local currency terms, sales of

textile dyes rose 8 per cent, to SF183m; pigment sales rose 6 per cent to SF132m; and consumer care 8 per cent to SF286m. Ciba also released details of its 1996 balance sheet and its first breakdown of profits by division for 1996 - yesterday. Shareholders' equity of SF4.4bn and net debt of SF186m were not much different from the pro forma balance sheet for June 1996. However, 1996 operating profits from additives fell SF42m to SF396m, and profits from performance polymers of SF107m and pigments of SF146m were lower. By contrast, textile dyes returned to a profit of SF16m, after a SF136m loss, and consumer care

profits nearly tripled to SF77m. Ciba has set itself a medium-term target of raising the margins performance of all its divisions to above the 9 per cent cost of capital employed. In 1996 Ciba reported a net loss of SF151m after deducting a restructuring charge of SF1.1bn. This year's profits will be depressed by the restructuring charge already announced of between SF250m and SF300m. Mr Meyer described the turnaround in textile dyes and consumer care, as "satisfying and fast". He expected the company to pay out around 25 per cent of earnings with the shares yielding 1.5-2 per cent.

BHF chief under pressure to deliver

Takeover talk surrounds the German bank, but its new chairman sees grounds for optimism

Hopes were high at BHF-Bank two years ago. There were few thoughts then of it being the subject of takeover speculation and the focus of restructuring in the German banking industry, as it is now. Back in 1995, it aimed to shift into higher gear by concentrating on high-margin corporate finance, advisory, trading and asset management business. The bank expected benefits to start showing through by 1997. But it has been disappointed - and bid speculation has mounted. Not only did profits fall last year, but the man who announced this strategic refocusing has had to make way for a new chairman.

has hardly gained on its rivals. The problems are inside the bank - where loan loss provisions rose 73 per cent to DM73m - and with its industrial holdings, which have performed poorly and dragged down profits. As a result, bid speculation has intensified, with the latest talk suggesting that Bankgesellschaft Berlin - which suffered a far bigger profits setback - was interested in buying control. Both banks say no talks have been held. Other speculation has centred on Swiss banks as potential purchasers. But BHF's institutional shareholders have said they will back the management and not sell their stakes - at least, not yet. Some 45 per cent of the shares are firmly held, mainly by three insurance companies - Allianz, Munich Reinsurance and Alte Leipziger - as well as DG Bank.



Ernst Michel Kruse: 'I have control of how and when'

The bank expected benefits to start showing through by 1997. But it has been disappointed - and bid speculation has mounted. Not only did profits fall last year, but the man who announced this strategic refocusing has had to make way for a new chairman. The bank may be in better operational shape than a few years ago, "but this is terribly irrelevant". "The question, according to Mr Kruse, is: 'Have we gained on the competition, or just moved with them?' Judging by the 5 per cent drop in operating profits to DM358m (\$211m) in 1996, it

than has been realised in the past few years." His main priorities are to tidy up the loan book and see that the industrial holdings concentrated in the Agiv holding company, in which the bank owns 49.99 per cent - start to pay their way again. BHF-Bank tried to sell the Agiv stake to Metallgesellschaft, the industrial and trading company which nearly collapsed three years ago after heavy US oil trading losses. After a rapid recovery, Metallgesellschaft was ready to pay an estimated DM600m for Agiv, which comprises engineering, electronics and industrial service activities. But the deal collapsed in February. This left the bank with the

burden of an industrial stake on which it was receiving no dividend, with no prospect of one this year either. Mr Kruse's appointment as chairman was then brought forward from May, when he was originally due to succeed Mr Strutz, 63, who was suffering from ill health. Mr Strutz had pushed through the strategic refocusing into three areas - corporate banking, financial markets and private banking. Some analysts were sceptical, however, as to how well this would work. Mr Michael Klein, analyst at Delbrück, a German private bank, says the bank's restructuring has shown little success to date. He is unhappy with the figures for the first four months of 1997 - a time of buoyant capital markets - when operating profits edged up only 2.5 per cent. "Nothing seems to be working for BHF," he says. Under Mr Strutz, BHF made a determined effort to implement its new strategy by investing in new staff and technology, and striving to cut operating costs. Moreover, its reputation as a competent bank with a strong customer base among middle-sized companies - the so-called Mittelstand - remains. "The access to clients that we have does not look like the picture of a medium-

sized bank," Mr Kruse says. "We don't have to struggle to get through the door." But that access has to be translated into improved profits. Mr Kruse intends to push for more deals among the Mittelstand, where restructuring and generation changes among family owners should lead to opportunities through management buy-outs, stock market flotations and asset management. He will also try to expand foreign business and offer specialised export financing and other advice to big corporations. On the loan side, provisions should be lower this year. BHF is trying to spread loan risks through syndication, and to tighten credit risk management. Agiv, now being streamlined, will need at least another two years before it is healthy enough for BHF to be able to sell its stake or float it on the stock exchange. "The foundations for a more successful future are there," Mr Kruse says of BHF's prospects. If he does not deliver, shareholders are likely to lose patience. He has to ensure that the strength of BHF's share price - up 36 per cent this year to about DM47 - reflects the bank's success rather than takeover talk.

Andrew Fisher

Daimler predicts sharp increase in 1997 profits

By Graham Bowley in Frankfurt

Daimler Benz is set to report a "substantial" increase in sales and operating profit this year after revenues rose 15 per cent in the first four months to DM36.8bn (\$21.4bn). Mr Jürgen Schrempp, chairman, said yesterday. Outlining a buoyant prospect for 1997 on which the industrial group's continued turnaround from record losses in 1995 is based, Mr Schrempp said he expected car sales to rise from 645,000 in 1996 to more than 700,000 this year. He said group turnover would rise 10 per cent to DM115bn. "The company is expecting sales revenues for the year as a whole to be substantially above those posted for the previous year," he told investors at the group's annual shareholders' meeting yesterday. Mr Schrempp also announced a new limit on the company's stock options

which have only recently been introduced. Under pressure from shareholders, Mr Schrempp said employees receiving stock options would have to wait two years before exercising them. Analysts were upbeat about Daimler's prospects, pointing out that the stronger dollar was helping the group's business. "This is about time, but Schrempp is delivering at last. Demand in aerospace is rising, cars are fine and the weak D-Mark makes a lot of difference in all of the group's business," said one analyst at a bank in London. Group turnover rose strongly in western Europe, excluding Germany, and in the US, Daimler said. Mr Schrempp said the company would dedicate more resources to new, fast growing markets outside western Europe. "It is in the boom markets of the future - mainly in Asia, but also in Latin America, and central and eastern

Europe - where we must raise our profile and further seize the opportunity for growth," he said. The biggest increase in revenue in the first four months was in the group's aerospace division, where turnover grew 39 per cent to DM2.9bn. "An improved exchange rate against the dollar had a favourable impact on turnover at Daimler Benz Aerospace (Dasa)," Daimler said. Passenger car turnover rose 14 per cent to DM16.2bn while that in commercial vehicles increased 15 per cent to DM11.6bn. Turnover in Daimler's services division grew 17 per cent to DM4.7bn. Mr Schrempp reaffirmed his expectation that Daimler would achieve its goal of a 12 per cent return on capital employed with two years. In 1996, the group recorded an operating profit of DM2.4bn, on a 10 per cent rise in sales to DM106.3bn. The shares closed down 50 pence at DM135.9.

Allianz launches drive to lift foreign business

By Andrew Fisher in Munich

Allianz, Germany's biggest insurance group, yesterday announced plans to become a world leader for insuring big industrial and infrastructure projects as part of its drive to win foreign business. It aims to be among the top three insurers for such projects in the big industrialised countries, as well as in growth markets such as south-east Asia and central Europe. Mr Reiner Hagemann, a director, said. Allianz led the German market in this sector, but was not yet big enough elsewhere. Allianz aimed to increase annual premium income from this business - comprising industrial clients with turnover of more than 100m or 150m and projects of similar size - by 50 per cent in the next three years to around DM3bn (\$1.76bn), he said. A typical large-scale project was the Eurotunnel,

where Allianz is lead insurer, he said. The initiative is part of Allianz's push to increase the proportion of business done outside Germany. At present, domestic and foreign business each account for about half of net profit. The company is also setting up a company in Zurich with capital of SF150m to transact so-called "alternative risk transfer" business with companies wanting to insure currency, interest rate and other financial risks. Mr Fennig Schulte-Noelle, chairman, said Allianz was pushing deeper into south-east Asia and eastern Europe in its regular life, property, casualty and other insurance businesses. These regions made only a small contribution to overall turnover and profits, but "the dynamism of these markets is unmistakable", he said. Premium income grew by

35 per cent to DM636m in eastern Europe last year and by 29 per cent to DM326m in Africa and Asia. This compared with total group premium income of DM74.6bn, up 6 per cent. Mr Schulte-Noelle forecast a further rise of 11 per cent to DM83bn in 1997, with DM2bn coming from internal growth and DM8bn from consolidating acquisitions. He has already forecast net profit growth of just over 10 per cent after last year's 11 per cent rise to DM2.4bn. Earnings per share rose from DM8.72 to DM9.35. After-tax return on equity was 11.5 per cent. Allianz's goal is 15 per cent by 2000. Mr Schulte-Noelle said the group hoped to break even on underwriting - consisting of premiums less claims and expenses - after the loss fell from DM536m to DM148m last year. The non-underwriting result, consisting of investment income, rose 15 per cent to DM3.8bn, helped by buoyant capital markets.

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TO THE HOLDERS OF IDR - WARRANTS

Your attention is drawn to your right to subscribe for Ordinary shares of US\$0.10 each of INDONESIA FUND LIMITED ("the Company") and such right may be exercised in the manner set out below from 24th May 1997 to 20th June 1997. In order to exercise your subscription rights, your instruction should be accompanied by a payment equal to US\$10.00 for each Ordinary share for which you are subscribing.

The following information may help you to decide whether or not to exercise your subscription rights this year. The middle market quotations from one of the independent market makers in the Company's Ordinary shares and Warrants were:

	Ordinary Shares of US\$0.10 each	Warrants
	US\$	US\$
1st November 1996	7	2
1st December 1996	7	2
2nd January 1997	7.5	1.5
1st February 1997	7.5	1.5
1st March 1997	8	2
1st April 1997	8.5	1
1st May 1997	8.25	1
19th May 1997	8.25	1

The new Ordinary shares resulting from subscription will be allocated not later than 7th July 1997. Such Ordinary shares will rank pari passu in all respects with the existing issued Ordinary shares of the Company except that they will not rank for any dividends or distributions in respect of the year ended 31st December 1996.

Application will be made to the Council of the London Stock Exchange for the Ordinary shares allotted pursuant to the exercise of the subscription rights to be admitted to the Official List.

Exercise of your subscription rights should not of itself result in any liability to Capital Gains Tax, a liability to Capital Gains Tax or Capital Transfer Tax may arise, however, if you subsequently dispose of, or nominate some other person to receive, the Ordinary shares arising from subscription. If you are in any doubt as to your tax position, you should consult your professional advisers.

If your subscription rights are not exercised on 20th June 1997 you will still have the right to exercise your subscription rights during the years 1998-2004 inclusive.

This notice is sent in accordance with the terms of the Warrant Deposit Agreement. It is not to be taken as a recommendation to holders of Warrants to exercise their subscription rights or otherwise.

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Notice of Annual General Meeting of Shareholders

Notice is hereby given that the Annual General Meeting of the Company will be held on the 11th Floor, Knightsbridge House, 197 Knightsbridge, London SW7 1RB on Tuesday 17th June 1997 commencing at 2.30 pm to transact the following business:

RESOLUTIONS

- To receive the Report and Accounts for the period ended 31st December 1996 together with the reports of the directors and the auditors thereon.
- To elect Mr L. Wurfain as a director.
- To re-elect The Viscount Astor as a director.
- To re-elect The Rt. Hon. Norman Lamont as a director.
- To reappoint the Auditors Ernst & Young, and to authorise the directors to determine their remuneration.

Voting arrangements for IDR holders

IDR holders must deliver the IDRs to the Depository at the latest on 13th June 1997 at the address given below (attention: Securities Department telephone 508 86 43 telex 21752 MORBK B), instruct the depository as to the manner in which votes should be cast, and indicate to whom the IDRs should be returned after the meeting, or instruct EUROCLEAR or CEDEL to block the number of shares for which they want to vote and to vote on their behalf.

Copies of the Annual Report of the Company are available from Jupiter Asset Management Limited, Knightsbridge House, 197 Knightsbridge, London SW7 1RB and with the Depository at the address indicated below.

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Banque Générale du Luxembourg in 1996

Strong growth in business and profit

Consolidated key figures (in millions of GBP)	1995	1996	% change
Total assets	18,396	18,192	+ 11.0
Customers' funds	10,903	11,747	+ 7.7
Claims on customers	2,484	2,774	+ 11.7
Claims on credit institutions	8,004	8,277	+ 3.4
Securities	2,076	3,198	+ 54.0
Own funds (1)	701	816	+ 16.4
Net profit for the financial year	65	82	+ 12.1
Dividend per share (in GBP) (2)	22	25	+ 16.9

(1) in accordance with statutory definition (2) before withholding tax
The official figures, expressed in LUF have been translated at the exchange rate prevailing on 31st December 1996:
1 GBP = 64.26 LUF

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COMPANIES AND FINANCE: UK

Profits decline after £40m provisions for restructuring and underperforming foreign contracts

Anglian move brings competition to sector

By Layla Boufian, Environment Correspondent

Ofwat, the UK water industry regulator, yesterday allowed Anglian Water to buy a neighbouring water company and take on the customer of another in a twin move introducing competition to the monopolistic sector.

Mr Ian Byatt, director-general of Ofwat, cleared

Anglian Water to supply water to Buxted Chickens, previously a customer of a small water company, Essex & Suffolk.

The long-awaited deal is the first time one water company has been allowed to compete successfully for the customer of another under a previously unused legal arrangement known as an inset appointment.

In a related move, Mr

Byatt also gave Anglian the go-ahead for an agreed £19.5m (£31.8m) takeover of Hartlepool Water, the smallest water-only supplier of England and Wales.

Anglian said Ofwat wanted it to use Hartlepool as a springboard to compete for industrial customers in the Teesside area currently served by Northumbrian Water, the water and sewerage group owned by Lyon-

naise des Eaux. Mr Keith Hall, Hartlepool's managing director said it had approached Ofwat with a view to finding a buyer in order to maintain a high level of performance for both shareholders and customers.

Ofwat agreed with it that Anglian, which is paying a 40 per cent premium on Hartlepool's share price at the close of business on Tuesday, was the best

choice. Mr Hall said Lyon-naise had also expressed an interest in acquiring the company, but that had come to nothing.

Yesterday Anglian also announced a 13 per cent fall in pre-tax profits to £208m after making £40m of provisions for poor-performing foreign contracts and a restructuring programme to cut wage costs.

Mr Chris Mellor, finance

director, said the provisions included £18.8m for the international business following cost overruns on a Brazilian sewage treatment plant and political difficulties with a Czech contract to manage a water supplies and sewerage in southern Bohemia. He said one of the company's strategic aims was to exploit the "huge" potential of international markets for water and sewerage.

Shareholders have until July 10 to decide whether they approve of the compromise - the proposals contained in today's document.

Eurotunnel says the deal will leave investors with between 45.5 and 60.6 per cent of the enlarged equity.

To some City observers, the much debated restructuring still leaves the main problem unresolved. One analyst said: "The project has come in at nearly double the cost and the market is neither twice as large nor twice as valuable and cannot service double the capital base that was originally forecast. No debt has been given. The problem has been thrown forward in the hope it will go away."

Thorn surprises with buy-back

By Christopher Price

Thorn yesterday sprang a double surprise on investors when the rental group announced it was returning £7m (£14.5m) to shareholders, but taking a £17m provision for litigation proceedings in the US.

The one-off charge, together with a previously announced £2.9m provision for property leases, prompted a 28 per cent fall in pre-tax profits to £108m in the 12 months to March 31.

Underlying pre-tax profits were flat at £171m on sales slightly ahead at £1.56bn. Thorn also warned that its "challenging" trading environment would continue in the current year.

However, Thorn shares, which demerged from EMI at 410p in August, but which have since been hit by litigation concerns and disappointing trading, rallied 5p to 155 1/2p on news of the special payment.

Thorn intends to split its shares into new ordinary and B shares, the latter, with a nominal value, will be repurchased by SBC Warburg on Thorn's behalf.

Mr Mike Metcalf, chief

executive, said the management was continuing to take action to arrest the group's problems. At Radio Rentals, the electrical goods rental business, 90 of the least efficient stores had been closed, with the possibility of further cuts to come.

A question mark hangs over other established rental concerns in France and the Benelux countries. Mr Metcalf reiterated the company's desire to sell Fona, its Danish electrical retailer.

Poor trading at Radio Rentals undermined UK profits, which fell 11 per cent to £76.2m. Profits in the US slipped 6 per cent to £106m as the rental market experienced stiff competition.

The £17.1m provision has been made after the company lost its final appeal in Minnesota. Thorn has been fighting actions in several states seeking to rule that the company's rent-to-own agreements are contrary to credit sale agreement laws.

There are outstanding cases in four other states, but Mr Metcalf said the company was confident of a successful outcome. Gearing fell from 55 to 42 per cent during the year.

Eurotunnel sees light again

Charis Gresser outlines the operator's latest restructuring plan

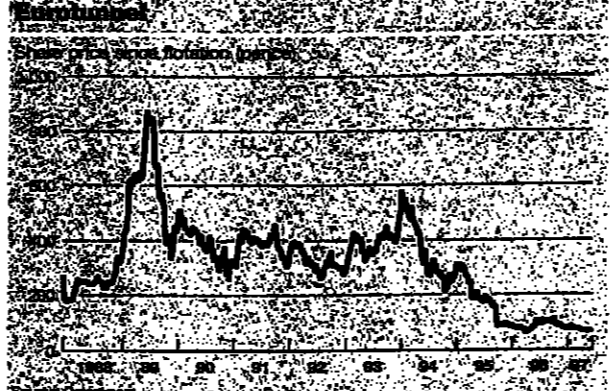
Eurotunnel, dogged by cost overruns, a fire and one of the highest deficits in UK corporate history, will today unveil its restructuring proposals, complete with dates for the first dividend and a move into profitability.

The company's 700,000 disgruntled investors have heard this tune before. The 1987 flotation prospectus dangled the prospect of a first pay-out by mid-1995. Two subsequent rights issues documents put that back to 1999 and then 2004.

Now the company hopes that with the benefit of a high-speed rail link between London and its UK terminal at Folkestone up and running by 2003, a dividend could be paid by 2006.

An extra year or two in the context of a company in the throes of an £8.54bn (£13.92bn) restructuring may seem academic. Since a number of analysts consider the shares to be near worthless, and do not expect the shareholders to emerge with much more than a quarter of the company's equity, talk of pay-outs may be greeted by some with a hollow laugh.

But if the shareholders do approve the company's tor-



tuously restructuring, which involves some £1bn of debt converted into shares, and a further £3.7bn exchanged for a complex set of financial instruments, can the company finally deliver on its promises?

Some analysts reckon Eurotunnel could make a pre-tax profit by 2005. One broker narrowed his 2005 forecast to "somewhere between 0 and £100m", which, given the range of assumptions the City needs to juggle, is not surprising.

Traffic volumes, yields, inflation, interest rates, inter-governmental negotiations on extending the con-

cession - these are just a few of the basic premises. Then there is the behavioural model which some brokers have developed to second guess what Eurotunnel's competitors, the ferries and airlines, will do.

The end of duty free sales in June 1998 is likely to lead to some stability in prices, as ferry operators cut capacity and shrink back from the vicious price war of the past two years. But one analyst said yesterday: "Eurotunnel has assumed once before that ferry operators would simply disappear over the horizon and they didn't."

One analyst has put for-

Strong quarter at Kingfisher

By Virginia Marsh

Kingfisher, the retail conglomerate, yesterday reported strong first quarter sales, led by increases of more than 20 per cent at B&Q and Comet.

The company said group retail sales in the 13 weeks to May 3 had increased by 10 per cent to £1.36bn (£2.21bn), matching the improvement achieved during the whole of last year.

B&Q, the UK's largest DIY chain, registered a 21.8 per cent rise in sales to £440m

(£361.1m) on the back of continuing consumer confidence, a buoyant property market and good spring weather.

Sales at Comet, the electrical chain, were boosted by the acquisition of Norweb Retail for a net £29m last November.

Most analysts expect pre-tax profits of between £430m and £465m this year. Darty, the French electrical retailer, will not make the expected contribution to profits, because of the strength of sterling.

RESULTS

Table with columns for Company, Turnover (£m), Pre-tax profit (£m), EPS (p), Current dividend (p), Date of payment, Dividends corresponding dividend, Total for year, Total last year.

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. After exceptional charge. Excludes special. After exceptional credit. For reduced capital. For increased capital. *Comparatives restated. **Comparatives pro forma. †All-in stock.

LEX COMMENT

Thorn

Do demergers add value? This is an obvious question to ask of the recently severed twins, Thorn and EMI. The combined values of the two businesses is 28 per cent lower than when they were demerged in August. And Thorn shares have won sub-junk bond status. With a yield of 10.6 per cent and an incremental borrowing cost probably below 7 per cent, Thorn's proposed 387m share buy-back should enhance cashflow by 23m - and is obviously very earnings-enhancing.

The question it raises is why the management does not retire the bulk of its equity in exchange for debt. So has the demerger destroyed value? In the short term, the answer may be yes. Of course, at the time of demerger, Thorn EMI shares had already had a fantastic run, and were buoyed by unfilled bid expectations. And market conditions have since deteriorated, while Thorn has been hit by a new tax in the UK. But if Thorn was hidden under the coat tails of EMI, investors would probably have been less scared about it.

Nevertheless, capital markets are pretty efficient, and the problems would have eventually dragged down Thorn EMI's share price. Moreover, Thorn's management would have been protected from the fall glare of investor concern. It is now running most of its business for cash, which is good. And EMI is more likely to participate in music industry consolidation, which is also good. Over time, this demerger will pay back for shareholders.

NEWS DIGEST

Rowland attacks proposed merger

Mr Tiny Rowland, who headed the Lomboa conglomerate for 32 years, said yesterday he would sell his shares in the company he founded if it merged with South African mining group JCI.

Mr Rowland, who was ousted from the Lomboa board two years ago, remains the largest private shareholder in the company with "several million shares".

In a fiercely worded letter to the Lomboa board, Mr Rowland outlined his objections to a proposed merger which could create a £2bn (£3.26bn) mining group with substantial coal, gold and platinum deposits.

The talks are still at a very early stage. Anglo-American, which controls 27 per cent of Lomboa, is keen for the deal to go through if it can swap its shares in Lomboa for Lomboa's £400m stake in Ashanti Goldfields of Ghana.

Mr Rowland said in his letter: "Why should Lomboa's shareholders part with Ashanti, the lowest-cost gold producer in Africa, only to receive shareholdings in South African gold mining companies which are far more vulnerable to low gold prices due to their higher production cost?"

Refashioned Dawson ahead

Dawson International, the Scottish textiles group, claimed yesterday it had been turned around after two years of restructuring, with full-year pre-tax profits up threefold from a restated £4.3m to £12.5m (£30.4m).

But Mr Derek Finlay, who became chairman in March 1995, said trading continued to be tough and the recent strength of sterling had trimmed profits by £900,000.

The knitwear and clothing division, which includes the Pringle, Ballantyne Cashmere, Barrie and Glenmac brands, continued to recover, losing £1.7m (£6.9m) at the operating level. New working methods had been introduced and sales volumes fell slightly as companies focused on higher margin sales. Dawson Cashmere, which makes garments in China for sale in the US, contributed its first sales. In fibres and yarns, the Joseph Dawson subsidiary improved its cost base with a partial transfer of cashmere dehairing to China.

Celltech to refocus

Celltech, the biotechnology company which saw its share price halved last week after it abandoned development of its lead product, yesterday announced it was refocusing its efforts on lower risk projects.

Mr Peter Fellner, chief executive said: "In future we will concentrate on conditions where we can get a clear signal early on whether our product is effective."

Last week, Celltech announced that Norascept, a treatment for septic shock developed with Bayer, the German pharmaceuticals group, had been found to be ineffective after a \$150m patient trial in the US. The result came as a blow to one of the UK's most promising biotechnology companies because early trials had provided strong evidence that the drug worked.

Celltech's first product to market is now scheduled to be CMA 676, developed in collaboration with American Home Products as a treatment for acute myeloid leukaemia. Celltech aims to register the drug next year if current trials are successful.

British Bio director resigns

British Biotech, the UK's largest biotechnology company, has lost its second board director in four months with the resignation of Mr Peter Lewis, director of research and development.

His move follows the departure in February of Mr James Noble, finance director. At the time, the company said Mr Noble was considering other job opportunities with his position at Biotech. However, he has not yet taken a new executive position. Biotech said it was still looking for a new finance director.

His departure comes as the company announced a management reorganisation. It is splitting Mr Lewis' board responsibilities between separate directors for research and development. Mr Alan Drummond, Mr Lewis' deputy, will take the post of research director. Ms Pam Kirby, director of international operations with responsibility for commercial activities outside North America, will assume responsibility for commercial activities worldwide.

Advertisement for Daily Mail and General Trust plc, Reuters Holdings PLC, and JPMorgan. Includes details of a £27,931,000 tender for 5 3/4% Exchangeable Bonds due 2003.

Advertisement for Daily Mail and General Trust plc, Reuters Holdings PLC, and JPMorgan. Includes details of a £75,000,000 tender for 2 1/2% Original Issue Discount Exchangeable Bonds due 2004.

Advertisement for U.S. \$34,000,000 and U.S. \$53,000,000 Floating Rate Notes due 2004 and 2005, issued by BRANCO SERVAL S.A.

Vertical advertisement on the right edge of the page, partially obscured, mentioning 'steel hot' and 'Alan About'.

Tim Burt on a system that allows steelmakers to 'see inside' blast furnaces and cut costs

Steel's next hot idea

The workers standing near the blast furnace are sweating. Inside the furnace, one of four operating at Austrian steel plant Voest-Alpine Stahl in Linz, the temperature simmers at around 1,700°C - just about right when producing hot metal.

Although the blast furnaces look like those in many European steel plants - the same ugly towers and miles of industrial pipe-work - VA Stahl claims these furnaces are among the most efficient in the world. Over the past year, the company has achieved operational savings of more than \$25m (£15m) on each furnace, thanks to an automation system developed by VAI, VA Stahl's sister company.

VAI, which also developed the innovative LD oxygen steel-making process and Corex system using non-cooking coal, says its blast furnace automation system represents a breakthrough that could promise significant cost savings for manufacturers such as British Steel and Thyssen of Germany.

The company, a subsidiary of Austria's biggest engineering conglomerate VA Tech, has helped automate the blast furnace process by using computer controls which, it says, provides steelmakers for the first time with detailed information on energy and raw material consumption inside furnaces.

Other process engineering groups are working on similar technology, but VAI is the first to bring its system to the market.

Josef Scheidl, head of research and development at VAI, has spent seven years leading a team developing the as yet unnamed product. A brand name, he says, was one of the lesser priorities.

"What we decided at the outset was more important: that a blast furnace was essentially a black box, and no one really knew what was going on inside."

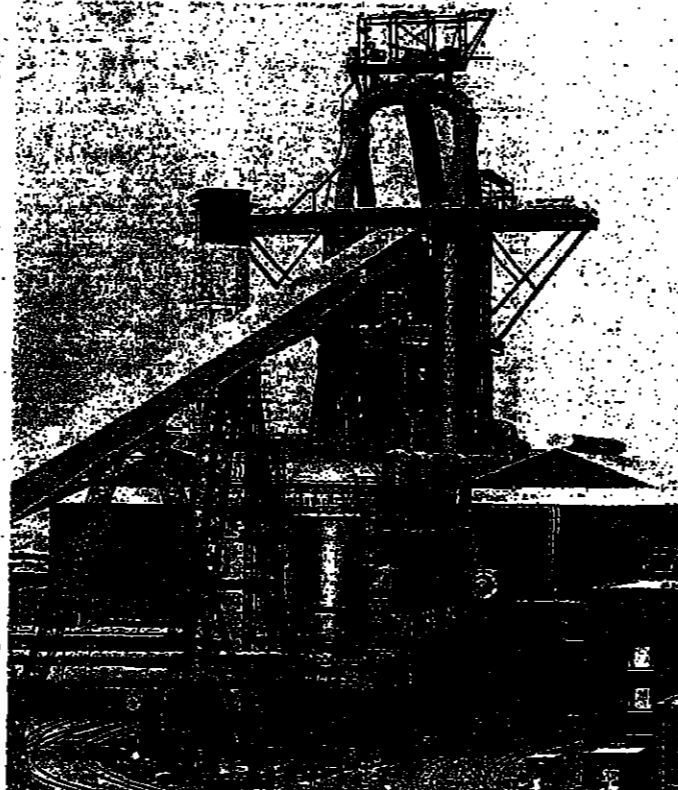
VAI set about building computer models and simulators that would allow steelmakers to "see inside" their furnaces. The so-called kinetic modelling and blast furnace simulation provides operators with three-dimensional computer modelling of temperature flows and waste levels in furnaces.

According to VAI, it enables steelmakers to measure more accurately fuel and raw materials needed for optimum production of hot metal, and thereby promises lower maintenance costs with fewer breakdowns.

The system has been launched after successful trials in furnaces operated by three steelmakers: VA Stahl, Iscor of South Africa and Sierca of Mexico.

Scheidl says those companies achieved cost savings of up to \$40m a year. "They found that the simulation systems meant they could see what impact the use of certain raw materials had on temperatures inside the furnace, and could detect more easily the potentially costly build-up of waste," he adds.

At Iscor, the "kinetic simulation model" enabled the company to eliminate the need for furnace



Big prize: VAI claims accuracy, energy savings and lower raw material costs

lining repairs, saving the company almost \$3m. Moreover, VAI claims the Windows-based computer monitoring systems can predict slag quantities and determine thermal conditions of the furnace hearth.

By monitoring more accurately temperature variations inside furnaces, VAI says steelmakers can use the system to improve the match between raw material input and energy consumption, which could in turn improve hot metal quality and extend the life-time of the furnaces.

According to the company, that equation offers tantalising cost savings for big steel producers. Indeed, Horst Wiesinger, VAI chairman, says the installation of such systems in the 700 conven-

tional blast furnaces in use around the world could lead to savings of \$28m a year for the steel industry. "We have spent years developing blast furnace automation and now we have proved it works," he adds.

Some industry analysts, however, are doubtful.

Martin Doble, managing director of Beddows, the specialist UK-based steel consultancy, says: "There is not much known about this system outside VAI and it is not yet clear how this will impact on world production."

Nevertheless, he adds that improved efficiency in blast furnace controls - traditionally the most capital intensive part of the steelmaking process - could greatly enhance the return on

assets for steel companies.

Blast furnace technology offering both energy savings and lower raw material costs is a big prize. It has led to intense competition among process engineering companies, particularly over proprietary information.

VAI, for example, is locked in a legal dispute with Davy International, the UK-based metals processing arm of Kvaerner, over the alleged removal by VAI employees of confidential documents belonging to the Anglo-Norwegian engineering group.

Davy has started legal action to prevent VAI using any of its proprietary information, while VAI has blamed the episode on employees acting without authorisation. The case is due to be heard in the High Court in London later this summer.

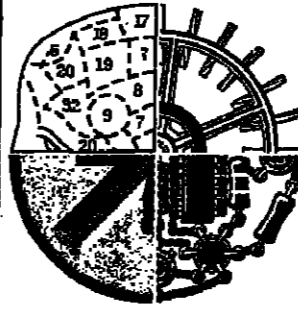
Wiesinger expresses regret over the incident: "We did not need the technology and have made no use of it."

He claims the company is already working on 50 blast furnace automation projects and has entered contract discussions with potential customers such as British Steel and Bethlehem Steel of the US. Usinor Saclor of France, which is developing its own blast furnace automation system, has also contacted VAI about adopting some of its technology.

The increasing use of computer aided systems is seen as an important step towards what is arguably the next big development for the industry: continuous steelmaking. That would involve developing a process that could convert raw materials directly into steel rather than iron ore first, and an end to what industry analysts describe as "the batch production process."

Says Wiesinger: "We believe it could cost \$15m to develop and we are looking for a lead customer to work with. But blast furnace automation shows we are at least moving in the right direction."

Worth Watching - Vanessa Houlder



Device with a nose for landmines

Whatever progress there may be in banning the task of landmines, the task of eradicating existing mines remains dangerous.

Researchers in the US are working on the development of an artificial "nose" that can detect small amounts of TNT - the explosive that is often left on the surface of a landmine.

Chemical sensors are deposited on the ends of long optical fibres which can be moved by a robot in the field. The computer-based sensing equipment is at the other end, which is safe from damage if there is an explosion.

The researchers, at Tufts University in Massachusetts, aim to improve the sensitivity of the nose - which can already detect concentrations of several parts per million - by a factor of at least 1m. They also need to improve the nose's ability to detect explosive in the presence of other, far stronger, smells such as flowers or car exhaust fumes.

Tufts University: US, tel 6176273500; http://www.tufts.edu/

Improving aircraft design process

US researchers have developed a computer visualisation technique, called graph morphing, which they believe could improve the design process in aircraft and automotive industries.

Until now, designers working on complicated, large-scale design projects have found it difficult to visualise the impact of a change of more than two or three design variables.

The advantage of the graph morphing technique is that it allows engineers to visualise how changes in the designs will affect the design requirements.

So, for example, an aircraft designer would be able to see how lengthening the wing would affect its lift, drag and other critical aspects of its performance.

In two-dimensional graph morphing, two variables are plotted on the x and y axes, while others are controlled by mouse-operated switches that function like scroll bars on a screen.

The researchers at the University of Buffalo have also found a way of applying virtual reality, which allows the designer to represent trade-offs between different variables in three dimensions.

University of Buffalo: US, tel 7166453226; http://www.buffalo.edu/

Breath of air for asthma sufferers

Inhaling pure oxygen is an important way of treating an acute attack of asthma when breathing becomes difficult because the airways are constricted. However, the risk of side-effects means this treatment cannot be used at home.

BOC Group has patented a gas mixture that could overcome some of the problems. Only 40 per cent of the mixture is oxygen - low enough to prevent side-effects. The remainder is helium - apart from a small amount of carbon dioxide - which helps carry the oxygen to the lungs because it is light and easily diffusible. Clinical trials are due to start soon.

BOC Gases Europe: UK, tel 011483 578857; fax 011483 505211.

PCs alarmed for attempted theft

As more organisations are alerted to the threat of computer chip theft, a variety of specialist alarms are becoming available.

A Swansea-based company has designed an alarm that is triggered if someone tries to move the computer or if they remove the cover, prior to stealing the processing chip. The system can link up to eight PCs. If one PC is tampered with, all the linked PCs sound an alarm.

Premier Electronics: UK, tel 011732 885044; fax 011732 885044.

The pace of pharmaceutical research is accelerating at an astonishing rate. In laboratories where chemists 10 years ago were creating a few new compounds a week for testing as potential drugs, today's automated chemistry systems are turning out thousands of compounds a day.

Drug companies therefore face a logistical problem in storing and keeping track of all the samples in their vast - and fast-growing - chemical "libraries". A solution has emerged in the

Easy to find in a Haystack

form of Haystack, a robotic storage and retrieval system, that has been installed by six of the world's big pharmaceutical groups, including Zeneca and SmithKline Beecham in the UK.

Each system costs from £1m to £5m, depending on complexity, and can store up to 5m solid or liquid samples. It is made by The Automation Partnership, a small UK company based at Melbourn

Science Park near Cambridge. (The Automation Partnership is an offshoot of The Technology Partnership, a product development company that recently became a big supplier of mobile phone technology.)

Haystack stores chemicals in bar-coded vials that fit into special trays - also bar-coded - in automated carousels. High-speed robots transfer the vials into and

out of the trays, on demand, and conveyors bring them into the laboratory area. The system can be linked to automated weighing robots to dispense milligram quantities of each chemical for testing.

Samples are not arranged according to molecular structure as in a traditional chemical library, says Rosemary Drake, Haystack programme manager

at The Automation Partnership. The system puts the sample back into the nearest available slot rather than where it originally came from.

"Haystack technology is an important component of our discovery research," says Ken Murray, in charge of drug screening at SmithKline Beecham's new R&D centre in Harlow, Essex. "For me, what is really important is the software side - the quality of data management."

Clive Cookson

A LANDMINE DOESN'T CARE ABOUT ITS VICTIM. DO YOU?



This week Diana, Princess of Wales, is visiting Angola to meet victims of landmines and to discover how the Red Cross is helping and supporting victims and their families.

But the problem is not unique to Angola. All over the world landmines are indiscriminately killing and maiming innocent men, women and children.

Landmines must be stopped. In the meantime the Red Cross is helping to care for the victims, providing life-saving surgical and medical aid. We also provide false limbs for those injured in landmine blasts, as well as long-term rehabilitation and skills training to help them support themselves and their families.

This is where you come in. If you care, please give as much as you can to The British Red Cross Victims of Landmines Appeal. Just £25 could help an amputee to walk again. Please return the coupon with your donation or call 0345 315 315 now. You can help save lives.

I would like to make a donation
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FINANCIAL TIMES
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- The market outlook

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Mr Pierre Chaumes Vice President Technical Flat Products Pechiney Rhenalu	Mr Tapan Mitra Vice President and Managing Director Indian Aluminium Company Limited	Mr John Walker Chairman Oxford Economic Forecasting
Mr Henk A Vriens Member of the Board of Management Koninklijke Hoogovens NV	Mr C Van Sheets President & CEO CII Carbon LLC	Mr Leif Hegna Vice President Elkem ASA Energy
Mr Johannes Koshorst Manager - Advanced Structures and Materials Airbus Industrie	Dr Subi Dinda Manager, Advanced Manufacturing Technology Development Chrysler Corporation	Mr Dennis E Morrison Senior Director Economics and Projects The Jamaica Bauxite Institute

The organisers reserve the right to alter the programme as may be necessary.

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(+44) 171 896 2626

INTERNATIONAL CAPITAL MARKETS

Italy worst hit in turbulent trading

GOVERNMENT BONDS

By Michael Lindemann in London and Jane Martinson in New York

European government bond markets saw unusually strong after-hours trading last night as investors positioned themselves ahead of a Bundesbank press conference...

ments over the recent German government decision to revalue the bank's gold reserves. The Bundesbank said the rumours "had no basis in fact".

Prices rose after investors had been caught short by the sudden bounce in US Treasuries following the April durable goods orders.

The 10-year yield spread of BTPTs over bunds rose 7 basis points to 142 basis points.

ing and interest in Europe. Renewed interest after more than a week of hedge fund selling pushed the yield of the benchmark 30-year bond back below the important 7 per cent barrier.

notes yesterday afternoon combined with today's situation of five-year bonds was expected to flatten the yield curve slightly in the coming week.

Borrowers move into 10-year sector

INTERNATIONAL BONDS

By Edward Luce

Borrowers yesterday moved into the 10-year eurodollar sector to exploit the relative scarcity of supply and the more comfortable spreads on offer.

won investor support yesterday with an offering priced to yield 28 basis points over 10-year Treasuries.

by Goldman Sachs and J.P. Morgan, the paper was popular with Swiss retail investors.

managers plus some retail demand from Switzerland. Elsewhere, the EUROPEAN INVESTMENT BANK re-opened its \$700m December 2006 issue with another \$250m tranche.

entire tranche in a block trade, said that EIB wanted to boost the issue's liquidity to make it a more effective substitute for 7 1/4-year gilts.

coincide with high gilt next month repayments early next month. "This will be an exact substitute for the 2006 gilt," said one official.

New international bond issues

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Fees, Spread, Bookrunner. Lists various international bond issues from providers like Province of British Columbia, Svenska Export Credit, etc.

Final terms, non-callable unless stated. Yield spread (over gov bond) at launch supplied by lead manager, relevant to 10-year US Treasury. For fixed-rate issues, fixed-rate price is based on the yield curve in effect at the time of the offering.

CAPITAL MARKETS NEWS DIGEST

Emerging market 'basket bond' debut

The eurozone's first "synthetic" bond to be based on a basket of emerging market issues was launched yesterday with the aim of giving retail investors a share of returns from the high-yielding sector.

City of Moscow loan doubled

The City of Moscow has doubled the size of its debut syndicated international loan to US\$200m after oversubscription from syndicate banks.

WORLD BOND PRICES

Table with columns: Country, Coupon, Maturity, Price, Change, Yield, Spread. Lists benchmark government bonds for Australia, Austria, Belgium, Canada, Denmark, Germany, France, Italy, Japan, Netherlands, Portugal, Spain, Sweden, UK Gilts, US Treasury, ECU (French Govt).

FTSE Actuaries Govt. Securities

Table with columns: UK Gilts, Maturity, Price, Change, Yield, Spread. Lists UK government securities including 1 1/2, 2, 3, 5, 10, 15, 20, 30 year bonds.

UK Indices

Table with columns: Index Name, Value, Change, Yield, Spread. Lists UK indices such as FTSE 100, FTSE 250, FTSE 1000, and various sector indices.

US INTEREST RATES

Table with columns: Instrument, Rate, Change. Lists US interest rates for Treasury Bills and Bond Yields.

Spain

Table with columns: Instrument, Price, Change, Yield, Spread. Lists Spanish government bonds.

FT Fixed Interest Indices

Table with columns: Index Name, Value, Change, Yield, Spread. Lists FT Fixed Interest Indices.

2006 Floating Rate Notes

Table with columns: Issuer, Maturity, Price, Change, Yield, Spread. Lists 2006 Floating Rate Notes from various issuers.

BOND FUTURES AND OPTIONS

Table with columns: Instrument, Price, Change, Yield, Spread. Lists bond futures and options for France, Germany, and UK Gilts.

Japan

Table with columns: Instrument, Price, Change, Yield, Spread. Lists Japanese government bonds.

FT/ISMA INTERNATIONAL BOND SERVICE

Table with columns: Issued, Bid, Offer, Chg, Yield. Lists international bonds with their market status.

2006 Floating Rate Notes

Table with columns: Issuer, Maturity, Price, Change, Yield, Spread. Lists 2006 Floating Rate Notes.

UK GILTS PRICES

Table with columns: Instrument, Price, Change, Yield, Spread. Lists UK Gilts prices for various maturities.

Other Fixed Interest

Table with columns: Instrument, Price, Change, Yield, Spread. Lists other fixed interest instruments.

DEUTSCHE MARK STRAIGHTS

Table with columns: Instrument, Price, Change, Yield, Spread. Lists Deutsche Mark straight bonds.

CONVERTIBLE BONDS

Table with columns: Issued, Price, Change, Yield, Spread. Lists convertible bonds.

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Bundesbank criticism hurts D-Mark

MARKETS REPORT

By Wolfgang Münchau

Last night's tough statement by the Bundesbank against the German government's proposal to revalue the D-Mark...

DML70 later. The pound was one of the few currencies to close higher against the D-Mark...

The Bundesbank is finally fighting back against the German government and its highly controversial decision to revalue the gold and dollar reserves...

many's own central banking culture. The statement highlights the tensions currently surrounding monetary union...

A victory by the French Left in Sunday's final election round has become the central forecasting scenario among currency strategists...

But some currency strategists also point to more fundamental reasons. Mr Avinash Persaud, currency strategist at JP Morgan, said 'the franc is insulated by two events: International investors remain convinced that a change of government means no change of policy for European economic and monetary union...



Victory would indicate that the electorate is willing to stomach less hardship. But there is little prospect of a real change to the fiscal-monetary mix...

ter. People don't like the D-Mark either, so they don't know what to call the franc against.'

All this would imply that there is no immediate risk to the D-Mark, but a Socialist victory would undoubtedly be seen as a step towards looser fiscal policy throughout Europe...

Other currencies. The Czech koruna stabilised further yesterday trading just within its range of 17-19.5 korunas against the D-Mark...

WORLD INTEREST RATES

Table with columns: MONEY RATES, May 28, Over night, One month, Three months, Six months, One year, Lomb. inter., Dis. rate, Repo rate. Rows include Belgium, France, Germany, Ireland, Italy, Netherlands, Switzerland, US, Japan.

Table with columns: LIBOR FT London, Interbank fixing, US Dollar Cdn, SOU Linked De, SOU Linked De. Rows include various financial instruments and their rates.

Table with columns: EURO CURRENCY INTEREST RATES, May 28, Short term, 7 days, 1 month, 3 months, 6 months, One year. Rows include Belgium, Denmark, Germany, Dutch Guilder, French Franc, Portuguese Esc, Spanish Peseta, Swedish Krona, Swiss Franc, Canadian Dollar, US Dollar, Italian Lira, Japanese Yen, Asian S\$K.

Table with columns: THREE MONTH EURO CURRENCY FUTURES (LFFE) Dm100 points of 100%, Jun, Sep, Dec. Rows include various futures contracts and their prices.

Table with columns: Pound to New York, May 28, Last, Prev. close, May 29, 1 min, 2 min, 3 min, 1 yr. Rows include various pound-related rates.

POUND SPOT FORWARD AGAINST THE POUND

Table with columns: May 28, Closing mid-point, Change on day, Bid/offer spread, Day's bid, Day's ask, One month, Three months, One year, Bank of England index. Rows include various countries like Australia, Belgium, Denmark, France, Germany, Greece, Ireland, Italy, Luxembourg, Netherlands, Norway, Portugal, Spain, Sweden, Switzerland, UK, SDR, Americas, Brazil, Canada, Mexico, USA, Pacific/Middle East, India, Hong Kong, Japan, Malaysia, South Africa, Philippines, Saudi Arabia, Singapore, Thailand, Taiwan.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table with columns: May 28, Closing mid-point, Change on day, Bid/offer spread, Day's bid, Day's ask, One month, Three months, One year, JP Morgan index. Rows include various countries like Australia, Austria, Belgium, Denmark, France, Germany, Greece, Ireland, Italy, Luxembourg, Netherlands, Norway, Portugal, Spain, Sweden, Switzerland, UK, SDR, Americas, Brazil, Canada, Mexico, USA, Pacific/Middle East, India, Hong Kong, Japan, Malaysia, South Africa, Philippines, Saudi Arabia, Singapore, Thailand, Taiwan.

CROSS RATES AND DERIVATIVES

Table with columns: EXCHANGE CROSS RATES, May 28, BFR, Dkr, FF, DM, Ec, L, FI, Nkr, S, P, Sfr, CS, S, Y, Ecu. Rows include various currency pairs and their exchange rates.

UK INTEREST RATES

Table with columns: LONDON MONEY RATES, May 28, Over-night, 7 days, One month, Three months, Six months, One year. Rows include various interest rates for different terms.

BASE LENDING RATES

Table with columns: Base Lending Rates, May 28, Various banks and their rates. Rows include Adm & Company, Aibel, BNP, etc.

COATS VIVELLA FINANCE CO. LIMITED

NOTICE IS HEREBY GIVEN THAT: By a special resolution of the shareholders of the above-named Company approved at an extraordinary general meeting...

IP CLARKE & CO. LIMITED

NOTICE IS HEREBY GIVEN THAT: By a special resolution of the shareholders of the above-named Company approved at an extraordinary general meeting...

NON ERM MEMBERS

Table with columns: Non ERM Members, May 28, Euro cent, Rate, Change on day, % +/- from 1 week, % spread, Div. inc. Rows include various countries and their financial data.

EMU EUROPEAN CURRENCY UNIT RATES

Table with columns: EMU European Currency Unit Rates, May 28, Euro cent, Rate, Change on day, % +/- from 1 week, % spread, Div. inc. Rows include various countries and their financial data.

THREE MONTH EURO CURRENCY FUTURES (LFFE) Dm100 points of 100%

Table with columns: Three Month Euro Currency Futures (LFFE) Dm100 points of 100%, Jun, Sep, Dec. Rows include various futures contracts and their prices.

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COMMODITIES AND AGRICULTURE

Nestlé lifts coffee prices 5%

MARKETS REPORT

By Alison Maitland, Susanna Voyle and Robert Corzine

Nestlé, which has 55 per cent of the UK instant coffee market, yesterday announced that it was raising its prices by 5 per cent as futures market prices hit fresh 20-year highs.

The US market - which trades arabica, the high-grade beans - has been driving the recent rally on the world's futures markets which set coffee prices.

A volatile mixture of tight supply, low stocks and fear of frost in Brazil has tempted investment funds into the markets, driving up the price. On New York's Coffee, Sugar and Cocoa Exchange the benchmark July contract reached 291.25 cents a pound, a 20-year high.

Nestlé said its retail price increase was due to the continuing escalation in world coffee prices, which had risen by 150 per cent this year. "The supply of high quality beans is not matching increasing demand."

A 100g jar of Nescafé, which has a 40 per cent share of the £700m instant market, will go up 10p next month to about 22p. The price of the premium-priced Gold Blend will rise 7 per cent.

Nestlé's prices are now about 14 per cent higher than at the start of the year, following a rise in March. The company described the latest

rise as "moderate", saying it was assuming world prices would fall back in the latter part of the year. Its move follows sharp increases for coffee in the US and continental Europe announced by other manufacturers in the last two weeks.

Crude oil prices were generally steady as traders waited for the latest inventory data from the US to provide the market with a new direction.

In late London trading the ball-wether Brent Blend for July delivery was hovering around its close on Tuesday of \$19.22 a barrel. Yesterday's steady session followed a sharp sell-off on Tuesday, when July Brent dipped 78 cents a barrel.

Romania increases grain exports

By Anstol Llieven in Budapest

Romania is set to export about 1.5m tonnes of wheat and 1.2m tonnes of corn this year, the highest figures in a decade. A US State Department report published yesterday says the country is on the way to becoming a leading world grain exporter.

The rise, which matches Romanian government predictions, is due in part to unusually favourable weather. The wheat harvest this year is estimated at about 8m tonnes if the weather holds - more than double last year's 3.1m tonnes, when acute flooding reduced the harvest and exports were halted.

Mr Leigh Clifford, chief executive of the Rio Tinto Energy Division, admitted that the performance of the NSW operations was "staggering" compared with coal businesses elsewhere in the group, but claimed the change should be seen as "a prelude to lifting performance".

"The mines are owned partly by Coal & Allied, in which Rio Tinto has a 71.5 per cent stake, and partly by Novacool, a wholly-owned subsidiary. There has been speculation that Rio Tinto might divest some or all of these mines, but Mr Clifford said the group was still committed to trying to lift the performance.

Part of the new government's strategy is to make Romania a key exporter to the growing markets of central Asia, especially if oil wealth boosts individual agricultural and agricultural exports are more important for Romania than any other major east European country. The sector accounts for about 35 per cent of employment and 30 per cent of gross domestic product.

Construction of Scotland's first underground gold mine, at Cononish on the lower slopes of Ben Lul in Perthshire, has been delayed by a year until next March at the earliest. Mr Chris Sangster, general manager at the Cononish project, being developed by Calsonid Mining, a Toronto-quoted company, said design work had fallen behind schedule and, consequently, final approvals had not yet been received from the local council and government authorities.

"Because of the exposed location, we have been strongly advised that we should not attempt any actual building on the site in winter, between October and March," he said. "So we have missed the 'construction window' for the summer of 1997."

Cononish is expected to produce some 25,000 troy ounces of gold a year once it is in full production. During construction it should employ 80 and then provide 50 long-term mining jobs.

COMMODITIES NEWS DIGEST

EU milk system reform urged

The European Union risks pricing itself out of the world dairy market if it fails to reform its milk quota system at the turn of the century, Mr Jack Cunningham, the UK agriculture minister, warned yesterday. Fresh from a farm ministers' meeting in the Netherlands which discussed the dairy regime, Mr Cunningham said EU dairy products were already the most expensive in the world because of quotas and internal price supports.

There was potential for a global expansion in dairy trade, particularly in value-added products such as cheese. But preserving the EU system would send a message to competitors like the US and Australia to "go get it fellows, it's all yours. That's not a very strong position to enter the next round of [world trade] talks," Mr Cunningham added.

The European Commission is to put forward proposals for reforming the dairy sector in July, after warning that the need to reduce subsidised exports and the prospective eastward enlargement of the EU made the status quo unsustainable.

NSW shake-up for Rio Tinto

Rio Tinto, the Anglo-Australian mining group previously known as RTZ-CRA, is to combine the management of its troubled New South Wales-based coal businesses, a move which it said should generate annual cost savings of about \$25m (US\$38m).

Mr Leigh Clifford, chief executive of the Rio Tinto Energy Division, admitted that the performance of the NSW operations was "staggering" compared with coal businesses elsewhere in the group, but claimed the change should be seen as "a prelude to lifting performance".

The mines are owned partly by Coal & Allied, in which Rio Tinto has a 71.5 per cent stake, and partly by Novacool, a wholly-owned subsidiary. There has been speculation that Rio Tinto might divest some or all of these mines, but Mr Clifford said the group was still committed to trying to lift the performance. "People beating a path to the door, trying to buy these assets cheaply, should not bother," he said.

Scottish gold mine delayed

Construction of Scotland's first underground gold mine, at Cononish on the lower slopes of Ben Lul in Perthshire, has been delayed by a year until next March at the earliest. Mr Chris Sangster, general manager at the Cononish project, being developed by Calsonid Mining, a Toronto-quoted company, said design work had fallen behind schedule and, consequently, final approvals had not yet been received from the local council and government authorities.

Pulpex contract takes on Helsinki

At the start of the year, if you wanted to manage price risk in the pulp and paper industry there was nowhere to turn. From today there will be a choice of two markets.

But it is not just those in the forestry industry who will be watching the launch of London's Pulpex contract today with interest. As OML's new exchange goes into head-to-head competition with the Helsinki exchange, many big industrial concerns will be waiting to see what advantages a stable pulp and paper market could bring to them.

Interest is keen, both inside the paper industry and beyond - from nappy and sanitary wear producers, newspaper publishers and packaging manufacturers to financial speculators.

And those who deal with the industry's big players will also feel the benefit. Southern Energy, a subsidiary of Southern Company, the US's largest listed utility, numbers paper producers among its biggest customers.

"We would feel more secure from an exposure point of view if our custom-

ers have less volatile earnings," says Mr Joseph Pokalsky, Southern Energy senior vice-president. He predicts that companies which utilise forward contracts will benefit from improved financial planning and lower lending costs because the market will demand a lower risk premium.

Pulp, as the prime ingredient of paper, is the key determinant of paper prices. Supporters of pulp derivatives say use of hedging will insulate companies from cyclical price swings, facilitate investment decisions and make it easier for companies to attract capital.

Until the Finnish Options Exchange launched its service in February, pulp was the largest commodity without a futures market. The market's size is 40m tonnes, or more than \$20bn, a year.

Yet judging by the experience of Helsinki, building up the liquidity required for a well-functioning market may be no easy task. Trading there has been sporadic and volumes well below the expected level of 20,000 contracts in the first year.

FOEX's system is based on cash settlement, with the price being determined by an industry benchmark index. The OM scheme is based on physical delivery, which proponents believe

Pulp futures: competition starts

199 commodity markets (in \$ per tonne)

Table with 10 columns: Commodity, Set, Day's, High, Low, Vol, Open. Rows include Wheat, Corn, Soybeans, etc.

will yield a more accurate transaction price and make it more attractive. OM has the added advantage of launching when pulp prices were depressed and insufficient to cover suppliers' costs. The result was a surfeit of willing buyers, but few sellers.

of trading," says Mr Marcus Hamburg, OM vice-president, "but we firmly believe this will turn into a high volume product in the longer term."

OM claims the backing of large forestry companies in Europe, the US and Latin America. The list includes SCA and Stora, both of Sweden, and Georgia-Pacific of the US.

What mystifies some is that pulp derivatives have not materialised earlier. The answer lies largely in the industry's endemic conservatism. Executives have prided themselves on an ability to manage the swings.

Volatility has, however, intensified steadily over the past 25 years, reaching a peak when the price lurched from below \$400 a tonne in 1993 to \$1,000 a tonne in 1995 and back down to \$520 a tonne early this year.

Such wild movements have helped concentrate companies' minds on the potential for hedging. Mr Ingvar Peterson, Stora chief financial officer, was among the sceptics a year ago. He says now that Stora intends to use the new market.

"Whether this is going to dampen volatility or not is too early to say," he says, "but I think it is good for the industry overall."

Greg McIvor

COMMODITIES PRICES

BASE METALS

Table with 10 columns: Commodity, Price, Change, High, Low, Vol, Open. Rows include Aluminum, Copper, Lead, Zinc, Tin, Nickel.

Precious Metals continued

Table with 10 columns: Commodity, Price, Change, High, Low, Vol, Open. Rows include Gold, Silver, Platinum, Palladium.

GRAINS AND OIL SEEDS

Table with 10 columns: Commodity, Price, Change, High, Low, Vol, Open. Rows include Wheat, Corn, Soybeans, Maize, Soybean Oil, Soybean Meal.

SOFTS

Table with 10 columns: Commodity, Price, Change, High, Low, Vol, Open. Rows include Cocoa, Coffee, Coffee C, Coffee L, Coffee C, Coffee C.

MEAT AND LIVESTOCK

Table with 10 columns: Commodity, Price, Change, High, Low, Vol, Open. Rows include Live Cattle, Lean Hogs, Pork Bellies.

ENERGY

Table with 10 columns: Commodity, Price, Change, High, Low, Vol, Open. Rows include Crude Oil, Heating Oil, Gas Oil, Natural Gas.

CRUDE OIL NYMEX (1,000 barrels)

Table with 10 columns: Commodity, Price, Change, High, Low, Vol, Open. Rows include Crude Oil NYMEX, Crude Oil ICE.

HEATING OIL NYMEX (42,000 US gal)

Table with 10 columns: Commodity, Price, Change, High, Low, Vol, Open. Rows include Heating Oil NYMEX, Heating Oil ICE.

NATURAL GAS NYMEX (10,000 MMBtu)

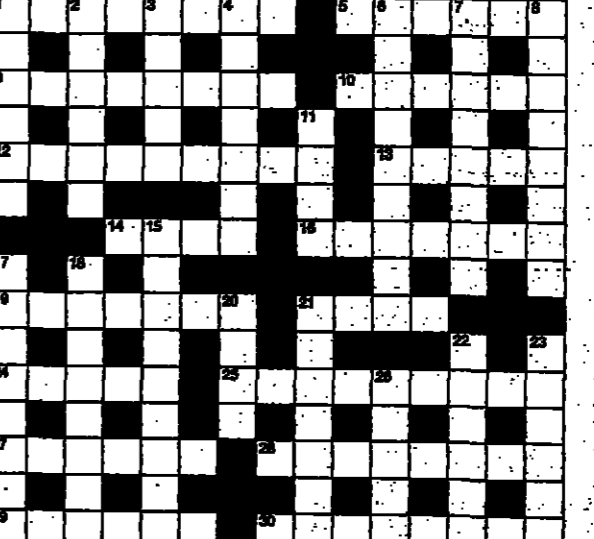
Table with 10 columns: Commodity, Price, Change, High, Low, Vol, Open. Rows include Natural Gas NYMEX, Natural Gas ICE.

JOTTER PAD

Table with 10 columns: Commodity, Price, Change, High, Low, Vol, Open. Rows include Wheat, Corn, Soybeans, etc.

CROSSWORD

No.9,387 Set by DOGBERRY



- 1 Drill: Charge! About turn? (5)
2 Accountant's footwear or clerical garb? (7)
3 Islands have festival with pig's head and sage pudding (9)
4 Classical scholar's right about certain Arabs (8)
5 There's many a barrel in a song (8)
6 Bird's paramour (6)
7 Cat hot in pursuit of beastly with kitchen towel (8)
8 Siamese cat-hairs involved (4)
9 Battered person absorbing information technology, retiring to the porch (5)
10 Lovebird? (4)
11 Green character reinvented universal engine (7)
12 Best speak drunkenly about award (7)
13 Piece of sculpture gets broken (4)
14 One in the assembly room killed property (6)
15 Apostle accepting a Biblical sacrifice - that's the limit (9)
16 Church following most of Satan's stratagem (6)
17 From the island track goes into HQ (8)
18 Musician's lines back in catalogue (6)
19 A lot of lines in genuine setback (8)
20 Ready to get high (4)
21 Attack with frenzy after the pluck (7)
22 Nervous tension in head of sandy hair (6)
23 Trial or compression? (6)
24 Confining place to enter midst of alien.com (6)

PRECIOUS METALS

Table with 10 columns: Commodity, Price, Change, High, Low, Vol, Open. Rows include Gold, Silver, Platinum, Palladium.

NATURAL GAS NYMEX (10,000 MMBtu)

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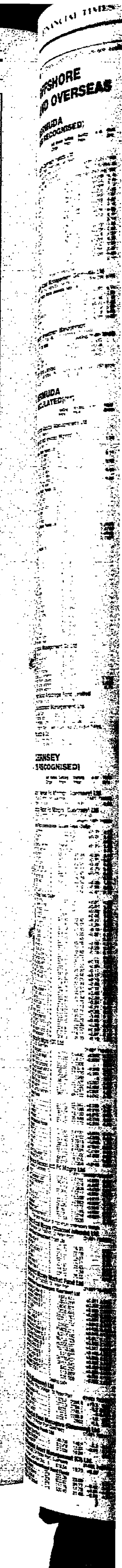
Table with 10 columns: Commodity, Price, Change, High, Low, Vol, Open. Rows include Crude Oil NYMEX, Crude Oil ICE.

MINOR METALS

Table with 10 columns: Commodity, Price, Change, High, Low, Vol, Open. Rows include Aluminum, Copper, Lead, Zinc.

FUTURES DATA

Table with 10 columns: Commodity, Price, Change, High, Low, Vol, Open. Rows include Wheat, Corn, Soybeans, etc.



FT MANAGED FUNDS SERVICE

Offshore Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (444 171) 873 4378 for more details.

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

Table listing various fund units and prices for Bermuda (SIB RECOGNISED).

BERMUDA (REGULATED)**

Table listing various fund units and prices for Bermuda (REGULATED**).

GUERNSEY (SIB RECOGNISED)

Table listing various fund units and prices for Guernsey (SIB RECOGNISED).

IRELAND (SIB RECOGNISED)

Table listing various fund units and prices for Ireland (SIB RECOGNISED).

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ISLE OF MAN (SIB RECOGNISED)

Table listing various fund units and prices for Isle of Man (SIB RECOGNISED).

ISLE OF MAN (REGULATED)**

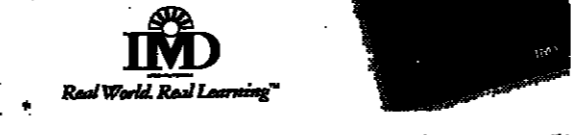
Table listing various fund units and prices for Isle of Man (REGULATED**).

ISLE OF MAN (SIB RECOGNISED)

Table listing various fund units and prices for Isle of Man (SIB RECOGNISED).

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OSWORD



Offshore Funds and Insurances

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LUXEMBOURG (SIB RECOGNISED)

Table listing various Luxembourg funds including categories like Fidelity Funds - Const., Fidelity Funds - Divid., and Fidelity Funds - Growth. Each entry includes fund name, price, and change.

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دكتور من الامم

OFFSHORE

FT MANAGED FUNDS SERVICE

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Offshore Insurances and Other Funds

Main table containing fund names, prices, and performance metrics. Includes sections for 'OTHER OFFSHORE FUNDS' and 'MANAGED FUNDS NOTES'.

Advertisement for 'MORE PEOPLE LIVING LONGER INTO RETIREMENT. FEWER LEFT TO SUPPORT THEM. AN INSTITUTIONAL INVESTOR CAN GO GREY JUST THINKING ABOUT IT.' Includes a logo and contact information.

MANAGED FUNDS NOTES: This section provides detailed information regarding fund management, including details on fund types, risks, and contact information for the FT Cityline Help Desk.

ALCOHOLIC BEVERAGES

Table listing companies in the Alcoholic Beverages sector with columns for company name, price, and change.

BANKS, RETAIL

Table listing companies in the Banks and Retail sector with columns for company name, price, and change.

BREWERS, PUBS & REST

Table listing companies in the Brewers, Pubs & Restaurants sector with columns for company name, price, and change.

BUILDING & CONSTRUCTION

Table listing companies in the Building & Construction sector with columns for company name, price, and change.

BUILDING MATS & MERCHANTS

Table listing companies in the Building Mats & Merchants sector with columns for company name, price, and change.

CHEMICALS

Table listing companies in the Chemicals sector with columns for company name, price, and change.

CHEMICALS - Cont.

Table listing companies in the Chemicals sector (continued) with columns for company name, price, and change.

DISTRIBUTORS

Table listing companies in the Distributors sector with columns for company name, price, and change.

DIWERSIFIED INDUSTRIALS

Table listing companies in the Diversified Industrials sector with columns for company name, price, and change.

ELECTRICITY

Table listing companies in the Electricity sector with columns for company name, price, and change.

ELECTRONIC & ELECTRICAL EQPT

Table listing companies in the Electronic & Electrical Equipment sector with columns for company name, price, and change.

ENGINEERING

Table listing companies in the Engineering sector with columns for company name, price, and change.

ENGINEERING - Cont.

Table listing companies in the Engineering sector (continued) with columns for company name, price, and change.

ENGINEERING, VEHICLES

Table listing companies in the Engineering, Vehicles sector with columns for company name, price, and change.

EXTRACTIVE INDUSTRIES

Table listing companies in the Extractive Industries sector with columns for company name, price, and change.

EXTRACTIVE INDUSTRIES - Cont.

Table listing companies in the Extractive Industries sector (continued) with columns for company name, price, and change.

EXTRACTIVE INDUSTRIES - Cont.

Table listing companies in the Extractive Industries sector (continued) with columns for company name, price, and change.

FOOD PRODUCERS

Table listing companies in the Food Producers sector with columns for company name, price, and change.

GAS DISTRIBUTION

Table listing companies in the Gas Distribution sector with columns for company name, price, and change.

HEALTH CARE

Table listing companies in the Health Care sector with columns for company name, price, and change.

HEALTH CARE - Cont.

Table listing companies in the Health Care sector (continued) with columns for company name, price, and change.

HOUSEHOLD GOODS

Table listing companies in the Household Goods sector with columns for company name, price, and change.

INSURANCE - Cont.

Table listing companies in the Insurance sector (continued) with columns for company name, price, and change.

INVESTMENT TRUSTS

Table listing companies in the Investment Trusts sector with columns for company name, price, and change.

INVESTMENT TRUSTS - Cont.

Table listing companies in the Investment Trusts sector (continued) with columns for company name, price, and change.

MY TRUSTS SPLIT CAPITAL

Table listing companies in the My Trusts Split Capital sector with columns for company name, price, and change.

INSURANCE

Table listing companies in the Insurance sector with columns for company name, price, and change.

INSURANCE - Cont.

Table listing companies in the Insurance sector (continued) with columns for company name, price, and change.

INVESTMENT TRUSTS - Cont.

Table listing companies in the Investment Trusts sector (continued) with columns for company name, price, and change.

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INSURANCE

Table listing companies in the Insurance sector with columns for company name, price, and change.

INSURANCE - Cont.

Table listing companies in the Insurance sector (continued) with columns for company name, price, and change.

MINI REUTERS MAXIMUM DATA advertisement featuring a handheld device and promotional text.

دكان من الذهب

Vertical text on the right edge of the page, including 'INVESTMENT TRUSTS' and 'INSURANCE'.

هكزا من النجول

BY TRUSTS SPLIT CAPITAL - Cont.

Table with columns for company names and share prices.

OTHER INVESTMENT TRUSTS

Table with columns for company names and share prices.

INVESTMENT COMPANIES

Table with columns for company names and share prices.

LEISURE & HOTELS

Table with columns for company names and share prices.

LIFE ASSURANCE

Table with columns for company names and share prices.

MEDIA

Table with columns for company names and share prices.

MEDIA - Cont.

Table with columns for company names and share prices.

OIL EXPLORATION & PRODUCTION

Table with columns for company names and share prices.

OIL INTEGRATED

Table with columns for company names and share prices.

OTHER FINANCIAL

Table with columns for company names and share prices.

PAPER, PACKAGING & PRINTING

Table with columns for company names and share prices.

PHARMACEUTICALS

Table with columns for company names and share prices.

PHARMACEUTICALS - Cont.

Table with columns for company names and share prices.

PHARMACEUTICALS - Cont.

Table with columns for company names and share prices.

PROPERTY

Table with columns for company names and share prices.

PROPERTY - Cont.

Table with columns for company names and share prices.

SUPPORT SERVICES

Table with columns for company names and share prices.

PROPERTY - Cont.

Table with columns for company names and share prices.

RETAILERS, FOOD

Table with columns for company names and share prices.

RETAILERS, GENERAL

Table with columns for company names and share prices.

RETAILERS, GENERAL - Cont.

Table with columns for company names and share prices.

SUPPORT SERVICES

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SUPPORT SERVICES - Cont.

Table with columns for company names and share prices.

TELECOMMUNICATIONS

Table with columns for company names and share prices.

RETAILERS, GENERAL

Table with columns for company names and share prices.

TEXTILES & APPAREL

Table with columns for company names and share prices.

TEXTILES & APPAREL - Cont.

Table with columns for company names and share prices.

TEXTILES & APPAREL - Cont.

Table with columns for company names and share prices.

TOBACCO

Table with columns for company names and share prices.

TRANSPORT

Table with columns for company names and share prices.

WATER

Table with columns for company names and share prices.

AM

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AM

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AM

Table with columns for company names and share prices.

AM - Cont.

Table with columns for company names and share prices.

AMERICANS

Table with columns for company names and share prices.

AMERICANS - Cont.

Table with columns for company names and share prices.

CANADIANS

Table with columns for company names and share prices.

CANADIANS - Cont.

Table with columns for company names and share prices.

SOUTH AFRICANS

Table with columns for company names and share prices.

SOUTH AFRICANS - Cont.

Table with columns for company names and share prices.

INspired logo and text: 'Instinet stands for neutrality, anonymity and direct access to global market liquidity. Are you IN or are you out? INSTINET. A REUTERS Company'.

GUIDE TO LONDON SHARE SERVICE

Prices for the London Share Service are defined by Instinet, part of Reuters. Prices are based on the FTSE 100 Index. Only bid prices are shown in this column. High and low are based on bid-ask prices over a rolling 10 week period. Where shares are denominated in currencies other than sterling, the bid is indicated after the share price. Prices shown for shares of three local stock exchange prices. Where shares are denominated in currencies other than sterling, the bid is indicated after the share price. Prices shown for shares of three local stock exchange prices. Market capitalisation shown is calculated separately for each list of stock prices. Dividends and interest are shown in the column to the right. Dividends and interest are shown in the column to the right. Dividends and interest are shown in the column to the right.

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LONDON STOCK EXCHANGE

Erratic international bonds unnerve equities

MARKET REPORT

By Steve Thompson, UK Stock Market Editor

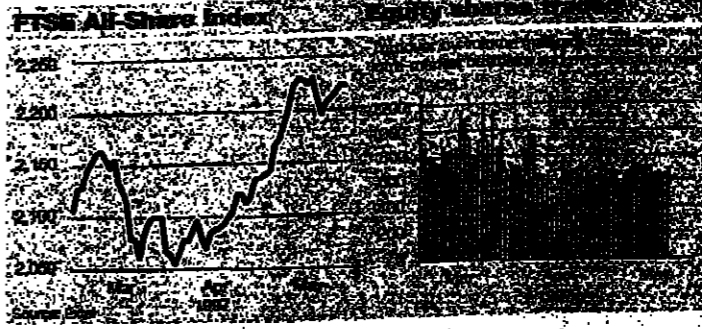
Substantial weakness in gilts and German bunds for much of the session was behind a gradual erosion of the UK stock market's strong initial gains yesterday.

during the morning by reports of a split between members of Germany Bundesbank council over the revaluation of its gold and monetary reserves and by the prospect of a change of government in France after this Sunday's second round of the general election.

nervous session. Footsie had dropped 4.1 to 4,677.5. Frayed nerves in London were not helped by a weak start on Wall Street yesterday.

The two junior FTSE indices, the 250 and SmallCap, never looked like emulating the good early gains in the leaders; the 250, up 6.5 at its best only minutes after the start of trading, finished the day exactly level at 4,503.0, while the SmallCap settled 0.4 easier at 3,289.5.

the 740p mark yesterday morning, the bank sector came in for another burst of buying interest from institutions worried about a potential shortfall in their weightings in the sector. However, much of the froth was blown away in the subsequent market downturn.



Indices and ratios table with columns for Index Name, Value, Change, and Ratio.

Best performing sectors and Worst performing sectors tables.

Guinness under pressure

A cloud of uncertainty descended over the UK's two spirits giants Guinness and Grand Metropolitan after LVMH, the French luxury products group, signalled its displeasure at the merger plans of the two British groups.

ahead of tomorrow's big stock auction, continued to show active interest. The two principal book-makers making prices in the building society both registered a strong increase in the anticipated price at the end of the first day of trading on Monday.

the FTSE 250 yesterday. The shares moved 6 1/2 ahead to 1,567 1/2 after the company surprised the market with the announcement of an \$87m share buy-back.

the market. In the rest of the retailers, bumper interim figures from Allbirds saw the shares improve 1 1/2 to 215p. The market also appreciated news that the second half has started well with like-for-like sales growth of 7.3 per cent in the seven weeks to May 17, equivalent to 10.1 per cent if the timing impact of the mid-season sale is excluded.

current year. Hepworth shares dipped 4 to 264 1/2p. Shares in Royal Doulton, the fine china manufacturer, fell 1 1/2 to a nine-month low of 261 1/2p after news of the departure of the chief executive, to be replaced by the current managing director.

FUTURES AND OPTIONS

FTSE 100 INDEX FUTURES table with columns for Open, Settle, Change, High, Low, etc.

FTSE 250 INDEX FUTURES table with columns for Open, Settle, Change, High, Low, etc.

FTSE 100 INDEX OPTION table with columns for Call, Put, etc.

FTSE 250 INDEX OPTION table with columns for Call, Put, etc.

EURO STYLE FTSE 100 INDEX OPTION table with columns for Call, Put, etc.

LVMH, which has a 14 per cent stake in Guinness, said it will use its right to buy out Guinness stakes in distribution ventures jointly operated by the two companies at their book value.

Among the composites, Commercial Union lacked élan as investors reacted nervously to the prospect of electoral change in France where 30 per cent of profits are generated.

Shares in Thorn have fallen heavily since the company was demerged from EMI last August on a combination of litigation worries and disappointing trading.

Kingfisher hardened 1 1/2 to 721 1/2p after the group released better-than-expected first-quarter sales figures.

Hartlepool Water shares jumped 5 1/2 to 277 1/2p after regional water companies moved up in sympathy. Bristol Water put on 20 to £11.65p and South Staffordshire Water 5 1/2 to £28.30p.

TRADING VOLUME

Major Stocks Yesterday table with columns for Stock Name, Volume, Change.

And the rises are bound to be watched with keen interest by big UK institutions as well as US and Japanese investors, which will fall bids to Merrill Lynch in an attempt to get a slice of the 23 per cent of Halifax stock initially available.

Having stood at 410p at the time of the demerger, the stock hit an all-time low of 150p on Tuesday. Last week Deutsche Morgan Grenfell placed around 3.2 per cent of the group's issued share cap-

There were more profit warnings hitting various stocks across the market place. Retailer WELW saw its shares drop 2 1/2 to 15 1/2p after warning full-year losses could reach £2m because of deteriorating trading conditions.

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FT 30 INDEX table with columns for Index Name, Value, Change, High, Low.

London market data table with columns for Total Rise, Total Falls, etc.

FTSE Actuaries Share Indices table with columns for Index Name, Value, Change.

FTSE Actuaries Industry Sectors table with columns for Sector Name, Value, Change.

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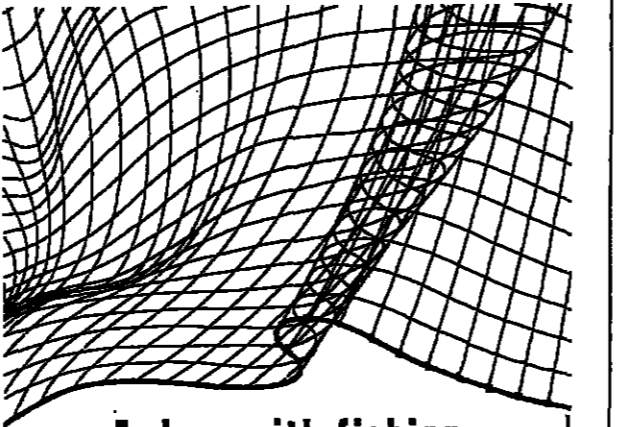
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FTSE Actuaries Share Indices The UK Series

Table of FTSE Actuaries Share Indices.

Table of FTSE Actuaries Industry Sectors.

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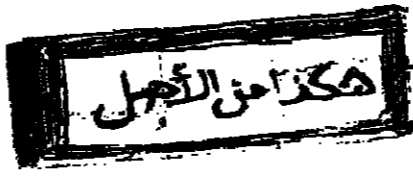
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FTSE INTERNATIONAL logo and contact information.



Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

EUROPE

Table of stock market data for Europe, including Austria, Belgium, Germany, France, Greece, Ireland, Italy, Luxembourg, Netherlands, Portugal, Spain, and Switzerland.

ASIA

Table of stock market data for Asia, including Hong Kong, Japan, Korea, Malaysia, Singapore, and Taiwan.

AMERICA

Table of stock market data for America, including Canada, Mexico, and the United States.

AFRICA

Table of stock market data for Africa, including South Africa.

ISLANDS

Table of stock market data for island markets, including the British Isles and the Caribbean.

EUROPE (continued)

Continuation of European stock market data.

ASIA (continued)

Continuation of Asian stock market data.

AMERICA (continued)

Continuation of American stock market data.

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Continuation of African stock market data.

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AFRICA (continued)

Continuation of African stock market data.

ISLANDS (continued)

Continuation of island stock market data.

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US INDICES

Table of US stock market indices including Dow Jones, S&P 500, and various sector indices.

NEW YORK STOCKS

Table of active stocks in New York, including company names, prices, and changes.

TOKYO - MOST ACTIVE STOCKS

Table of most active stocks in Tokyo, including company names, prices, and changes.

AFRICA

Table of stock market data for Africa, including South Africa.

NORTH AMERICA

Table of stock market data for North America, including Canada and Mexico.

ISLANDS

Table of stock market data for island markets, including the British Isles and the Caribbean.

AFRICA

Table of stock market data for Africa, including South Africa.

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4 pm close May 29

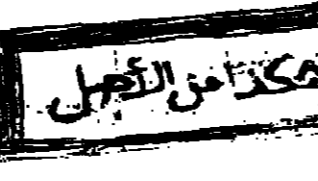
NEW YORK STOCK EXCHANGE PRICES

Main table of stock prices with columns for stock symbols, prices, and changes. Includes sections for 'A', 'B', 'C', 'D', 'E', 'F', 'G', 'H', 'I', 'J', 'K', 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z'.

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Continuation of stock price table from the previous page, including various stock symbols and their corresponding market data.

Continued on next page



NYSE PRICES table with columns for stock symbols, prices, and changes. Includes sub-sections for FT Free Annual Reports Service and AMEX PRICES.

NASDAQ NATIONAL MARKET table with columns for stock symbols, prices, and changes. Includes sub-sections for FT Free Annual Reports Service and AMEX PRICES.

AMEX PRICES table with columns for stock symbols, prices, and changes.

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